FINANCIAL TIMES

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Russia Harsh reality of reform

John Lloyd, Page 2



Vietnam Dazzled by prosperity

Cotton tales

Turning away from chemicals

Environment, Page 10



Lebanon

Setting up shop again

N Ireland report to reject UK stand on **IRA arms** handover

The International commission on Northern Ireland led by former US Senator George Mitchell (left) is



expected today to recom-mend all-party talks before the IRA has handed in any of its handed in any of its weapons – but only after Sinn Féin accepts six points of principle. The report will be seen as a call on the British government to drop its longhald stance on decommissioning prior to the missioning prior to the start of talks and is

understood to call on the IRA to begin giving up arms once negotiations begin. Page 9

Russian warning on Council: Russian president Boris Yelpsin warned western leaders that failure to admit Russia to the Council of Europe would be a serious setback for reforms, Page 3; Reform of Russia, Page 2

Foldier, the Dutch sireraft maker plunged into crisis by Daimler-Benz's withdrawal of fluancial support, refused to rule out the possible survival of its core aircraft building operations, either in part-nership with a foreign company or with the help of bank financing. Page 15; 800 jobs at risk in Belfast,

Paris bourse plane supension: The French stock exchange plans to offer trading screens and enhanced communication networks to institutions in the UK as part of a campaign to boost its busi-ness in other European countries. Page 14

Farnell Electronics of the UK confirmed the £1.85bn (£2.84bn) takeover of Premier Industrial Corporation of the US to create the third largest electronic component distributor in the world. Page 15; Lex, Page 14

Euro Dieney, the Paris-based theme park operator, reported a drop in losses to FF157m (\$11.3m) from FFr109m for the first quarter follow ing the group's first full-year profits of FFr114m for the 12 months to September 30, Page 18; Lex, Page 14; Flims boost Walt Disney carnings, Page 16

EU drive on public transport: EU commissioner for transport Neil Kinnock outlined plans to promote better public transport systems in Europe, as part of a campaign to tackle road con-gestion by reducing the use of cars. Page 4

Unilever has become the world's second largest producer of industrial cleaning products with its C\$780m (\$569m) purchase of Diversey from The Mol-

Druge group takes implent charget US drugs and healthcare group Bristol-Myers Squibb took a \$950m charge to cover the costs of settling claims

ding up in Novembers US consumer spending rose 0.9 per cent in real terms in November, however, disappointing retail reports for the Christmas period indicate that consumer spending growth was slower last month. Page 6

Astra lifted by US recuit Swedish pharmaceuticals group Astra's shares rose sharply on news that its US joint venture with Merck had boosted sales of the anti-ulcer drug, Losec, by 77 per cent in the fourth quarter of last year. Page 16

Moody's drops Japanese bank ratings: US credit rating agency Moody's lowered the long-term senior debt ratings of Sakura Bank and the Long-Term Credit Bank of Japan, two of Japan's largest banks. Page 19; Bank of Japan to keep low interest policy, Page 8

Private capital flows to Third World: Private capital could account for 90 per cant of net financial flows to the world's emerging economies this year, according to an Institute of International Finance report. Page 6

Banco Bilbao Vizcaya, the biggest Spanish banking group, announced a 16 per cent increase in attributable net profits last year from Pta72,33bn to Pta84.01bn (\$672m). Page 18

Former Spanish minister indicted: Spain's Supreme Court indicted Jose Barrion of current interior minister and close associate of current prime minister Felipe Gonzalez, on charges stemming from a 1980s "dirty war" against Basque ETA

French admit nuclear test leaks: France said insignificant traces of radioactive material often leaked after its nuclear tests at Mururoa atoll in the South Pacific but denied a report that an official

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World Trade News

Granada triumphs in bitter £3.9bn fight for Forte

By Clay Herris, David Blackwell, Scheherazade Danestikhu and

Forte lost its independence yes-terday after 60 years as Granada Group won a bitterly contested £3.9hn (\$6hn) takeover hid for the UK hotels and restaurants com-

The result, in a bid which incurred £140m in fees and costs, marks a resounding victory for Granads, the media and leisure group, and Mr Gerry Robinson, its chief executive.

Forte's luxury hotels, including

the George V in Paris, the Gros-venor House in London and the Méridien chain, will be put up for sale immediately.

But Forte's planued £1.05hn disposal of its Little Chef and Happy Eater roadside restaurants and Travelodge UK budget hotels business to Whithread, the brewing and leisure group, will not proceed. One possible huyer for the hotels is understood to be Kohlberg Kravis Roberts, the US buy-out specialist.
The detest was taken hard at

Forte's headquarters in High Hol-horn, London. One adviser said:

Background reports and takeover snelysis Page 20; Lex Page 14

"There are a lot of people in tears. Don't forget that two-thirds of the Forte executive team came in in the lest two years. They came in to do a job, they signed up to run this business and now they can't."

But Sir Rocco Forte, who succaeded his father as chairman in 1993, was dry-eyed and spent the afternoon going floor by floor to thank staff. He said: "I am sad that we are not to have the

chance to complete the work that was under way. We have lost the hid. I do not believe that we have lost the argument."

Sir Rocco, who is likely to gross nearly £75m from shares and options, is expected to reenter the hotels business in due course, but sides would not be drawn on his immediate plans. He is due to meet Mr Robinson today at Forte's headquarters as management transition

begins. Forte knew the battle was lost yesterday morning when Ms Carol Galley, vice-chairman of Mercury Asset Management went in person to tell Sir Rocco the fund manager was backing the Granada bid with most of its 14.6 per cent stake.

"Carol came in at 9.15am to deliver the coup de grace," an adviser said. After receiving the bad news in a five minute meeting, "he saw her out. He was a gentleman to the end".

MAM said: "Forte did put up a very strong defence and we had to make a difficult decision as to

whether Granada would produce more cash returns than new Forte. We thought that new Forte could probably not do as well as

But Mr Robinson noted: "The bid would have been won with-out the vote of Mercury." Granade said that by yesterday even-ing it had counted acceptances representing 86.68 per cent of Forte shares which had been

received by the 1pm deadline. Granada shares fell 18p to 678p yesterday, Forte rose lip to 384p and Savoy Hotel closed 7p higher

Bonn fears on growth may prompt jobs plan

Kohl in special session with German employers and unions

By Judy Dempsey in Bonn

The German government has scaled down its forecasts for economic growth this year and expects unemployment to rise

above 10 per cent. The forecasis, to be presented to experts on Friday by Mr Günter Regrodt, the economics minister, could add to pressure on expressed to agree a programma for creating jobs, catting labourstraint to stimulate the economy. Last night. Chancellor Helmut Kohl was holding a special session with the employers and unions to discuss proposals for

wage moderation and job creation. The meeting came as the unemployment rate reached 9.9 per cent and is expected by the government to rise further in coming months. Meanwhile, Mr Reimut Jochimsen, a Bundesbank central council member, hinted at a possible further reduction in key German interest rates, which were cut

last month. He noted the central

bank had reduced key rates on

three occasions last year, and he said that "this might not be the end", depending on trends in money supply, which have been below Bundesbank targets. The report setting out the govemment's goals says real gross

domestic product will increase by about 1.5 per cent for Germany -1 per cent in west Germany and between 4 per cent and 6 per cent in cast Germany.

This time last year, economic This time last year, examina-institutes and the government confidently expected GDP in 1996 to grow by between 2.5 per cent and 3 per cent overall, but the government was forced to reduce these forcests, and earlier this month Mr Rexrost was predict

ing growth of about 2 per cent.

"These figures are disappointing, especially in the east, where vinent is rising again." a government official said. The government expects west German unemployment to hover between 8.5 per cent and 9 per cent. compared with last year's 8.5 per cent. But in the east, the rate will jump from 14 per cent in 1995 to about 15.5 per cent this year. Many economists still believe

the government's expectations are too high. "We always believed its previous forecasts for 1996 were too optimistic," said Mr Holger Fahrinkrug, economist at UBS, "We still think the government's aim of achieving an overall growth of about 1.5 per cent is too high. We are expecting 1 per cent." He said it was highly unlikely the government would this year meet the Maastricht cri-



charged with premediated murder, desired that he find intended to little the formal leader when he shot him twice in the beck at a Tel Aviv peace

Amir denies aiming to kill

Amex accuses Visa of trying to limit rivals

Richard Waters in New York

Two of the world's leading credit card issuers went into battle yesterday after American Express accused Visa International of attempting to stop banks that issue Visa cards from offering rival "Amex" cards.

American Express lodged a complaint with the European Commission, arguing that Visa's proposed action to limit the issue of competitor cards would violate EU laws on restrictive practices and limit consumer choice.

The controversy has arisen over a proposed change to Visa's internal rulebook that would force banks to exclude Amex cards from the range of products offered to customers. The proposal is likely to be on the agenda at the next Visa board meeting in March.

Visa a mambership organisasion owned and operated by ber banks worldwide, said it would not implement a change that would contravene EU law. However, it said it was necessary to "safeguard the collective investment which our 19,000 member banks have made in building an effective international payment card system".

Mr Jürgen Aumüller, president of American Express, Europe, claimed that "Visa is attempting to eliminate competition in the card marketplace".

"If allowed to go unchecked, there will be nothing to prevent Visa's abusive practices from giving Visa further control over distribution in the European card system." he said.

Although Amex currently markets most of its cards directly, it has recently embarked on a strat-agy to include banks in the distri-

bution of its cards, In the past 18 months, the com-pany has courted banks around the world in an effort to expand the number of its cards in use outside the US. Banks in Israel and South Korea as well as two European banks - Banco Comercial Portugues and Alpha Credit Bank - issue American Express

cards through joint ventures. Visa was "surprised" by the filing of the complaint with the

"We are considering ways of allowing banks to be competitive by offering consumers whatever payment cards they wish, while ensuring that competitors cannot enjoy a free ride on 20 years of international co-operation and

investment," Visa said. A rule similar to the one being proposed by Visa in Europe already exists in the US. However, American Express said there were no plans to challenge it there, as the company had adequate channels to issue and promote the cerd.

Yesterday Europay International, the company which licenses Mastercard in Europe, said it had different philosophy to Visa. "We think banks should be able to choose which products they offer to card holders. It is a free market," he said.

AT&T aims for \$1bn-a-year share of UK telecoms market

AT&T, the largest US telecommunications operator, is planning head-on competition in the UK business market with Mer-cury Communications and an eventual assault on the residential market dominated by British Telecommunications,

Its aim is to secure revenues of \$1bn a year in Britain by the turn of the century.
Unveiling its strategy yester-

day, it said it would initially offer a range of "hitelligent" network services to large and mediumsized businesses which provide international operators with most of their revenues.

This represents an immediate threat to Mercury Communications, the second largest UK operator, and to the handful of other licensed operators which derive most of their revenues from the

Mr Robert Allen, AT&T chairman, said the attack on the UK market was "the first time we have done anything like this any-where in the world". He said: "We are here for the long term. This is not simply an

opportunistic idea."
The UK is the first country outside the US where AT&T has acquired a licence, installed facilities and started to offer services. AT&T already offers a range of data transmission services in the UK for which it has more then

It is able to compete on a broad front with BT and other telecoms operators because of the open-ness of the UK market. It was granted a full operator's licence

just over a year ago.
With revenues of about \$80bm last year, AT&T is a giant among US telecoms operators. It has, however, proved comparatively unsuccessful in Europe in the provision of both blecoms hardware and services

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PT Actorise

FT/BP-A Wild India

Last year, Mr Allen masterminded the split up of the com-pany into three independent units, the core telecoms services

operation, the hardware business and a computer company. ATMT has a strategic alliance with Unisource, a joint venture between four European telecoms operators, called UniWorld. The

ing of the Brussels competition Mr Allen said yesterday he had no indication when a decision

alliance has still to win the bless-

might be amnounced.
AT&T said it did not plan to compete on price in the UK but by forming paraperships with its customers it could offer a consultative approach, flexibility and

Its principal competition in the battle for large multinational customers is Concert, a joint venture between BT and MCI of the US, and Phoenix, a joint venture between Sprint of the US, Deutsche Telekom and France

> Understatement masks toughness, Page 9 Lex, Page 14

D-NOTICE

New D-Class UNIX servers from Hewlett-Packard.

New level of price/performance.

Very robust with hot-plug disks, auto-restart, modem for remote servicing.

Immediately available. (A first in the computer industry?)

Call for a written briefing.

The reform of Russia: for worse, for better



John Lloyd, the FT's Moscow correspondent for five years, reported the collapse of the Soviet era and the start of reforms which left the Russian people freer but poorer. Now, with Chechnya in flames, the economy

stumbling, corruption rife and fears of a communist victory in June's presidential election, he assesses the former superpower's prospects as it struggles to escape its past.

passed since President Boris Yeltsin sent the Russian army to crush a threeyear rebellion in the southern republic of Chechnya, a rebellion by a gangster regime which no civilised state could tolerate. Now, the uncivilised methods used in the effort to suppress it, and a mixture of incompetence and division over policy in Moscow, have turned the Chechen crisis into a crisis for Rus-

It is a tragedy for the Checheus. And it is a tragedy for the Russians, and it may yet be a crisis for the remaining hopes for reform. The confrontation has driven to the already forced to bend before the

voters' harsh judgment last month. Now, poised between the swing to communists and nationalists in the December parliamentary elections and the very large stakes looming in the June presidential elections, it is urgent that we clarify what we think of the state of Russia. And that can only start with the recognition that so much has changed for the better in the past decade.

A simple test: is it now likely that Russian authorities would jail a man who calls for democratic reforms? That they would punish nations which gave sanctuary to one of their critics?

These expressions fit authoritarian states such as China, Saudi Arabia and Nigeria. Russia is not of their number - though it was within the past ten years, and gave succour and a political and moral rationale to many who acted like-wise. If its rulers do not wholly trust their citizens, at least they have been constrained, or have persuaded themselves, to treat them as citizens, as people with a potential stake in a potential society.

More than 40 parties sought, last month, to win seats in a 450-mem-ber parliament. Too many for sensi-ble political choice? Yes, for those who are used to choosing between two or three leviathans slugging it out for the centre ground. But a democrat cannot much object a choice covering a spectrum from anarchist and Stalinist left, to authoritarian and liberal right. Dozons of newspapers and magazines propagandise and exhort every day - too many for rational analysis of the issues? Yes, for those accustomed to a judicious and commerralist can see little wrong in such a marketplace of views and voices. Neither the party system, nor the press, lacks problems and failings; but neither is under threat of extinction, or even of substantial curtailment.

Talking and writing are no longer dangerous pursuits. Travel is limited by the purse, not by the police. The transmission of information is limited by habit, not (usually) by decree. A host of taboo issues have been opened to public debate: the death penalty, the treatment of women, rights of homosexuals, care of the mentally sick, the need for national service and the persistence of racism. By liberal standards, the situation in all of these is worse than in the rich states. But that is more often because Russia is relatively poor than because it is politi-

The economy will, this year, probably grow. It has a long way to grow before it recovers the losses of the horrible years from 1989, when it began (officially) to go into rapid fall. In 1992, the economy contracted by 19 per cent and by another 12 per cent in 1993, according to the OECD. The fall has not been as devastating as the figures suggest, nor the decline of living standards as catastrophic. But there is no doubt that there has been shock and a prolonged sense of misery. Yet, from this year, barring political adventurism or unforeseea ble disasters, there should be a littie, then an accelerating, sense of betterment. The government has not relaxed its rigorous monetary policy in order to tempt the voters to elect the liberals. Inflation, 3.2 per cent last month, remains lower than it has been since serious

hirteen months have reforms began four years ago. Trade remains comfortably in surplus. The central bank is no longer pursuing a course opposite to that of the finance and economic ministries. All's well with the world? Of

> Four years of a liberal, if erratic economic policy have allowed a visible in the Gorbachev years, and encouraged even then - to become part of the landscape. They are mostly unlovely: grasping, conspic-uous, surrounded by muscle and unethical by the most lax of standards and their relationships with corrupt. But they are increasingly obliged to come to grips with both the domestic and international market, in which demand and choice play larger parts of their daily cal-culations and strategies. The era of primitive acquisition is not yet over, but it begins to give way to a period in which corporate gover nance, the need to invest and the development of stable institutions and regulations are recognised as the next challenges.

> The great motors of sumption and the mass media. which churn over a widening range of the world's societies, fragmenting and reassembling them ceaselessly and feverishly, are beginning to work in Russia. It is neither a consumer society nor a society over-whelmed by media hype, but these germs have entered the social body, and will not be easily countered. Such societies do not resolve all tensions. On the contrary, they create new fields of conflict which shape their politics and economic character. But they tend, over time, to be hostile to wars and the mobilisation

It is true that those who scorn the new Russia - including the communists and nationalists who did well at the polls last month - have many good tupes to play. Russia is a very reduced power, as the agony of its engagement in Chechnya makes clear. But in being confined to cramped borders, cut off from large stretches of the Baltic and the Black Seas, unbuffered by allies in central Europe, it has been required to come to terms with its own and others' national identities in ways it never bothered to do before. It is one thing to claim, as many Russians do, that it is absurd that Ukraine and Belarus are separate nations, and that the 25m Russians living outside of the new Russia's borders should still be citizens. It is another to think of something to do about it which is not self-defeating.



Russia's citizens have the problem of finding a place

in a state which no longer pays them the supreme compliment of fearing and suppressing them when they try to tell the truth.

The members of the Commonwealth of Independent States are artificial nations, say the Russian nationalists; but which nation is not an artifice, with some merely more timehallowed than others?

Living within its borders, defining itself, is the task before Russia. The great stream of Russia's culture was partly destroyed (especially its religion), partly co-opted, by the communists. Where co-opted, the communists successfully remoulded the institutions and traditions to conform with their ideological preferences. They preserved and even enhanced the arts, so that ballet

ferent ways, preserved as moral examples to all.

Of course, the stakes seem less heroic now, both in the old, building-of-socialism sense and in the opposition to it. They are humansised. No place any more for the prophet, secular or holy, whose example and faith are required to lighten the darkness. New generations see no sense in such heroics: those in their teens, even in their twenties, have dimmed memories of a totalitarian state, much dimmer than their sharp desire for an Italian bedroom suite or a CD-ROM. Artists, writers and artists of the older generations regret the good old days when there was a common warm feeling of being opposed to and superior to the System: they now feel lost without it. But their successors have the task of engaging with a society not of stereotypes (either communist or anti-communist) but of human and social fragments. They have in common with their counterparts abroad the problem of finding a place in a state which no longer pays them the supreme compliment of fearing and suppressing them when they try to tell the truth. No longer obliged to support the myth if obedient, or to oppose it if dissident, they must simply come to terms with what they understand to be reality. But the question must be: is reality too much for Russia? It is so

much better now by western standards, and by those of a minority of the Russian population. The advances in human rights and freedoms; the development of demo-cratic and market institutions; the freedom of speech. All of these are either reviled as shams by the resurgent political forces and par-ties, or held on an increasingly tigh-tleash by a presidential administra-tion more ambiguous about its aims and purposes than it has been since

The old Russia did live by myths, much more so than most nations. The gap between the myth and reality became too wide for the weakening forces of repression to close and the system collapsed. But the reality which has resulted is terribly harsh. Harsh in a physical sense, but also in a psychological one. It is, apparently, the psychological hardship of coping with a dis-orienting post-Soviet universe which has reduced the average male mortality age to 59 (compared

to 74 in Britain). Much of the past four years of economic change had been preparation for large tasks just begun. Though unemployment is rising, rapidly in some areas, it is still below west European levels, but won't be for long. Huge plants have yet to shed workers, though they have shed work. Whole cities in the far north, sustained as in the past by large subsidies, have little work for their citizens and are populated only because their inhabitants have nowhere else to go. Management, many with virtual title to the plants through privatisation programmes, have done little to change their practices and products. And the

practices and products. And the institutional investors, mainly the banks, have yet to face up to the challenge of forcing them to change. The trade balance is healthy because oil and gas still make up the bulk (41 per cent) of exports and little of the capital equipment which would be required for a sustained recovery is being imported But oil production continimported. But oil production continues to fall, while investment in that sector is still far too small to reverse the trend. Foreign investors would like to be part of that, but continue to be rebuffed. The paltry amounts they have put into a giant economy show they are preoccupied

taxes and government. Even the largest achievement is a danger. The reformers still in government point to the macroeconomic successes. Reformers out of government agonise that the cuts they have made to public spending to bring down the budget deficit to International Monetary Fund-approved levels will degrade the health and education services and the public infrastructure to levels from which it will be very hard to recover. One of the largest drains of public money is agriculture. Despite four years of radical reform, the land is still farmed in the same wasteful, slovenly way it has been for decades, while pioneering pri-vate farmers, those who have sur-vived, find it harder to preserve

by the uncertainties in the law,

their smallholdings from the sur-

rounding hostility of collectivised

they had lost. It may be they know they have lost it for ever, and merely wish to punish the authorities while recognising there is no other option. However, it may also be that they think nothing of the sort, and believe the country should be set to rights by a strong hand and will vote communist again in the much more important election, for the presidency, in June. To counter that, the benefits of an improving economy had better come through good and strong. That is not likely, with the ruinous

Chechen war still to pay for. Russia is indeed limited, constrained and cramped; by the new states all about it, which include the three small Baltic countries whose rhetoric and sometimes



However well Russia's

might strive to govern (and sometimes they do not strive all that well), they are faced with a large absence where a national consensus should be.

actions are at best cold; by its former allies in central Europe who are vociferously suspicious of it; by the rich states of the west and the east which are weary of trying to help Russia and are no longer inclined to be over-helpful; and especially by the US, now the undisputed single superpower and hurt-ful to national pride because of that. No surprise that the battered westerniser Andrei Kozyrev was replaced as foreign minister by the wily foreign intelligence chief and Gorbachev-era survivor Yevgeny

he has nevertheless been put in the Stalinesque tower which houses the foreign ministry (still with the hammer and sickle embedded into its facade). He will make growling noises at those states which irritate Russia's frayed nerves - and woo or chivvy back into the Russian fold those in the CIS amenable to per-suasion or bullying. General Pavel Grachev, the

this month to do some growling of his own about the iniquity of the Start I and Start II nuclear disarmament agreements which Russia has signed. US officials say that all real progress on disarmament has stal-led. Should this go beyond growl-ing, the uneasy joviality which still surrounds the US-Russian relation-ship would freeze over. The language of confrontation, with which many on both sides still feel com-fortable, would be back. And there would be the heart-wrenching threats of a cold war less stable than the old one.

Imagine, say those Russians who still wish to have a dialogue with the west, what you (a US citizen) would feel if the central American states acquired strongly anti-US governments. If Canada began disenfranchising all on its territory who had US ancestry, your gross domestic product was dropping through the floor, your allies were joining the Warsaw Pact, and the native Americans had claimed the oil wells and were paying no tax on their output? And if the presidents of Chase Manhattan and Bank-America were assassinated (possibly by each other's bodyguards). Arkansas had declared independence and was paying for it by drug-running and arms dealing...

and so on. Uneasy, perhaps?

The parallel may be overdrawn. but it expresses something of the dilemma which unites the Russian people and rulers. It is that, however well the latter might strive to govern (and sometimes they do not strive all that well), they are faced with a large absence where a national consensus should be. There is no agreement as to the borders of the state. There is no agreement as to the fundamental The Russian working class voted Primakov: well enough known in bases of its polity. There is no has become last month for the Soviet Union and not over-feared by Washington, agreement as to the ground rules of we of it.

its economy, no agreement as to who should be its friends, and who its enemies.

In this vacuum, the features of a constitutional, democratic liberal state float above, rather than are embedded within, the nation. The constitution is long and full of many good things, but it is most bitterly attacked by those parties which did best in the December elections. It is hardly seen by the citizens as their shield against an authority which, if less arbitrary than the communist one, is more overtly corrupt. The parties are free to organise and to be elected, but their hold on the national life of the country is weak. The very meaning of Russia itself, which had always had some overarching mission, has disappeared, to be replaced with no agreed concept. Orthodox Christianity, suppressed and corrupted by communism, has revived more to form than in content. Spiritual bunger is filled by charlatanism and

obscurantism. Half a decade ago, we interpreted the events in the Soviet Union as a triumph and a liberation. We have all kinds of vested interests in clinging to that interpretation, even as a growing chorus dismisses such a posture as wishful thinking and naive. Should another reality which recognises that reaction is already present, that repression

already operates, that hostilities have already begun, take its place? No. Russia is no more doomed to reduplicate for ever an authoritarian past than is Chile or Japan. Mikhail Gorbachev and Boris Yeltsin, though neither would wish to see himself so coupled, have unwittingly conspired to throw open their country in a way none of its rulers had before - in explicit freedom and in friendship. The world all about Russia has broken into it, and Russla has broken out into the world which surrounds it with a vigour and an appetite hitherto limited to the aristocratic elite. The pains of each adjusting to the other are very large, most of all in Russia, the more because they have been so suddenly and so unexpectedly felt-But we cannot now "lose Russia" any more than Russia can lose us. It has become, already, part of us and



EUROPEAN NEWS DIGEST

Ciller offers to share PM post

Mrs Tansu Ciller, Turkey's caretaker prime minister, yesterday offered to rotate the post with her rival, Mr Mesut Yilmaz, leader of the conservative Motherland party, in an effort to form a coalition after December's inconclusive general elections. Mr Yilmaz was non-committal and promised to give his

answer by Saturday.

The Turkish media proposed a rotating premiership after December's elections gave no party a majority in parliament. Previous attempts to form an alliance between Mrs Ciller's conservative True Path party and Motherland failed. Neither party has explained how the rotating premiership would work. Although both hold almost the same number of seats in parliament, a coalition would still muster only 268 seats, eight short of a majority. The Islamist Refah party has the most MPs, but last week gave up trying to form a coalition with a

Political commentators expect coalition talks to continue making slow progress, even though Turkey has been without a

Czechs apply to join the EU

The Czech Republic yesterday applied to join the European Union. Prime Minister Vaclav Klaus submitted the country's application to his Italian counterpart, Mr Lamberto Dini,

during a visit to Rome. Italy currently holds the rotating EU presidency. In a statement amouncing the application the government in Prague described it as "an event of unparalleled historical importance", and said it was committed to economic

liberalisation and European integration.

Mr Klaus has stressed the importance of beginning the process of EU expansion, although no firm date has been fixed for when the first group of central European countries will join. The government believes the Czech Republic is at the head of the queue of new members, given its record of economic reforms. Mr Klaus has also spoken of creating "a Velvet Revolution in Brussels". In a recent interview he said the Czech Republic wanted to see a Europe of nation states rather than the federal Europe being promoted by some member states.

Vincent Bolond, Progue

EU to get tough on veal crates

The European Commission is today expected to agree proposals for tough new restrictions on the use of yeal crates for rearing calves, with an eventual ban on the practice by

The proposals, which follow intense campaigning by British and other animal rights groups, are expected to run into fierce opposition from veal-producing countries, notably France and Italy, when they are considered by agriculture ministers. "It will be a long and difficult negotiation," an EU official said. The proposals, tabled by Mr Franz Fischler, the

commissioner for agriculture, will include a ban on building new crates or refurbishing existing ones after 1998 for calves over eight weeks. New pen sizes will also be proposed to allow enough space for calves to turn round and lie down with their legs stretched out.

Commission proposals for a ban on crates, tabled in 1989, were watered down by agriculture ministers. The eventual 1991 directive on protection of calves set minimum standards

Spanish ex-minister faces charge

A Spanish supreme court judge is expected to issue formal charges today against former Socialist interior minister José Barrionuevo for alleged complicity in a kidnapping in the south of France in 1983.

The move, the latest development in the so-called Gal case over a "dirty war" against suspected Basque terrorists, comes as a further serious embarrassment to the government of Mr Felipe González, facing elections in less than six weeks. It comes after a decision by Socialist organisers in the

Madrid region to include Mr Barrionuevo in the party's list for the election, despite the accusations against him. Judge Eduardo Moner set bail of Ptal5m (\$120,000) for Mr Barrionuevo earlier this month after former government and party officials accused him of authorising the detention of a man who had been captured by mistake in an operation against a suspected member of Eta, the Basque separatist

Internet beats French book ban

The memoirs of the long-standing doctor to former French President François Mitterrand were yesterday evening released on to the Internet computer-based information network. The action circumvents the ruling from a Paris court last week that The Great Secret, written by Dr Claude Guhler,

should be withdrawn from sale less than two days after it was released because it marked an invasion of privacy of the late president's family. Plon, the publisher, has appealed the legal judgment, but

also yesterday condemned the unauthorised distribution of its book on the Internet. Mr Pascal Barbraud, head of computers in an Internet caff

in the town of Besaucon, has evaded the ruling by computer-scanning the book. "We find this ban ridiculous. we are not in a banana republic," he said. Andrew Jack, Ports

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The Financial Times plans to publish a Survey on

Franchising

on Tuesday, March 5th.

This survey will focus on areas such as research for potential franchises,

explores sources of funding available and highlights the specialist help available. For more information, please contact

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FT Surveys

Yeltsin raises the stakes for Council of Europe

By Chrystia Freeland in Moscow

Russian President Boris Yeltsin yesterday raised the political stakes for tomorrow's meeting of the Council of Europe, warning western lead-ers that failure to admit Russia would be a serious sethack for reforms.
At home, Mr Yeltshi's claim

to he the leader of Russia's democratic reforms came under fire this week as some of the country's most prominent liberal politicians publicly severed their ties with the president following a hardline cabinet shuffle and a stepped-up offensive against separatists in the break-away Chechen republic

But with characteristic boldness, Mr Yeltsin yesterday told European leaders that reject-ing Bussia's application for membership at tomorrow's session of the Council of Europe would mean a rejec-tion of Russian democracy.

In a public statement, Mr Yelisin insisted that a refusal to admit Russia "would be interpreted as a refusal to support those who are fighting for democratic principles and democratic institutions in Rus-

The Russian president has regularly countered western

A Chechen rebel commander who escaped the siege village of Pervomaiskoye said yesterday he was ready for a 10-year fight against Russian and would never submit to Moscow, Reuter reports from Moscow. Salman Raduyev, who had led a band of more than 200 fighters in a cross-border raid into Russia's Dagestan region, was speaking as Che-chen rebels delayed plans to free up to 50 civilian captives.

criticism of his policies with the warning that, objectionable though some of his actions might be, Mr Yeltsin is preferable to his communist and nationalist opponents. Yesterday's statement implicitly repeats this contention, but, in view of the political few weeks, it could be a dengerous gamble for the presi-

Mr Yeltsin's public appeal is likely to transform the deciston of the Council of Europe, a largely symbolic body which has already admitted many former Communist states, into a high-profile test of the west's faith in Mr Yeltsin's govern-

The Council suspended Russia's application for membership for seven months last year, in protest at Moscow's brutal effort to subdue Chechen separatists. The assembly after a tentative ceasefire had been agreed between Russian forces and Chechen rebels.

But Russia intensified its attack on Chechen separatists this month and Mr Yeltsin yesterday reaffirmed his commitment to take a hard line in the

breaksway region. In a speech to the upper house of parliament, Mr Yeltsin vowed that the Russian government would continue a policy of "tough suppression of bandit and terrorist bases and the liquidation of armed gangs and gang leaders".

He made no spology for this uncompromising stance in his appeal to the Council of Europe. Instead, he warned European politicisms that failare to admit Russia to the assembly would offer tacit support to those who seek to resolve the Chechen problem with savage, terrorist meth-

Mr Yeltsin's gambit has already won the backing of some European leaders. On a visit to Moscow this week, Mr Hervé de Charette, the French foreign minister, said he hoped the Council of Europe would vote to admit Russia.

But the Kremlin's severe policy in Chechnya yesterday brought down a new hall of attacks from domestic critics. Mr Gregory Yavlinsky, whose Yabloko party is one of the main blocs in parliament, began collecting signatures for a motion of no confidence in

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Dilemma on Bosnian war crimes

By Laura Silber in Belgrade and Bruce Clark in London

Serbia's President Slobodan Milosevic and the western governments with troops in for-mer Yugoslavia have become uneasy partners in the grisly enterprise of searching for mass graves, and evidence of

war crimes, in Bosnia. This odd partnership was underlined last weekend when Mr John Shattuck, the US human rights envoy, toured the area of Srebrenica, where thousands of Moslems are believed to have been killed by the Serb forces who took the town last July. Mr Milosevic assured Mr

Shattuck he could go any-where he liked, and gave him an escort of Serbian security men. Diplomats say the policemen appeared keen to help, and did not object when the US team made frequent changes of itinerary. Mr Shattuck, in Sarajevo yes-

terday for talks with Bosnia's Moslem-led government, disclosed that he had received promises of help on other fronts from the Serbian leader. in particular, Mr Milosevic had mised to press the Bosman Serbs, his erstwhile protégés,



to release all remaining Mos-

lem prisoners. This promise, combined with US threats to hold back economic and military sid, helped convince a reluctant Bosnian government to promise further releases of Serb prisoners in accordance with the Dayton

peace agreement.

But the prominence of Mr
Milosevic, particularly in the Yugoslavia could appear to

unlikely role as co-investigator

of war crimes, has placed the US government in a dilemma familiar to all governments which have tried regulating the conflict in ex-Yugoslavis.
As a regional policeman, Mr
Milosevic may still be indispensable, but open co-operation with the original instiga-

Mr Michael Portillo, UK defence minister, said yesterday he accepted US proposals to arm and train Bosnia's Moslem-led army, as long as Nato forces there did not get involved, our Foreign Staff

On a visit to Washington, Mr Portillo said that "a lot has moved on" since the time when Britain opposed military help to the Bosnian government on grounds that it would fuel the war and endanger UK peacekeepers.

"I accept that arming and training of the Bosnian Mos-lems will be necessary too," said the minister, while adding that any assistance programme must be "at arm's length" from Nato's peace

compromise Nato's moral

Nato's civilian institutions have been sensitive in recent days to charges that the Bosnia mission is not living up to its own ideals.

In practice, diplomats say, this means that western military commanders have been firmly told by their civilian bosses that they must pay attention - to mass graves and evidence of war crimes.

Nato officers initially stressed, when the issue of mass graves resurfaced in the media two weeks ago, that neither the protection of such sites, nor gathering data about them, lay within their formal

Since then, under strong pressure from Nato govern-ments and public opinion, the alliance has sent a different message: investigators from the International War Crimes escorted to alleged mass graves by Nato troops, and Nato will also provide serial surveil-

Apart from underlining Nato's moral purpose, the gathering of detailed information about war crimes, which could form the basis of further indictments at the IWCT, has proved to be a vital source of leverage over all the Bosnian factions. in the words of one western diplomat, the steady release of information about mass graves will "maintain pressure on the (Bosnian) Serbs and show the (Bosnian) Moslems that justice will be

Ukraine 'diverted' Chernobyl funds

By Matthew Kaminski in Klev

The pressure group representing victims of the Chernobyl nuclear acci-dent has accused the Ukrainian government of diverting money from a fund set up to help those who suffered when

a reactor exploded in April 1986.
The Ukrainian Chernobyl Union, set up in 1991 and claiming 420,000 members, says that the government diverted 12,000bn karbovanets (\$60m) to cashstrapped government programmes, and that many of the 3.5m beneficiaries of

the fund were not paid the compensation, early pensions and special medical care to which they were entitled.

It is also warning that the level of benefits was being threatened by proposed budget cuts in 1996. Chernobyl victims have been an almost sacrosanct lobby group in a country physically and emotionally scarred by the accident. The group's

complaints are echoed by many trade unions and pensioners who say that entitlements are sometimes paid late and often not at all.

Mr Yuriy Andreyev, president of the Chernobyl Union, has alleged that a pay rise for the armed forces in November was underwritten by 8,000bn karbovanets from the fund, with a further 4,000bn karbovanets taken to help resettle Crimean Tatars and cover the

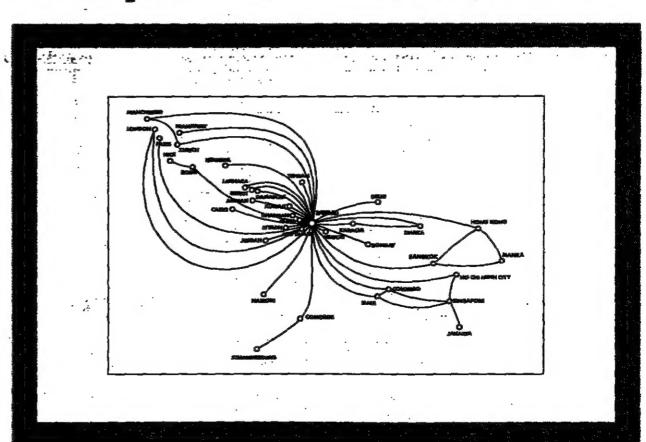
Russian gas import bill. "When the army is angry, the govern-ment trembles," he said. "No one notices the Chernobyl sick."

Among the 3.5m victims are 350,000 who lived and worked in the Chernobyl zone after the accident, including those

who put out the fire and sealed the stricken reactor, 120,000 people who were resettled and 900,000 children

exposed to radiation. Mr Andreyev says the Chernobyl Union has had no response from the Kiev government to its appeals to replenish the fund, which was supposed to receive 117,000bn karbovanets from the government last year. Mr Volodymyr Holosha, minister for Chernobyl, said mistakes had been made, which he attributed to bookkeeping problems. but said all benefits would be paid.

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THE FINEST IN THE SKY

NEWS: EUROPE

Uncertainty could derail monetary union, Europe's financial establishment warns

Banks appeal for news on Emu schedule

By Lionel Barber and George Graham

Leading European bankers yesterday appealed to EU political leaders to give a convincing signal that the single currency would be launched on schedule on January 1 1999.

Amid creeping doubts about the fea-sibility of the European monetary union timetable, notably in France and Germany, members of Europe's financial establishment warned that further uncertainty could derail

Their warning came at a European Commission-sponsored conference in Brussels aimed at laying the groundwork for a future campaign to sell the Euro, the planned single currency, to

Mr François Perigot, head of Unice, the European employers federation. said it was no time to be fainthearted. "We must not hesitate. There is no point in debating things that have already been decided."

Mr Pierre Simon, executive at Compagnie Bancaire, the French financial services group, said European banks would have to start investing heavily 18 months before they knew which countries will join Emu, most likely

"We face a political risk. The public authorities need to answer the questions that will define monetary union." he said.

Despite fears that the conference would degenerate into a talking shop. Commission officials said a clear message had emerged in favour of stepping up the pace of communication, first to the banking sector and then to "Nobody has anything to gain the consumer.

The Commission set up the conference to keep up Emu momentum after last month's EU summit, which agreed on a phased switchover to the Euro between 1999 and 2002.

But the economic slowdown in Europe has cast doubt on the Emu timetable, amid signs that the debate on the single currency is becoming more contentions. Several speakers said there was a risk of giving the impression that monetary union can only be achieved at the price of deflation and rising unemployment. Last Monday night, Mr Jean-Luc Dehaene, Belgium's prime minister,

gave a veiled warning to the German Bundesbank that the fight against

Mr Jacques Delors, former president of the European Commission, called greater attention to employment in the Emu project. It had been a mistake to leave out employment criteria and focus solely on inflation.

itive devaluation."

"Nobody has anything to gain by a

monetary overkill... Today, inflation in many countries is under control or

de facto non-existing. A policy of com-

petitive disinflation may at some time

be as disruptive as a policy of compet-

ty's provisions for Rmu. Consumer groups represented at the Brussels conference called for reassurance that prices would not be "rounded up" once national curren-

budget deficit reduction and exchange

rate stability in the Maastricht trea-

cies were replaced by the Euro Bankers said it was vital to have greater clarity on the continuity of savings and mortgage contracts after the changeover.

But they also expressed worries that the Commission and the Euro-pean Monetary Institute - the precursor of a European Central Bank would pressure financial institutions to use the Euro in the transition

phase between 1999 and 2002. Under the scenario agreed at the Madrid summit last month, the ECB will conduct a single monetary policy among countries participating in Emn. The Commission hopes that the bulk of interbank transactions will take place in Euro, but Euro-notes

Paris ministers cooler on plan for new tax

The French government yesterday softened its commitment to tax France's generous system of family allowances for the first time, in another apparent retreat on its controversial welfare reforms that have taken a battering from unions, lobbies and its own backbenchers.

Taken together, the government's tactical swerves in recent days risk undermining its goal of reducing the welfare system's deficit from FFr61bn (\$12.3bn) last year to FFr17bn this year and turning it into a FFr11bn surplus next year.

This planned turnaround is considered essential to the government's strategy of bringing the overall public deficits down to 3 per cent of national output by 1997 in time to qualify as a founder-member of the European single currency.

Last November Mr Alain Juppé, prime minister, proposed to start levying tax next year on this year's family allowances - a form of state benefit geared to families with children - to raise an extra

FFr3bn net. Yesterday ministers indicated that the tax plan would still go ahead if it won union support at a "social summit" on family policy this spring. But yesterday, the CFTC union, the one federation largely absent from Decem-

ber's anti-government strikes, repeated its opposition to the Even in the unlikely event of union acquiescence, it might have to await the general overhaul of French taxes now post-

poned until later this year or

social affairs minister, claimed vesterday the taxing of family allowances "is not being abandoned, but merely spread out over time".

Mr Juppe himself told the National Assembly he was concerned that taxing allowances might bring poorer households into the income tax net - at present covering only half of French households - and admitted he could only prevent this by raising tax thresholds in the context of a general fiscal reform.

Last week, Mr Juppé gave in to pressure from doctors by abandoning a FFr1 increase on each prescription and by agreeing to pay a FFr1.4bn increase in doctors' own social security charges into a medical retraining fund rather than to help plug the health insurance defi-

have an immediate price tag. in contrast to Mr Juppé's more spectacular December retreat on his plans to reform public sector pensions whose financial impact would only have been felt over several years.

Mr Juppé's deficit-cutting strategy is also under pressure from many of his backbenchers, who are against the so-called RDS levy to repay past welfare debt, and from the need to take new measures to boost flagging growth.

These measures, expected to include more incentives for house-building, consumer spending and small businesses are likely to be announced next week, in tandem with separate measures by the German government to give them at least an aura of trans-Rhine coordination in the face of a com-

set to resign over KGB links

Christopher Bobinski

Mr Jozef Oleksy, the Polish prime minister, looks likely to resign whatever the decision of the Polish military prosecutor today on whether he should be investigated over his friend-

ship with a senior KGB officer. Mr Oleksy has already conceded that continuing his friendship with Mr Volodya Alganov, a Soviet diplomat, after he had been advised by the Polish security forces that his friend was a senior KGB officer, was unwise. But he argued that his friendship was harmless and the affair had been raised by Mr Lech Waiesa, the outgoing president. and his interior minister as revenge for losing the presi-

dential election last month. However, initial support for the embattled prime minister from the new president, Mr Alexander Kwasniewski, and senior members of the ruling Democratic Left Alliance (SLD) appears to have waned in the face of increasing public disquiet over the accusations and a determined effort by the opposition to bring down the SLD and Peasant party (PSL)

Mr Leszek Balcerowicz, leader of the Freedom Union (UW), the former Solidarity party, has been trying to detach the PSL from alliance with the SLD and form a new centre-right coalition which would push Mr Oleksy's party into opposition and isolate Mr Kwasniewski, who like his prime minister is a former

Lithuania claimed another

political victim yesterday when parliament accepted the resignation of Mr Kazys Ratkevi-

cius, chairman of the central The resignation had been

demanded by Mr Algirdas Bra-zauskas, the Lithuanian presi-

dent, who accused the central bank chief of exercising "insuf-

ficient" control over the com-

However, Mr Ratkevicius

said his ability to contain the crisis had been constrained by

the limited powers of the coun-

try's central bank, which does

not have the funds to bail out

struggling commercial banks. Mr Romasis Vaitekunas, the

interior minister, submitted

his resignation over the week-

end. He has been criticised for

ordering police raids against the chief executives of the two

suspended banks and for with-

drawing some \$2,000 from his

personal account in Innovation

Bank just a few days before it

was shut down. However, some

politicians suspect that the

sensitive information he con-

trols as interior minister may

still allow him to survive the

Supervision of commercial

banks has been the Baltic

state's dominant political issue

since the suspension of two of

the country's biggest banks

last month. In late December

Lithuanian regulators closed

down Litimpeks Bank and

Innovation Bank and arrested

the managers of the two banks

on fraud charges. The closure

has shaken public confidence

in the banking sector and

prompted many Lithuanians to

withdraw their savings from

commercial banks.

political crisis.

mercial banking sector.

This offer from the opposition has strengthened the hand of Mr Waldemar Pawlak, the easant party leader, who has been trying to ensure Mr Oleksy is replaced by a prime minister from his own party and reinforce its power within the coalition. Failing such an agreement, Mr Pawlak signalled yesterday that he was ready to enter formal talks

with the Freedom Union about forming a new coalition or face early elections. The SLD is resisting these demands, confident in opinion polls which indicate that neither the party nor the coalition government has yet suffered from the crisis over Mr Oleksy.

To contain potential damage and prevent the need for a disruptive early general election campaign it is taking soundings about a possible replacement for Mr Oleksy from within its own ranks.

Meanwhile, Mr Oleksy continues to protest his innocence. The military prosecutor gave the Polish security forces a month to find the additional evidence required before deciding whether go ahead with any formal investigation of the

He is expected to announce Yesterday Mr Grzegorz

Kolodko, the non-party finance minister, urged Poland's politiclans to find a quick solution to the crisis without the need for elections which, he fears, would disrupt plans for a radical reconstruction of the social

tion to market economies with stable national currencies and

moderate rates of inflation.

Latvia, Lithuania's northern neighbour, underwent a bank-ing crisis earlier last year.

Although the tough moves of

the Lithuanian authorities

Polish premier | Irish budget programme for welfare spending

The Irish government yesterday launched a pro-gramme of social welfare spending aimed at the long-term unemployed in its 1996 budget, ignoring business appeals to curb spending.

With the economy growing at 5.5 per cent in 1995, faster than any other EU country, the three-party ruling coalition used unexpectedly high tax returns for 1995 and lower debt service payments to target the low-paid and jobless.

Ireland is one of the biggest spenders on active labour programmes in the Organisation for Economic and Co-operation and Development

The measures include a recruitment subsidy for spending is to increase by 6

5,000 people who have been out of work for three years or more. Those taking work will retain their right to free pre-scriptions and other medical benefits for three years after taking up employment. Other measures include higher allowances for children and

those living alone. Mr Charlie McCreevy, opposition Fianna Fall finance spokesman said: "All the fruits of economic growth have gone into extra spend-

The budget envisages an exchequer borrowing requirement of I£729m (\$1.2bn), the equivalent of 2 per cent of GNP. Current expenditure is set to grow by 2.5 per cent in 1996 to I£15.14bn. Capital

The finance minister, Mr Ruairi Quinn, said he also wanted to reward those at work, announcing an increase from 1550 to 1580 a week in the threshold where employees start paying national insurance contributions, resulting in gains of LE1.65 a week for full-rate contributors.

The standard rate of income tax band is being widened by IL1,000 to IL18,800. The government forecasts

GDP growth of 5 per cent in 1996, compared with the estimated 5.5 per cent for the current year, and domestic demand and consumer spending growth of 4.5 per cent. It expects exports to grow by 9.5 per cent and unemployment currently at 280,000 or 12.0



work to rise by 30,000. In an gesture to small busi-nesses, the minister unveiled plans to cut corporation tax from 38 per cent to 30 per cent, for the first 1£50.000.

To meet criticism of lack of action to tackle rising crime, Mr Quinn announced tax relief for old people installing alarm

Brussels ready to challenge road congestion

By Caroline Southey

Mr Neil Kinnock, the EU commissioner for transport, yesterday outlined plans to promote better public transport systems in Europe, as part of a campaign to tackle road congestion by reducing the use

The OECD has estimated that road congestion has cost the EU Ecu120bn (\$152bn), or 2 per cent of GDP. The Commis-

sion estimates that this is four times more than the total expenditure on public passenger transport across the EU. Mr Kinnock said over-depen-

dence on the use of cars had put a "huge strain on the transport system in terms of pollution, accidents and congestion"; and that greater use of public transport could ease Car ownership in the EU

rose from 232 per 1,000 people to 435 per 1,000 between 1975 to

1995, while vehicle speeds in big EU cities fell by 10 per cent during the same period. In London transport speeds have fallen below 18km/h since 1971.

The commissioner stressed he was not launching an "anticar" initiative, although he hoped "public transport will increasingly offer significant advantages over the private car for many journeys". The intention, he said, was to public ownership of transport Netherlands which allow travely systems, although it was foolurivate transport more meanish for governments to take taxi for the final leg of a jour-

ingful" by reducing congestion. He said the funding, managing and organisation of transport systems remained the preserve of governments. The Commission's role was to highlight best practices across Europe and to use EU funding and legislation to promote public transport programmes.

He said the Commission was "neutral" on the question of

"ideological approaches" which did not take into account the needs of consumers. Mr Kinnock said the Com-

mission would encourage governments to copy "innovative and imaginative schemes" in other EU countries. Examples cited in the Commission's first transport policy document, released yesterday, include system in Manchester which has replaced over 1m car journeys a year in the city centre. The Commission also

intended to use the TransEuropean Network projects to give funding priority to transport systems which linked up with local networks. In addition Ecu240m had been set aside the Commission's research and development fund to investigate ways to improve transport networks.



The problem: road congestion costs the EU dear



Economic gloom bodes ill for Swedish jobs

Strength of the krona means unemployment may be a fact of life, writes Christopher Brown-Humes

Sweden: a gloomier mood

have been praised by western economists, who said the government's actions helped preresh from celebrating its vent a deeper crisis, the finan-cial turmoil has provoked best economic perfor-mance for more than 10 fierce public criticism which years last year, Sweden is suddenly bracing itself for much slower growth in 1996. The gloomier mood, which the Lithuanian leadership has sought to appease with a round

of political dismissals. The president called yestercontrasts with relative optimism as recently as two months ago, reflects a sharp rise in the krona, weaker day for swifter government solutions to the banking crisis and Mr Adolfas Slezevicius, the prime minister, warned that demand in the country's main European export markets, and the turmoil had depressed budgetary revenues and would a subdued domestic economy. lead to a delay in the payment It bodes ill for the Social Demoof January pensions. In an address to parliament, cratic government's priority of cutting unemployment, which Mr Brazauskas also urged his has ballooned to 12 per cent in constituents and local govern-

the last few years.

Mr Leif Pagrotsky, chief aide

to Mr Göran Persson, the

finance minister, estimates

growth will be less than 2 per

cent in 1996, considerably below the finance ministry's

prediction of 2.7 per cent last

November. "The big difference

is the stronger krona." he says.

was an even gloomier predic-

tion from the Federation of

Swedish Industries, which fore-

cast that GDP growth would be

as low as 0.9 per cent in 1996.

This would be an abrupt rever-

sal on 1995, when the economy

grew by 3.5 per cent, and could

leave the country with the low-

est growth rate in the Organi-

sation for Economic Co-opera-

tion and Development.

But earlier this month there

to the banking crisis. "This is not a global tragedy," Mr Brazauskas said, in an effort to calm the country's battered financial markets. "There are problems and they will be resolved."

ment officials not to over-react

Mr Slezevicius also tried to pour oil on troubled waters. He told parliament that government officials were working with economists from the IMF and the World Bank to prepare a programme to repay depositors whose accounts were frozen last month and to revive

the ailing banking sector. Parliament named Mr Jonas Niaura as acting chairman of the bank. Mr Niaura has been the deputy chief of the bank since 1993. tion's chief economist, says Sweden faces two main prob-lems in 1996. One is weaker export growth caused by lower demand in Sweden's main European export markets, where increasing signs of eco-nomic slowdown are compounded by reduced competitiveness because of a 10 per cent strengthening in the krona since the middle of last

"European countries are having to take measures to fulfil Maastricht convergence criteria for economic and monetary union. That hits particularly hard small, trade-dependent countries like Sweden," says Mr Wijkman. As much as 70 per cent of Sweden's exports

are to west European markets. The second problem is the state of the domestic economy. where consumer confidence has been hit by high unemployment and the tax rises and spending cuts needed to clean up the state's deficit-ridden fluances. The industry federation predicts this will lead to continued high personal savings levels and a small reduction in private consumption in 1996.

Given the growth outlook, it is no coincidence that the central bank, the Riksbank, shifted to a more relaxed monetary stance this month. It cut its key repurchase interest rate

1986: Finance Ministry Nov 95 projection; 2,7%; Jen 96 unofficial estimate; leas than 2%; Federation of Swedish industries Jan 96 prediction; inflation (%) 1886; central bank ha

by a quarter of a percentage point to 8.66 per cent, its first reduction in nearly two years. Analysts expect this to be the first in a series of cuts which could lower the rate to about 7 per cent by the year's end. One of the reasons the bank felt able to change tack, after a

1990 91 92

series of increases over the previous 18 months, was the more benign inflation outlook. After peaking in mid-1995 at just over 3 per cent, inflation has fallen to around 2.6 per cent and is heading downwards. This means there is a reasonable chance that the bank will

achieve its target of a 2 per cent inflation rate in the coming months. Nevertheless, lower growth

could unsettle the government's efforts to reduce the state's big debt burden and eliminate its budget deficit in line with its plans to qualify for economic and monetary union at the end of the decade.

Dreliminary calculations show that the government's gross debt as a ratio of GDP was stabilised last year at around 84 per cent - a feat it achieved ahead of schedule but still well outside the Maastricht target of 60 per cent.

The budget deficit has also been falling sharply because of a series of tax increases and savings worth a total of SKr115bn (\$17.1bn), 7.5 per cent of GDP, and is expected to be eliminated by 1998.

The progress has belped rehabilitate Sweden in financial markets, leading to a strong rise in the krona and a sharp fall in bond yields in the last six months.

But optimism about the state of Sweden's finances was dented this week when Moody's, the US rating agency, warned that the country could well be forced to make further savings to eliminate its "still large" budget delicit.

"Should the debt levels only be able to be stabilised, not reduced, at the peak of the business cycle, the next economic downturn will bring a renewed ballooning of budget shortfalls and debt stocks. Further reductions in social welfare programmes are likely to be necessary, which has not yet been accepted widely by the population." it said.

If growth does slow and further cuts are needed, it can only complicate the task facing Mr Persson, who is set to become prime minister in March, as he has talked of increasing some welfare benefits again from 1998 to offset

some of the recent pain. It will also make the task of cutting unemployment much more difficult.

Sweden has struggled to cut its jobless total from 14 per cent to 12 per cent in the last two years, and some analysts fear numbers will rise again this year.

For a country that was used to unemployment of well under 5 per cent until the 1990s, and which has prided itself on its training programmes to deal with the problem, this would be bad news indeed. It suggests that Sweden has joined the league of European nations where permanently higher levels of unemployment are now a

d conges



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By Sarita Kendali in Bogotá

political crisis surrounding Colombian President Ernesto Samper deepened yesterday after the manager of his 1994 election effort said the president knew the Cali drugs cartel partly financed his cam-

paign. Mr Fernando Botero Zea, also a former defence minister, broke a five-month public silence over the issue and said that the president knew about campaign contributions from the Cali cartel, supposedly responsible at one time for more than three-quarters of the cocaine entering the

Influential political leaders from Mr Samper's Liberal party and the Conservatives called on him to resign at once. While the majority of the cabinet have rallied round the president, the directorate of the Conservative party is disgovernment. President Samper immedi-

ately reaffirmed his innocence in a national broadcast, saying any drug money contributions to his campaign had been made without his knowledge and that Mr Botero was lying to save himself.

Mr Botero began to expand on his sworn statement to prosecutors on Monday, implicating the president. He claimed his August deci-

sion to resign from the ministry of defence was made to preserve stability, but that the crisis had continued and deepened affecting the economy and Colombia's credibility. Because of this he had decided to tell the truth, regardless of his friendship for the president and the risk to himself and his

In interviews from the army barracks where he has been held since last August for his against him. But this would

cussing whether to leave the alleged role in accepting Cali cartel campaign finance. Mr Botero asked Colombians to forgive him for his negligence in the campaign and denied he himself solicited or managed drug funds.

Many of those calling for the president's resignation say vice-president Humberto de la Calle, now ambassador to Spain, would be an acceptable substitute. Mr Botero went out of his way to clear Mr de la Calle of any involvement in or knowledge of the multi-million dollar drug contributions to the campaign. Some politicians say that, as

the vice-president was elected with the same funds, he cannot. assume the presidency; they suggest a president chosen by the much-discredited congress. Legally, a congressional commission which absolved the

president a month ago should now reopen the investigation



not satisfy critics because charges have already been laid against the commission for manipulating evidence and several members were also elected with Liberal campaign

In a rare lapse in his display of self-confidence, the presi-dent admitted the possibility of holding a plebiscite on his Economic groups fear that Mr Samper's determination to try and ride out the crisis, which began with the release of compromising tapes just after his election, may have a serious effect on international

Ailing companies queue up for special government help to avert bankruptcy

High on the danger list in Mexico

By Lastie Crawford in Mexico City

wenty ailing Mexican companies with debts totalling \$5.6bn (£3.63bn) are the first of a long list of supplicants which are receiving special government help to avert bankruptcy.

Another 80 corporations are awaiting admission to the finance ministry's intensive care unit for rich companies fallen on hard times.

Government officials said resterday they were acting to forestall large-scale corporate defaults to give the economy, battered by a devalued cur-rency, high interest rates and the collapse in domestic demand, chance to stage a

Mr Eduardo Robinson Bours, who heads the finance ministry's special unit for distressed corporations and his small team of senior government officials see their role as impartial indebted corporations and

"We are dealing with companies that owe large syndicated loans, and where communication between the debtor and its many creditor banks has broken down," Mr Bours said. "In many cases, it was the banks who approached us first, worried about the complexity and the cost of recovering debts

At Synkro, a hosiery manufacturer which took on a lot of debt in 1984 to expand into the US, Mr Alejandro Giordano, the financial director, admits: "Yes, we are on the list. Mr Bours is helping us renegotiate \$330m of short-term debt we owe to a consortium of 10

Mr Bours said successful reschedulings had been completed in two cases: Grupo Zapata, a Mexican bottler which has refinanced \$440m of

through legal action."

commercial bank debt, partly

mediators between heavily through the issue of bonds convertible into equity, while Grupo Costamez, which sells time-share schemes in Mexican tourist resorts, has won an extension on the repayment of

\$120m of bank debt. For more complex cases, however, Mr Bours said the government was studying debtrelief schemes using Mexican Brady bonds, the details of which had not been fully worked out.

The bonds, named after former US Treasury secretary Mr Nicholas Brady, form part of Mexico's sovereign debt restructured in the 1980s with the help of US guarantees. The bonds, which are actively traded, can be split into a zerocoupon bond, which pays principal upon maturity, and an interest-bearing component. When only the interest-bearing component is sold, the bonds are traded at a deep discount.

Under a plan proposed by

Nafinsa, the national develop-

ment bank, heavily indebted companies would be given credit facilities to purchase discounted Brady bonds. Mexican commercial banks would then accept the bonds at face value in exchange for cancelling the equivalent amount of corpo-

The plan, however, is being resisted in its present form by the National Banking and Securities Commission, which is worried about its impact on Mexico's volatile currency and the value of Brady bonds traded abroad.

"We cannot have Mexican companies all rushing at once to buy dollars in order to purchase Brady bonds," says Mr Javier Gavito, a vice-president at the "We will have to be

selective." he said. He was aware that a discretionary scheme might invite accusations of favouritism, but said the qualifying criteria

would be "impartial and transparent." There would "be no preferential treatment, and no government subsidies," Mr Gavito said. Government officials

appeared keen to play down the scope of the debt-relief scheme, if only to avoid unfavourable comparisons with last year's efforts to rescue troubled banks. Bank owners have been required to inject fresh capital into their institutions, or accept a dilution of share-ownership, in exchange for being allowed to sell large amounts of non-performing loans to the

It is unlikely that similar conditions could be exacted of heavily indebted companies. However, both banks and distressed corporations have warned the government that it is unlikely to see an economic recovery this year unless it can rid the private-sector of the albatross of corporate debt.

AMERICAN NEWS DIGEST

Aircraft

ride for

iobless

By David Pilling In Buenos Aires

Argentine

The governor of Argentina's

Tucumán province, General

Antonio Domingo Bussi, has

come up with a novel way of

tackling his unemployment

problem - exporting the job-

Gen Bussi, elected governor

last year, recently hired a Her-

cules aircraft from the air

force to fly 500 unemployed

sugar mill labourers to the

provinces of Rio Negro and

Neuquén in order to find sea-

The move has unleashed a

war of words, with officials

from the recipient provinces

accusing Gen Bussi of dump-

ing his social problems on

them. Mr Pablo Verani, Rio

Negro governor, said Tucumán

labourers, many of whom

work for as little as \$8 for a

15-hour day, were undermin-ing local labour conditions. He

urged employers to hire local

workers, but has been instructed by the federal gov-

ernment that this violates the constitution.

Gen Bussi says he is merely providing comfortable travel

for the thousands of labourers

who traditionally migrate by

truck to the south in search of

seasonal work. Once there.

Tucumán's workers often face

discrimination and appalling

working conditions. Many are

housed in makeshift shelters

Tucumán, one of Argentina's

poorest provinces, has nearly

20 per cent unemployment, 4 points above the national aver-

age. "I can't stop them migrat-

ing in search of work," said Gen Bussi. "They need money,

they are hungry and they want to take care of their families."

The situation in many of the

recipient provinces is little

better. Rio Negro has 14 per

cent unemployment and is

months behind in the payment

of state employees. Neuquén

has a 16 per cent jobless rate. This is not the first time Gen

Bussi has employed such tac-

tics. He once tried to truck

Tucumán's beggars to the

neighbouring province.

without water or latrices.

sonal fruit-picking work.

US consumer spending up

November, outstripping a 0.2 per cent gain in real personal disposable income, the Commerce Department said yesterday. in a report delayed by the budget impasse.

The mexpectedly rapid growth of spending caused a fall in the personal savings rate to 45 per cent, against 5.2 per cent in October. Disappointing retail reports for the Christmas period, however, indicate that accounts the contract of th however, indicate that consumer spending growth was slower last month, reflecting modest job growth and the low saving

Figures for October also released yesterday showed a 0.6 per cent decline in real consumer spending and a 0.5 per cent gain in disposable incomes. Revised data on gross domestic product last week indicated that consumer spending grew at an annualised rate of 2.9 per cent in real terms in the third quarter of last year, down from 3.4 per cent in the second Michael Prowse, Washington

Greenspan acts on default

Mr Alan Greenspan, the US Federal Reserve chairman, was yesterday afternoon due to meet Mr Dick Armey, the Republican leader in the House of Representatives. The meeting was expected to focus on the looming threat of a federal government default. Mr Robert Rubin, the treasury secretary, warned

Congressmen on Monday that the government would default on February 29 or March 1 if the \$4,900hn debt ceiling was not increased. Mr Armey has said that the House will not approve an increase in the debt limit unless President Bill Clinton agrees to a substantial share of the Republican agenda for

Argentina fires pose fresh threat

Pressure was growing yesterday for the resignation of Mrs María Julia Alsogaray, environment secretary, after criticisms that her department had failed to control forest fires raging in southern Argentina. Fires have destroyed thousands of hectares of ancient forests in national parks in the provinces of Chubut and Rio Negro and have spread to South America's principal ski resort of Bariloche where they are closing in on several multi-million dollar ski lodges.

People in the affected region have accused the federal government in Buenos Aires of failing to respond to the disaster and of lacking basic equipment to combat the emergency. Mrs Alsogaray, who last Thursday told the cabinet the fires were under control, has been backed by President Carlos Menem, who has denied departmental negligence. David Pilling, Buenos Aires

Chilean secret agent arrested

Argentina has arrested a former agent of the secret police created by Chile's 1973-90 military regime, reopening the sensitive issue of dispensing justice for human rights abuses. Mr Enrique Arancibia Clavel is wanted for his alleged role in killing a former commander-in-chief of the Chilean army, General Carlos Prats and his wife. They died when their car was destroyed by a bomb in Buenos Aires in 1974. Gen Prats opposed the 1973 military coup in Chile and fled to Argentina. Ms Pamela Pereira, lawyer for the Prats family, said the killing of Gen Prats was part of Operation Condor, in which secret police in Argentina, Chile and other Latin American countries co-operated in arresting and eliminating opponents Lake Sagaris, Santiago to military regimes.

NEWS: INTERNATIONAL

Private capital flows to Third World buoyant

Private capital could account for 90 per cent of net financial flows to the world's emergine economies this year, according to a report published today by the Institute of International

Of the private flows, equity investment could make up half, according to the IIF, the Washington-based study group owned by 200 international financial institutions. Despite Mexico's financial crisis, private capital flows to the 31 most important emerging econand eastern Europe were stable in 1995 at \$175hn (\$113hn) it said, forecasting they will stay

| Met financial flows t | o borrowing | countries | by regio | ırı (Sbn) |
|------------------------------|-------------|-----------|----------|-----------|
| | 1993 | 1994 | 1995e | 19981 |
| Private | | | | |
| Major borrowers of which: | 192.5 | 174.7 | 174.9 | 175.3 |
| Latin America | 75.0 | 60.5 | 36.9 | 51.7 |
| Asia/Pacific | 76.8 | 87.5 | 8.59 | 86.9 |
| Central & Eastern Europe | 13/3 | 13.4 | 21.2 | 12.8 |
| Official | | | | |
| Major borrowers of which: | 22.3 | 23.2 | 41.2 | 10.9 |
| Latin America | 1.7 | 0.0 | 27.4 | -3.7 |
| Asia/Pacific | 11.9 | 13.8 | 6.9 | 8.5 |
| Central & Eastern Europe | 9.7 | 3.9 | 3.6 | 3.3 |

could "conceivably approach or exceed" the 1993 record of \$190bn, but some countries

This year's private inflows of the capital influx. Private flows to Latin America could reach \$52bn in 1996, compared with \$37bn last year. Pacific region were expected to slip to \$87bn from \$94bn. Flows to central and eastern Europe were forecast to drop to \$13bn

Overall net flows to emerg-ing markets were likely to fall from \$216bn to \$186bn, as borrowing from official sources falls from a 1995 level swollen by an emergency Mexican financial package. Net official flows were forecast to fall from \$41.2bn last year to \$10.9bn in the absence of further largescale financial crises.

The composition of private flows was expected to change. Bond financing and direct investment were expected to rise, while banks were likely to cut short-term lending from

1996 from \$87bn last year. Latin American equity inflows should increase, reflecting an underlying expansion in for-eign direct investment and a recovery in portfolio flows to Argentina and Mexico. Flows into Brazil could be large if privatisation proceeded rapidly. Equity inflows to Asia should expand slightly to \$50bn, of which those to China should

stabilise at about \$30bn. Net inflows from banks were seen falling from an estimated \$66bn last year to about \$45bn this, as short-term credits were cut. Some \$12bn of last year's figure was accounted for by Brazil, which seemed unlikely to sustain such inflows this year. Asia received about

Equity investment was \$30bm in bank finance of which expected to rise to \$92bm in Thailand received roughly half. a figure likely to drop to \$10bn

this year. Non-bank creditors, including bond investors, were likely to increase their financing to emerging economies, the IIF said, to a forecast \$37bn from \$22bn in 1995. Some 35 per cent of emerging market bonds last year were issued in yen, against 16 per cent in 1994, and the Japanese market's importance was seen continuing this year as Tokyo's bond market rules were relaxed.

The IIF also estimated a widening of the economies' cur-rent account deficits to about \$76bn from \$60bn, despite a can deficit to about \$21bn from

the Lebanese pound during the

war, still prevent many young

The Lebanese pound remains

volatile, its stability dependent

on the continued presence of

Mr Rafiq Hariri, the billionaire

prime minister and architect of

the country's reconstruction,

The Lebanese who have

decided to go home have

brought much-needed skills

acquired in Europe and the US.

Mr Ghassan Geajea, an MBA

graduate from the Wharton

School of Finance at the Uni-

at the helm of government.

Lebanese returning.

INTERNATIONAL NEWS DIGEST

UN 'must keep Sahara force'



Withdrawal of the UN mission from the Western Sahara could have destabilising consequences for the region, Mr Boutros Boutros-Ghali, United Nations secretary-general, said in a report to the Security Council yesterday. The Security Council is to decide soon whether to extend the UN mission, charged with organising a indigenous Sabrawl inhabitants to chose between

Transfer

10 m

H W MY

independence and integration within Morocco beyond the end of the month, when its mandate expires. The referendum has been delayed several times, prompting Security Council members to question the usefulness of the mission. The Algerian-backed Polisario Front has been fighting for independence in the territory since Spain withdrew in 1975 and Morocco occupied the area. After a 1991 ceasefire, Morocco and the Front agreed to a UN plan calling for a referendum.

Disputes over the eligibility of voters, however, have delayed

Swaps market reassured

The Commodity Futures Trading Commission, the chief derivatives regulator in the US, has reassured the swaps market it has not changed its position on swap agreements following its action against two US subsidiaries of Germany's

Metallgesellschaft (MG).

Last year the CFTC found that the MG units had sold illegal, off-exchange futures contracts during a series of trades which brought their German parent to the brink of bankrupicy.

The MG case caused confusion in the swaps market about the legal certainty of swap agreements. The concern was such that in December, two US Congressmen, Mr Pat Roberts, chairman of the House Committee on Agriculture, and Mr Thomas Bliley, chairman of the House Committee on Commerce, wrote to the CFTC asking for clarification. On January 19 Ms Mary Schapiro, CFTC chairman, wrote

back to the two Congressman saying: "With respect to swaps, the MG action does not, and should not be read to, address

Gulf states 'must curb unrest'

Unrest in Bahrain is part of a conspiracy against all Gulf states and should be confronted collectively, a Saudi Arabian newspaper said yesterday. The Gulf nations "are still targets for those who started the longest wars in the Gulf area's history," the Al-Madina daily said in an editorial that was clearly referring to Iran, which fought the 1980-88 war with

The pro-government newspaper said the alleged conspiracy against Bahrain "is aimed at the whole area and just an introduction for a larger plan that has to be faced early on". Saudi Arabia and the other members of the Gulf Co-operation Council – Kuwait, the United Arab Emirates, Qatar and Oman have pledged support to Bahrain.

Bahrain's interior ministry recently arrested eight opposition figures accused of leading a three-day bout of demonstrations, clashes with police, arson attacks on schools, houses and cars, and gas cylinder explosions. AP, Manama

Beirut starts to re-emerge as a business centre

The city aims to act as a channel for funds returning to Lebanon and the region, Roula Khalaf reports ment to move things ahead."

Lebanon

Bank, setting up in Lebanon five years after the civil war took a year of preparation. With daily power cuts and phones often working at their own whim, the ING team had trouble finding an office to house sufficient electric generators and arrange for 20 working phone and cellular lines to

But Mr Konrad Petersen, ING's general manager for Lebanon, says it was all worth the trouble. "We see the re-emer-gence of Lebanon as a business centre for the Middle East, where business transactions are concluded, as it was before the war. This entails demand for ever more sophisticated financial services." ING is only one of several

foreign institutions betting on a Lebanese revival. New arrivals into the market include Indosuez, Citibank, and Robert Fleming. ING is starting out with a focus on the local market but with an eye to using the Lebanon branch as a regional base for commercial banking and capital market

In the 1970s, Beirut's strict bank secrecy laws and freemarket spirit turned the city into a regional banking centre. through which petrodollars were channelled to the west. While Lebanon fought its bitter war, the oil boom drew to an end and a cash crisis gripped the oil-rich Gulf states. At the same time, banking centres sprang up from Bahrain to Cyprus and better education and training produced a new breed of Gulf bankers, more adept at doing business with western partners.

Beirut now aims to act as a channel for funds coming back into the region to finance infrastructure projects governments can no longer afford, take part in privatisations, and boost private-sector capital. Bankers see it as a centre around which financial transactions are conducted for projects in Syria, Jordan, the Palestinian entity, and one day, Iraq.

Politically, Lebanon is dominated by Syria, and is waiting for the signing of an Syrian-Israeli deal before negotiating its own peace with Israel. This should restore stability to the south and free it of Israeli forces, but legitimise further Syrian control over the country. Ultimately, Lebanon may be able to take advantage of the eventual opening of the Syrian economy.

As it rebuilds its infrastruc-

ture, it is showing signs it can

use its free-market economy

and energetic private sector to

regain at least in some form its

past role. "Everybody else lags

behind in terms of commit-

said Mr Angus Blair, head of research for the Mediterranean at ING Barings. "All you have to do is look at Lebanon's Eurobond issue. Lebanon was the first Arab country to tap the Eurobond market in 1994 with an over-

subscribed \$400m issue, followed last year by a \$300m deal. Last autumn, it was again a Lebanese bank, Banque Audi, which became the first Arab issuer of Global Depository Receipts. The bank raised over \$34m in a twice-subscribed issue sold mainly to European and US institutional Local and foreign bankers

are pinning hopes for the development of a regional capital market on the Beirut stock exchange, which opened on Monday. The bourse is hardly the first in the Middle East and its capitalisation is a mere \$300m but it is fully open to foreigners, carries no capital gains tax and a 5 per cent withholding tax on dividends.

With capital moving back into the country to finance reconstruction, it is hoped the bourse will be invigorated with a slew of new issues. A total of 15 companies could be listed by the end of 1996, Lebanese officials say. For the market to take off, it GDP (real growth rate) Source: Elu. BOL

growth and reduce the high rates offered on Treasury bills. which will lure investment away from the bourse. Officials hope the Beirut

stock exchange will eventually act as a regional market. They say Syrian companies will raise funds on the exchange, leading companies listed on other Arab exchanges to seek another listing in Beirut. Some Lebanese banks are setting up Syria desks to attract the billions of dollars of Syrian money held outside the coun-

Western bankers cite the free capital movement and the maximum 10 per cent tax rate needs the Lebanese govern- as attractions in the Lebanese

ment to promote economic market. More than anything, they speak of Lebanon's human capital. "If you go to any major company in the Gulf, it will be run by Lebanese," says Mr Hughes. The same applies to Middle East departments at international investment banks in London and New York.

Whether this diaspora decides to go home is key to the country's revival. Some 800,000 to 1m Lebanese left during the war, the ministry of emigration says. Although reconstruction has fuelled real annual growth of over 7 per cent in the past three years, an acute shortage of affordable housing and low salaries, eroded by the depreciation of

versity of Pennsylvania, who spent 10 years in Paris as a fund manager, is an example, He moved back to Beirut in 1992 to start Capital Investment Services, an investment firm. From Dora, east of Beirut, he has been selling international institutions derivatives on Lebanese Treasury

> A few miles west, in the Gefinor Tower, Beirut's mini-Wall Street, young Lebanese bankers have returned home to

work for Lebanon Invest, the country's first fully-fledged investment bank. Among their latest projects is a governmentsponsored \$100m investment fund to be listed on a stock exchange in the west and aiming to inject capital into new or established Lebanese compa-

NEWS: WORLD TRADE

increase output in S Africa

By Mark Ashurst in Johannesburg

Company of the state of

BMW, the German luxury car manufacturer, yesterday announced it would invest R1bn (\$275m) to increase output at its South African subsidiary during the next four

Mr Bernd Pischetsrieder, chairman, said BMW South Africa would "become a fully fledged subsidiary of BMW's global network". Production at its Rosslyn plant, north of Pretoria, would rise to 25,000 cars a year in three years, of which about one third would

The investment comes after a record year for South Afri-can vehicle sales, which rose 24 per cent to 375,411 in 1995.

It also highlights the predicament of local vehicle mannfacturers which face competition from imports following sharp cuts in import duties from 125 per cent to 65 per

Mr Chris Moerdyk, BMW South Africa's public affairs manager, said the investment, a mix of foreign and local capital, would raise production capacity by 20 per cent. He expected an industry-wide export drive among local man-ufacturers, including Mercedes, Nissan, Toyota, Volks-wagen, and licensees of General Motors, Mazda and Ford. "Without exports we will not survive. It wouldn't pay to relocate," he said.

Rosslyn ceased production of 5-series models at the end of last year and would produce only 3-series models, predominantly for African and Asian

Production of the BMW 7-series ended in 1994, but other models were available for import. Export markets would be identified by BMW's headquarters in Munich on the basis of shortfalls in supply. BMW South Africa produced

tic market last year, the highest output since 1988. About 1,000 were experted to sub-Saharan Africa, and a further 200 to Pakistan.

18,000 vehicles for the domes-

GE Capital Aviation Services (Gecas) is still talking to Airbus Industrie, the European consortium, about a possible aircraft order, in spite of its announcement this week that

it was buying up to 259 jets from Boeing of the US. Boeing has defeated Airbus in recent contests to supply aircraft to Singapore and Malaysia Airlines, but industry officials believe Airbus still has a chance of winning some of

General Electric of the US, this

ing five Boeing 777s and 102 Boeing 737s, Gecas has also taken an option to buy a possible further 152 Boeing 737s. Gecas is thought to be talking to Airbus about buying

strong upturn in aircraft purchases this year. In the first three weeks of this year, Boeing has won more orders than it did in the

whole of 1994. In addition to the Gecas order, Boeing earlier this month defeated Airbus to win the order from Malaysia Airlines for 15 Boeing 777s and 10

ing consortium, to the leasing

Under a contract signed with

an affiliate of Regionair, a

Singapore-based agent, the Vietnamese flag carrier will

acquire the A320s on an oper-

ating lease, giving it the

option of flying and maintain-ing the aircraft or contracting this out.

A second Vietnam Airlines

official said a separate lease agreement had also been

signed for three Boeing 767-

problems for the six companies

Warner, EMI and MCA -

which control two thirds of the

global music market. They are

all owned by European or

North American groups, except

for Sony Music, a subsidiary of

the Japanese electronics group, and have traditionally derived

a high proportion of profits

from Anglo-American popular

However, musical taste has

become more chauvinistic in

the 1990s, particularly in the

fast growing Asian market,

where consumers tend to pre-

Although MBI expects the

"big six" to continue to dominate the global market, it may

be more difficult for them to

nurture lucrative global stars,

fer indigenous stars.

music stars.

PolyGram, Sony, BMG,

orders during the entire year. Last year, the US group won 346 orders, which means that this year's tally so far is more than a third of all the orders Boeing received

cheerful. The consortium, which is owned by Aerospa-tials of France, Daimler-Benz Aerospace of Germany, British Aerospace and Casa of Spain, has received orders for only nine discraft so far this

The picture at Airbus is less

year cannot be seen, however,

Apart from a possible order from Gecas, Philippine Airlines said this month that it planned to buy 28 aircraft from Airbus, as well as eight 747 jets from Boeing

Bombardier of Canada is selling 50-passenger Regional Jets and turbourop Dash 8-300s worth \$425m to Romania's privately owned DAC Air, writes Robert Gibbens in Montreal.

The order is in three parts: four RJs and four Dash & fully financed through international banks for delivery by late 1997; then four more of each, conditional on financing, with

a batch of engines which Viet-nam Airlines had chosen for

CFM International, a 50-50

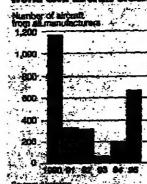
joint venture between General

Electric and the French gov-

ernment-owned Snecma,

stands to gain business worth over \$100m (£86.2m). The

group appears to have beaten off a proposal from Interna-



The 24 Bombardier aircraft will replace Russian-built aircraft in service for 30 years. and maintenance training in

and MTU of Germany. CFM-56

engines are in use on A320s currently flying in Vietnam.

its traffic grow 30 per cent a year since 1987. Airline offi-cials have said they want to

double the fleet by the year

2000, swapping ageing, Soviet-made Tupolevs and Yaks for modern aircraft.

be running about 50 aircraft costing \$2bn-\$3bn in the next

Experts say the carrier could

Vietnam Airlines has seen

WORLD TRADE NEWS DIGEST

Total, Vietnam in refinery talks

French energy group Total and the Vietnamese state oil agency PetroVietnam are discussing investment in a second oil refinery despite Total's decision to withdraw from plans for the country's first facility. "We are talking [to PetroVietnam]. working seriously on this subject. We are pushing to develop our activity in downstream," Mr Jean-Pierre Labbe, general manager of Total's Vietnam refining and marketing operation.

said yesterday.

Vietnam baffled the energy industry by insisting last year

Vietnam baffled the energy industry by insisting last year that it will build an oil refinery, despite anticipated refining overcapacity in the region. The refinery is to be built, for political reasons, at Dung Quat, a barren coastal site with virtually no infrastructure. Total walked away from the project in September last year, saying it would not be economically feasible. The French group wants a refinery in southeast Asia to support its regional petroleum product marketing and distribution plans. Hanoi has said it wants to build a second refinery.

NEC in Chinese chip venture

NEC, the Japanese electronics maker, will invest Y12bn (\$114m) in a semiconductor facility in China, the first venture for advanced memory chips in China. NEC said that it would start mass production of 4-megabit dynamic random access memory chips at Shougang NEC, a joint venture with a local company which has become China's largest semiconductor

The move, which makes NEC the first company to start value added semiconductor manufacturing in China, highlights the growing need of the Chinese market for advanced semiconductors, NEC said. Production of semiconductors in China had been restricted to assembly rather than fabrication. The new production line is scheduled to begin mass production of 4 megabit D-Rams in November. with a production capacity of 8,000 wafers in total. The number of chips to be manufactured will rise to 6.7m units in 1997. NEC will further manufacture advanced 16-megabit Michiyo Nakamoto, Tokyo D-Rams beginning in July.

European to chair Nafta dispute

The US and Canada have for the first time chosen a non-North American trade expert to chair a dispute settlement panel set up under the North American Free Trade Agreement (Nafta). Prof Elihu Lanterpacht, former director of Cambridge University's Research Centre for International Law, will head a five-member panel examining high Canadian tariffs on dairy a five-mamoer panel examining man representation of products, poultry and eggs. The tariffs, a corneratone of Canada's farm supply-management system, were imposed within the Uruguay Round of multilateral trade negotiations to replace quotas and other non-tariff barriers. However, the US has challenged them, claiming they violate Nafta's prohibition on new customs duties. Bernard Simon, Toronto

■ Hewlett-Packard of the US plans to set up a joint venture foundry to design and manufacture integrated circuits in Taiwan, marking the company's entry into the island's booming semiconductor industry. The plant is expected to have a capacity of 30,000 eight-inch wafers a month and to start operations by the end of 1997.

Harris Farinon, a Canadian subsidiary of the US Harris Corp, will supply C\$82m (U\$\$46m) of digital microwave radio equipment to Folec Communications of Malaysia to extend basic and cellular telephone systems. Robert Gibbens, Montreal

BMW to GE unit still eyes Airbus

By Michael Skapinker, Aerospace Correspondent

the Gecas business. Gecas, the leasing arm of

By Jeremy Grant in Hanoi

Victnam Airlines, one of the

world's fastest growing carri-ers, has leased 10 Airbus

Industrie A320 aircraft and

three Boeing 767-300s as part

of plans to expand its fleet to

meet rapidly growing demand, an airline official said yester-

The move clears the way for

sales of new aircraft by Boeing and Airbus Industrie, the

China will be by far the fastest

growing market for the music

industry over the next five

years, if progress is made in

stamping out music piracy. The Chinese music market

has the potential to grow nine-

fold from \$241m in 1994 to

\$2.16bn in 2001, says the MBI

World Report, a study commis-aioned by Music Business

Other Asian markets, nota-

bly India, Thalland and Indon-

esia, are also forecast to show

dramatic growth. This will

accelerate the trend for Asia to

command a larger share of global music sales, with the established markets of North-

America and Europe continu-

The expansion of the Asian

International magazine.

about 40 aircraft. The orders confirm the

Boeing 747-400s, bringing total orders in January to 132 so far.

year, compared with 106 last The first three weeks of the

Vietnam leases 10 A320s and 3 Boeings 300s from GE Capital Aviation Paris said work had started on

Services (Gecas), a unit of Gen-eral Electric of the US. Airbus Industrie is understood to be negotiating the sale of the 10 aircraft to Regionair, which must buy them to satisfy Vietnam Airlines' policy of acquiring new aircraft. Financing is likely to come from the banks, with a measure of European export

credit backing.

An official at engine manufacturer CFM International in US company Pratt & Whitney

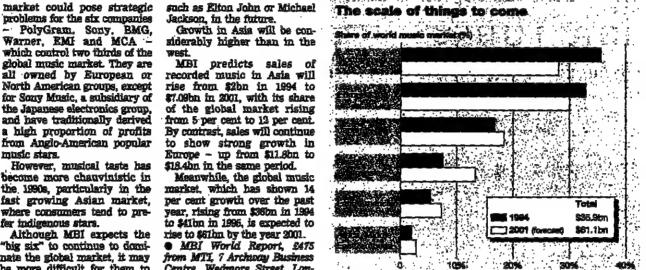
Jackson, in the future.

\$18.4hn in the same period.

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China to lead global music sales growth



FINANCIAL TIMES

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THE LONDON MOTOR CONFERENCE

19 February 1996, London Hilton on Park Lane

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Managing Director & Chief Executive Nissan Motor Manufacturing (UK) Limited THE ENVIRONMENT AND THE

AUTOMOBILE - THE CONTINUOUS CHALLENGE Mr Paolo Scolari Vice President, Environment and Industrial Policies Fiat Auto SpA

and Development

European Council for Automotive Research

DEVELOPMENTS IN MULTI-FRANCHISING Mr Brian Sheridan Chairman and Managing Director

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THE IMPACT OF CAR SUPERMARKETS ON MOTOR RETAILING, THE AFTER-MARKET AND CUSTOMER SERVICE Mr Philip Wade

Partner, Harbour Wade Director, International Car Distribution Programme

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DEVELOPMENT AND PRODUCTION **PROCESS** Mr Gunnar Larsson Vice President Corporate Research

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THE CALL CENTRE OF EUROPE

drops TV law

In Hong Kong

The limits of British rule in Hong Kong were underlined yesterday when the government said it was unable to proceed with its much promised broadcasting law.

Failure to go ahead with the bill, which has been under consideration for five years, means it will fall to the post-colonial administration to deal with the issues of cross-media ownershin and Hong Kong's role as a regional hub for satellite television and communications.

Hong Kong reverts to China in less than 18 months. Recently Beijing had showed a desire for better relations with Britain, the outgoing sovereign, but has tempered its overture with demands that London hold back from making changes to Hong Kong's laws

Governor Chris Patten is sure from both the Foreign Office in London and Hong Kong government officials to slow the pace of change in the colony. As this year proceeds, he is likely to be pressed to co-operate with China on dismantling his electoral reforms. The government had

The decision not to proceed with the bill was criticised by pro-democracy politicians in Hong Kong as "kow-towing" to

A spokesman for Mr Patten said the government had merely run out of time. It still intended to bring existing leg-islation in line with the Bill of Rights, Hong Kong's civil rights law. This will mean repealing the authorities' right of pre-censorship, and curbing the government's powers to intercept phone calls.

Mr TH Chau, secretary for recreation and culture, said he would give priority to drawing up proposals to regulate video-on-demand, together with a review of cable TV deregu-

Wharf Cable's exclusive franchise to broadcast cable TV ends in May. It has vigorously opposed Hongkong Telecom's plans to introduce video-ondemand. Hongkong Telecom wants to offer this service by July this year.

Mr Chau said it was important the government helped facilitate development of videoon-demand "while considering its impact on the market". He said he hoped to be able to bring forward proposals by March and legislate by the summer; it would issue a consultation paper by the broadcasting provisions of the end of April on deregulation television and telecoms laws.

Hong Kong Bank of Japan to keep low interest policy

By William Dawkins in Tokyo

The Bank of Japan will maintain an easy monetary policy for the foreseeable future, despite signs of economic recovery, Mr Yasuo Matsushita, its

governor, said yesterday. His remark confirms the expectations of most economists in Tokyo. But it is significant because it came after the latest quarterly meeting of the central bank's regional branch managers, an important influence on the evolution of the BoJ's view of the health of the domestic economy. The bank's 33 branch managers yesRecent economic indicators give grounds for encouragement terday gave a more optimistic assess-

ment of the business outlook than at their previous meeting in October. This is in line with the recent series of encouraging economic data at the end of last year, showing rises in industrial production, capital investment, corporate profits, retail sales and housing starts. The BoJ recently announced that Japan's benchmark money supply, M2 plus certificates of deposit, rose by 3.2 per cent last year,

up from 2.1 per cent in 1994.

Mr Matsushita said he wanted to see how much of the recovery could be sustained and to what extent private demand could take over from the public sector stimulus delivered by last September's record Y14,220bn (£89bn) fiscal pump-priming package. "At this point, there remains uncer-tainty, including to what degree the

Japanese economy will be able to absorb pressure from various struc-

The BoJ's official discount rate, at

which it lends money to commercial banks, has stood since last September at 0.5 per cent, the lowest in any leading economy during the post-war years. Since then, it has pumped enough cash into the money markets to keep overnight rates, at which banks borrow from each other, below

the official discount rate. Economists in Tokyo are assuming it will stay at that level so long as there is enough surplus labour and production capacity to make inflation unlikely. Unemployment stands at a record 3.4 per cent, the jobs market is weak, and economic growth is running at 3-4 per cent below potential. Another factor in keeping interest

rates low is the BoJ's policy of keeping a steep yield curve, to enable private-sector banks to earn profits on the bond market to write off bad debts. They borrow cheaply from the BoJ and invest the cash in higher yielding government bonds.

Mr Matsushita said yesterday the BoJ would continue to support banks in difficulties in securing liquidity for their restructuring.

Tokyo telecom and broadcast rules eased

The Japanese authorities yesterday signalled a greater willingness to promote compe-tition in telecoms and broadcasting and to lay the groundwork for developing multimedia services, with the announcement of a series of much-awaited deregulation

The Ministry of Posts and Telecommunications said it would relax rules in the two industries criticised for hampering the emergence of new ses and restricting competition.

The ministry's move comes as part of a government effort to step up deregulation meagrowth in new areas amid a economy. It coincides with a administrative reform as dis-wide-ranging review of NTT, couraging new market currently limited to a third of wide-ranging review of NTT, the country's dominant telecouraging new market entrants and restricting the communications carrier, expected to have a big impact on Japan's future telecoms policy. In its latest deregulation

move, the ministry proposes to relax rules which set restrictions on the number of so-called Type I common carriers: those offering fixed-line telecoms services using their own infrastructure. It would make it clear that in principle businesses would be allowed to pull out of the market, and that no restrictions exist on companies, apart from NTT and KDD, offering different types of telecoms services.

Connection between international value-added networks The ministry's strict regulaand public phone lines is also members in the industry and the government's advisers on

The restriction on foreign

growth of new services.

which begins in April.

In addition, plans to liberal-ise connection between private

leased lines and public lines

will be brought forward by a

year from some time before the

end of the 1997 fiscal year to as

early as possible in fiscal 1996

expand new services in the

long-distance market to indi-

vidual consumers at lower

rates than at present offered by

large telecoms carriers such as

The move is expected to

has a virtual monopoly over local business. the equity, is likely to be relaxed. Foreign investment in

end of next month. The MPT will further draw up specific rules regarding interconnection between NTT's local network with the long-distance networks of its competitors and consider

NTT and KDD will be reviewed

panel submits its conclusions

on NTT's future status at the

tions law accordingly. The difficulties that long-distance carriers have had in interconnecting with NTT's local loop have been a source of friction between the dominant carrier and its competitors and have led to calls for the break-up of NTT, which

BURMA

In addition to requiring NTT

to provide its competitors with access to the local loop, the ministry is considering drawing up rules covering connection costs and disclosure of necessary accounting informa-

Mobile phone companies will be allowed to change their rates by simply informing the ministry rather than applying

amending the telecommunica-In broadcasting, the ministry plans in the year to March 1997 to relax rules governing owner-ship of media companies and regulations on pay TV services. At present, a company can own only one talevision channel and radio station, and a newspaper publisher cannot own a TV broadcaster,

Yadana

development

THAILAND

Australian opposition pledges telecoms sell-off

To see a see

SIL MARTIN

By Nikki Tait in Sydney

partial privatisation of Telstra, Australia's large telecommunications carrier, will go ahead if the coalition oppo-sition wins power at the next federal election.

The carrier, which is the only general local service provider in Australia, although it now faces competition in the long-distance and cellular markets, is currently wholly owned by the federal government. Its 1994-95 revenues were just over A\$14bn (£6.8bn). and its market value has been estimated at more than

In a communications policy statement issued yesterday, the Liberal and National parties, which make up the coalition, said that they would sell a third of the carrier in their first parliamentary term in government. The share flotation could take place in the two tranches, depending on market conditions.

"If we decide at the end of our first term to privatise more of Telstra, then we will go to the subsequent election seeking an explicit mandate to do that," said Mr John Howard, coalition leader.

Foreign ownership would be limited to no more 35 per cent of the publicly held shares, and no more than 5 per cent could be held by any single foreign shareholder. The coalition also pledged to legislate community service obligations and retain price caps for Telstra, to protect services for people living

in rural areas. The fate of Telstra is likely to become a significant issue in the impending election cam-paign, since it is one area on which the parties have clearly differentiated policies. Although there have been rumours in the past that Labor might consider selling parts of the business, Mr Paul Keating, Australia's prime minister, said yesterday that Telstra would not be privatised under

a Labor government. "Telstra is not for sale," he commented. When asked what time-frame this covered, he added: "I'm just telling you it's not for sale.

"This nation has basically got a major asset. It's got a major phone company with a huge turnover right in the mid-dle of the biggest growth tele-phone market in the world and wouldn't we be complete fools to give it to foreigners?"

Despite its policy of keeping

Telstra in public hands, the Labor government has moved to deregulate the telecoms market in Australia.

Optus Communications, which is owned by a mixture of local institutions and international telecoms operators, was formed to compete against Telstra in the long-distance mar-ket in the early 1990. Optus and Britain's Vodafone are also licenced to compete in the cellular market. Labor is proposing to move to full market deregulation by mid-1997.

A federal election is due by May, and most commentators expect Mr Keating to set a March date. The most recent Newspoll opinion poll, published yesterday, gave the coalition a 10-percentage point lead over the government, although polls over the Christmas period showed a narrower

advantage. The opposition also pledged to review Australia's media ownership rules if it gains office, and said it would adopt a case-by-case approach to media-related foreign investment decisions.

This could have immediate implications for John Fairfax, publisher of the main heavyweight newspapers in Sydney and Melbourne. At present, Mr Kerry Packer has a 17 per cent stake in Fairfax, but cannot go higher because of his ownership of Nine Network, the Australian TV network. Mr Courad Black, the Canadian publisher, is also limited to 25 per cent, under foreign ownership

Burma gas pipeline rouses opposition

Oil groups distance themselves from forced labour. Ted Bardacke reports

urma's narrow southern peninsula, once a vir-tual no man's land, has become a battleground. The construction of a \$1bn (£662m), 409km pipeline to transport offshore natural gas across the peninsula to Thailand, by an international consortium led by Total of France and Unocal of the US, has brought deaths in the jungle and denunciations in the west.

Last March five Total workers were killed and 11 injured by ethnic Karen rebels extracting revenge for the uncompensated expulsion of villagers along the pipeline route. Just last month security forces guarding the pipeline area came under attack again, resulting in a least one death. The systematic use of forced

labour by Burmese military units charged with protecting the pipeline and its employees, and the project's acute strategic importance to the Burmese military junta, have made the pipeline a target of western human rights activists initiating consumer boycotts of companies doing business in Burma. The forced labour surrounding the project is being trumpeted loudly by proponents of a recently introduced US bill that would outlaw further US investment in Burma. By all accounts, workers on the pipeline itself are being by workers to the local military officers who have some power over who gets hired have been widely reported. Workers in military camps being set up to secure the pipeline area are not so lucky. "Last May the township military authorities ordered us to

go to Heinze Island. Two hundred of us were there for two weeks, clearing grounds, constructing a helicopter pad, building bamboo barracks and a wooden guest house. We were not paid...and when we left, more workers were forced to go to replace us. They were Thaw, a villager from Kanbauk who is now a construction worker in Bangkok after escaping from Burma late last year. Previously uninhabited, the

island in question is important for both construction and operation of the pipeline. It is located in the shipping lane through which Total will transport material and equipment to build the pipeline, and near the point where it emerges from the Andaman Sea on to Bur-

Mr Ohn Thaw and other Burmese refugees say that as well as getting no wages, they were forced to pay for the petrol used in the boat which took them to the island and were

military confiscated our food and then rationed it out to us. It wasn't enough, only two tins of rice per day; we usually eat three," says Mr Ohn Thaw, who adds that villagers in Kanbank who refused to go were either fined 3,000 kyat (about a month's wages) or arrested and sent to zones of conflict to act

as porters for the military. Total and Unocal say no operation under their control uses forced labour. Yet the security situation in the area is precarious and one Total executive involved in the project acknowledges that "unless the area is pacified, the pipeline won't last" the duration of the 30-year gas purchase agreement signed with the Petroleum Authority of Thailand

r John Imle, president of Unocal, said last year that "if you threaten the pipeline, there's going to be more military. If forced labour goes hand in glove with the military, yes, there will be more forced labour. For every threat to the pipeline there will be a reac-

That reaction is apparent to Mr Ohn Thaw, Forced labour shifts in the area around his

times a year and the time (spent working) is double or triple what it used to be."

Citing these allegations among other things, this month US senators introduced legislation that would ban US investment in Burma - which, depending on its legal interpretation, could force Unocal to pull out of the project - until an elected government has taken power in Burma and international labour standards

are being adhered to. US campaigning groups, playing up instances of forced labour, have, meanwhile, succeeded in several American cities in enacting selective purchase legislation prohibiting local government purchases from companies investing in Burma. This year they will seek to push this campaign to the state level, which could deny Unocal millions of dollars

in state government contracts. These groups are also introducing shareholder resolutions aimed at prohibiting companies from carrying out operations there.

In some cases this pressure has been effective. In 1994 Hong Kong-based Victoria Garment Manufacturing Company. which has four factories in Burma, exported \$32m worth of textiles to US customers such as Macy's, Eddie Bauer and Liz

ASIA-PACIFIC NEWS DIGEST

collective system remains in place.

Australian unions

Australian union leaders were claiming victory yesterday after

Comalco, the aluminium subsidiary of RTZ/CRA, was told by the Australian Industrial Relations Commission it must

extend the more generous terms and conditions offered to

employees working under individual staff contracts to other

employees who perform similar tasks but choose to bargain collectively. The dispute, which originally centred on about 70

employees at Comaico's bauxite mining operations in north

Queensland who refused to sign individual contracts, has become a national issue. The company claims employees

working on individual contracts are more productive, and similar productivity gains cannot be achieved where a

Lower Thai inflation forecast

Thailand's slower export growth, especially in the service

pressure on prices this year, Mr Vijit Supinit, Thai central

bank governor, said yesterday. He predicted inflation of 19 per cent in 1996 against 5.8 per cent last year. He and Mr Surakiart Sathirathai, finance minister, were addressing investors in

London. Mr Surakiart said a pension fund would be ready for approval in March, and would – by encouraging savings

Chun and Roh face new charges

Former South Korean presidents Chun Doo-hwan and Roh

Tae-woo yesterday faced new criminal charges as they were

indicted for their alleged part in a 1980 military massacre of

democracy protesters in the city of Kwangju. The two, who

their roles in the 1979 coup and 1980 massacre because the

were jailed nearly two months ago, already face charges of leading a military coup in 1979 and allegedly taking bribes in office. Mr Chun and Mr Rob say they cannot be prosecuted for

15-year statute of limitations has expired. John Burton, Seoul

rather than spending on imports - help reduce the current account deficit. A derivatives market was being planned.

Richard Adams, Landon and Ted Bardacke, Bangkok

sector, and improved macroeconomic stability will ease

claim a victory

Claiborne. Under threat of picketing in front of stores and disruption of annual meetings. these companies stopped buying clothes made in Burma. Victoria Garment's US exports fell to around \$10m in 1995 and this year the company expects it will be forced to sack half its

3,300 workers in Burma.

While such redundancies in mainly hurt workers, disruption of the pipeline would be disastrous for the military regime. Huge reserves of natural gas exist in the Andaman Sea, and both Texaco and Arco are poised to begin production Total and Unocal can show that delivering the gas to energy-hungry Thailand is feasible. Burmese officials have indicated that the hard currency they will earn from selling the gas may eventually allow them to devalue the kyat, the most important obstacle to permanently reviving the struggling

Burmese economy. On top of the revenue, some of the gas will be transported by another pipeline to Rangoon, where it will generate electricity and be used to produce fertiliser, things the Bur-mese government desperately needs. "The pipeline is a key to so many projects," says Mr Set Maung, economic adviser to the Burmese generals.

Total and Unocal have been

at pains publicly to distance themselves from the Burmese resses, the relationship is deepening, as the companies recog-nise that the military is the only real administrative authority in the country,

pipeline will cross into Thailand, Burmese government troops have taken up strategic positions on a ridge which is nominally in Thailand. In the shirt pocket of a young private.

who has tied a bunch of bananas to his belt laden with according to a Total executive. Signs of this collaboration hand grenades, is a ballpoint turn up in the oddest places. pen sporting the logo of Total. **Opposition tries** to enmesh Rao in bribes scandal

By Mark Nicholson in New Delhi

The Indian opposition yesterday sought to enmesh Mr P V Narasimha Rao, the prime minister, in the country's political bribes scandal by releasing a purported statement by Mr Surender Jain, the businessman at its heart, which alleges payments were made to Mr Rao. The allegation by the Bharat-iya Janata party (BJP) intensi-

fied the political row over the scandal, as serious as any corruption case since indepen-dence. Mr Rao's Congress party dismissed the charges as false and baseless". Mr Rao "has not received money from Mr Jain or anyone else", an

The Hindu nationalist BJP has been stung by indictment of Mr L K Advani, its president, along with nine other politicians for allegedly receiv-ing bribes from Mr Jain. Party leaders claim the charges are an attempt to blunt the party's anti-corruption platform in

elections due in April.

Mr AB Vajpayee, BJP leader, said the purported statement was drawn from Mr Jain's testimony last March to the Central Bureau of Investigation, the department leading the inquiry.

It quotes Mr Jain alleging that Mr RK Dhawan, a Congress MP, "told me in the presence of Mr Rao to give Rs500,000 for party funds, saying I would be compensated adequately. After about two or three days, I paid Rs500,000 to Mr Narasimha Rao."

Mr Jain is quoted as saying he made several payments totalling Rs35.5m (£655,000) for congress "party funds" and Mr Rao's "expenses", along with payments to Mr Chandras-wamy, a controversial religious figure close to Mr Rao.

The payments, according to the purported statement, were aimed at securing work for Mr Jain's company, Bilhai Engineering, on a steel project. Bureau officials have said Mr

Jain did allege payments to Mr Rao, and the premier's alleged role in the Jain affair "has been investigated". Mr Rao is nowhere referred to in notebooks seized at Mr Jain's Delhi home in 1991 which form the basis for charges laid against top politicians last week.

Seven politicians were charged last week with accepting bribes, based on evidence from Mr Jain's notebooks, corroborated by Mr Jain's testi-mony to police. The charges allege Mr Jain was at the centre of a hawala (illicit foreign exchange racket) and to have paid dozens of politicians and bureaucrats to secure contracts between 1988 and 1991.

Charges were laid yesterday against three Congress Party ministers, Mr Madhav Rao Scindia, Mr V C Sukhla and Mr Bairam Jhakar, for alleged bribe-taking. Arraignment had awaited presidential consent to remove their immunity. The



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This new hub for European business has three flagship developments offering unprecedented opportunities plus the civic determination to help new businesses prosper. The details are available from Ken Welsh on **DOVER**

Chinese students to pay fees

China is to start charging students fees for attending universities and colleges, while giving graduates more say in choosing jobs. Xinhua news agency quoted an official as saying the government would continue to subsidise colleges and universities, but from this year 500, nearly half the total, would introduce charges, with the rest to follow by 1997.

AFP, Beijin

Sandy and the

Mitchell to snub British call on IRA arms

By John Kampfner, Chief Political Correspondent

The international commission on Northern Ireland is expected today to recommend all-party talks before the Irish Republican Army has handed in any of its weapons, but only after Sinn Fein accepts six points of principle. Sinn Fein is the political wing of

Former US senator Mr George Mitchell and his two colleagues will launch their 18-page "advisory" report to the British and Irish governments this morning in Belfast; and are expected to say that it is balanced.

The report is understood to call on • A commitment to purely demo- • Agreement that any handover the IRA to begin a phased "process of decommissioning" of weapons once negotiations about the future of Northern Ireland begin. It lays open the possibility of the paramilitary groups carrying out the handover or destruction of weapons themselves under independent verification. Its recommendation will be seen as an implicit call to the British govern-

"decommissioning" before all-party talks can begin.
Principles which all sides are called on to "honour" are understood to

ment to drop its long-held demand for

cratic means and recognition of the rights of parties that have gained a democratic mandate. This point, modelled on the 1993 Downing Street dec-laration, would be the furthest Sinn Föm has gone in acknowledging the rights of the anti-nationalist majority

in Northern Ireland • An end to punishment beatings and other forms of violence which have continued since the IRA and its rivals ordered ceaseffres in 1994 A commitment to abide by the outcome of any settlement · Agreement to the principle of

commissioning" arms

must involve outside verification. One senior supporter of the continuing union of Great Britain and Northern Ireland expressed dismay. "Mitchell seems to have led us up the garden path," he said last night.

He suggested that Mr John Major, the UK prime minister, had intended to use publication of the report today to announce plans for elections to a Northern Ireland convention, in line with demands from unionists. That would now be difficult as Mr Mitchell had watered down his recommendations on the issue. The report stops short of endorsing proposals for an

assembly that would serve as a forum for political talks on a constitutional settlement. It suggests it could be considered as one of several confidencebuilding measures.

Mr John Bruton, the hish prime minister, consulted coalition col-leagues. Sir Robin Budler, the British cabinet secretary, met Irish officials in London to discuss a co-ordinated Anglo-Irish response.

One official suggested the proposals would be as hard for Sinn Fein to accept, as for Unionists. "It demaa little bit of everybody, and for that reason it's going to be tough to get everyone to agree," he said.

Administrators sue auditors over 'negligence'



Group yester-day issued writs against three firms of BARINGS accountants, alleging negligent auditing, and claiming several hundred million pounds in damages. The action, which would take several years to come to court, prompted angry responses

Administrators

Barings

from the firms involved, which all said they would fight the case vigorously. The administrators from Ernst & Young, the accountancy firm, have been collecting evidence since the collapse of the merchant bank almost a year ago following

massive losses in trading. They said yesterday that they had waited until they had studied the reports on the collapse by the Bank of England (the UK central bank), and the Singapore authorities before issuing the writs: Coopers & Lybrand's work as

auditors was criticised but the collapse was principally blamed on Nick Lesson, the trader who ran up the losses. and the management which supervised him.

Mr Leeson, who lost \$1.4bn in bringing down the bank, pleaded guilty to two charges of cheating and was sentenced to ask and a half years [hi] by a Singapore court in December last year.

Ernst & Young refused to put a figure on the claim but aid it would be "substantial". The administrators are acting on behalf of creditors to Barings Group companies. The business itself was sold to Internationale Nederlanden Groep (ING), the Dutch

It is understood that preference shareholders and bondholders have outstanding claims of around 2200m. The Barings Foundation could also benefit - the UK grant-making trust held all the ordinary non-voting shares in Barings. The writs have been issued against Coopers & Lyhrand in

London for the years 1991, 1992, 1993, and 1994; Delotte Touche in Singapore for 1992, and 1993: and Coopers & Lybrand in Singapore for 1994 A spokesman for Coopers' in London said the claim had

"come completely out of the blue". "We had no advance notice of any action. We have not been provided with the details of the claim - however we are not aware of any grounds for any claim against "We were not responsible for

the collapse of Barings. It collapsed as a result of management failures and fraud. This looks like another example of suing the auditors because they are perceived to have deep pockets regardless of genuine culpability," the spokesmen said

A spokesman for Deloitte Touche in Singapore said the writ was a surprise. "We are satisfied that the audits of Barings Futures Singapore in 1992, and 1993, were conducted with all required professional

"We are also mystified by the claim - since none of the activities that caused the failure of Barings, and the consequent losses, occured while we were auditors. In any event, the writ will be successfully defended," the

spokesman said.

ATET expansion Regulator's demand for tougher rules wins support

Understatement masks toughness

When AT&T applied three years ago for a licence to offer telephone services in the UK, it ozed aggression. It was ready, it said, to spend millions of dollars on digging up streets to provide the necessary infrastructure to reach business and residential customers. But yesterday's announce

ments of AT&T's plans for expansion in the UK were restrained, even understated. It should not, however, be underestimated by customers or competitors. In the 12 months since it was granted a full UK operator's licence, the com-pany has quietly built an "intelligent" network across the country, leasing circuits and signing interconnection agreements with British Telecommunications and Mercury Communications. Total investment to date,

while undisclosed, runs into tens of millions of dollars. It has installed its own design of large switches in London, Edinburgh and Manchester and more data switches are on the way. All its circuits are duplicated to ensure resilience in the event of faults. A laboratory has been established to investigate advanced switching technology.

Total investment, however, is a fraction of what it would have cost to create new infra-structure. Mr Merrill Tutton, president of AT&T UK, made clear yesterday that it had no plans to build its own infrastructure and that the pace of future investment would be a function of the regulatory envi-ronment and the attractiveness of the financial return.

The regulatory regime is a depend on agreements with other companies for lines and access. The UK is the most open and competitive market in the world with more than 150 licensed operators jostling

initial AT&T UK network deployment AME IN TO London/Ringeton

Limited growth at TeleWest: TeleWest, the UK's largest cable communications operator, has amounced slightly better than expected figures for residential telephone lines, but fewer television subscribers than had been hoped. Some 33 per cent of all homes marketed in the company's franchise areas now take either cable television or a telephone service, "and in the majority of cases, both", said Mr

Alan Michels, chief executive.

for position, but competition law is weak. "There is nothing to stop anti-competitive behaviour," Mr Tutton said in support of Mr Don Cruickshank, the industry watchdog, who is seeking sharper teeth to regulate the market.

AT&T aims to offer at first only to large international customers. It is already offering customers virtual pri vate networks - a way of providing the advantages of leased lines at the cost of an ordinary own. Fourth-quarter operating statistics showed that residential telephone penetration rose 1.9 points to 24.1 per cent year-on-year while television penetration dipped slightly to 21.9 per cent.
This had been caused, Mr Michels said, by

high levels of churn - a measure of custo llan Michels, chief executive. leaving the network – in SBC CableComms

He argues that the figure for television and with which TeleWest merged last year.

telephony combined is a more reliable indicator

of progress than the penetration of either on its

phone call. For the next six months, customers will be offered the service at no charge as an introductory offer. In the next year, AT&T expects to bring a range of ser-vices with which US customers are already familiar including audio and video conferencing. width and freephone and reachout services. Most of

of the US. these services, it has to be said, are already available from "supercarriers" such as

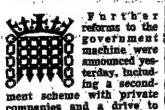
venture between British

Telecommunications and MCI

So what is AT&T's unique selling proposition? First, its name. The AT&T brand is,

recognised globally and has an excellent reputation as a service provider. Second, it services based on a computerised customer database which enables AT&T to draw together all the information it has on any

Shake-up ahead for government offices



ment scheme with private companies and a drive to extend outside recruitment into middle management posi-tions, John Kampfner writes. Mr Michael Heseltine, deputy prime minister, made clear he would step up the reorgani-sation of government depart-

He denied that the changes had demoralised staff or were connected with the increasing number of leaks of govern-ment documents from within ministries. But Mr Heseltine warned that leaks were in dauger of harming relations between ministers and officials. "They create suspicions which lead to the politicisation of the civil service because politicians are under

pressure to withdraw from dialogue with them," he said Mr Heseltine announced that a white paper on the training and development of govern-ment officials would be published in the first half of the year. Measures would include a pilot scheme involving British Petroleum and the National Westminster Bank group. Graduate recruits in those companies would be offered work experience in ministries, and new entrants to ministries would be seconded to the private sector.

Mr Heseltine made clear that job cuts in the govern-ment machine would continue. The number of civil servants has already been reduced to 506,000, 65,000 lower than in 1992, and was expected to fall below 500.000 this year. "I have always believed we need a smaller, better paid civil service." he said.

Editorial comment, Page 13

Forke: 'A British disaster, not just a Dutch disaster'

Short Brothers says 800 jobs are at risk in Belfast

While Fokker's troubles have raised most concern in the Netherlands and Germany, British companies stand to be hit hardest. The Fokker 70 and Fokker 100 jets are more British than they are Dutch or German Rolls-Royce, based in the English Midlands city of Derby, supplies the engines; Short Brothers of Belfast the wings; and Dowty, part of Ti Group, the landing gear and other components. There are many other UK companies which supply components to

One UK aerospace executive said yesterday: "It's a British disaster, not just a Dutch disaster." While Rolls-Royce said it did not think it would have to reduce employment if Fokker collapsed. Shorts said

800 jobs were at risk. But other UK Fokker suppliers have been careful to develop a range of customers to reduce their dependence on Fokker.

Flight Refuelling, which is part of Cobham, the aerospace engineering group, provides Fokker with fael system com-ponents and has been a sup-plier to the Netherlands company for decades. Mr Robin Clark, managing director, cannot believe the Dutch company

will simply disappear.
Nevertheless, Fokker accounts for only 2 per cent of Flight Refuelling's turnover. Mr Clark does not believe any of his 1,000 employees will lose their jobs if Fokker collapses. Other customers include Boeing and McDonnell Douglas of the US and British Aerospace. But Mr Richard Marton, chief executive of BSG International, said his company real-

would be wise to reduce its dependence on Fokker. L.A. Rumbold, a BSG subsidiary, makes aircraft seats, galleys and kitchen equipment for Fokker.

Five or six years ago, Mr Marton says, the Fokker business was worth hundreds of thousands of pounds to BSG. But the UK company began to wonder about Fokker's future as a small manufacturer in the highly-competitive regional air-craft market. "I wouldn't say we were frightfally clairvoyant, but we did have our con-

cerns," Mr Marton said. Today, BSG's Fokker order book is worth no more than £15,000. The company supplies seats to Boeing and to airlines such as Swissair, Singapore Airlines and Cathay Pacific.

Survival hopes, Page 15

Business warned on EU currency

By Richard Lapper

British businesses are falling to gear up sufficiently to the potential costs of economic and monetary union, the Association of Corporate Treasurers, warns in research published

Concert, an international joint

yesterday.
The association, which represents financial risk impragers at more than 1,000 companies, also warns businesses that monetary union is likely to occur in some form, with or without British participation.

While the timetable may well change, it does seem that some form of Emu will happen," said Mr Jeremy Wagener, the association's directorgeneral. "We are putting our members on amber alert because something is going to happen. There may be pitfalls

for the unwary."

Many companies have yet to

address the practicalities likely to be involved, said the associ-

Changes in European interest rates carry potentially serious implications. Rates - and hence borrowing costs - vary sharply, partially reflecting the strength or weakness of

national currencies. After monetary union, debt denominated in weaker currencies, such as the Italian lira, will be converted to the new stronger European currency but repayments will continue to be at the original interest rate, potentially adding to a company's debt servicing bur-

The association also noted legal uncertainties surrounding Emu, pointing out, for example, that the commercial rationale for long-term cur-rency swaps will disappear. Potential benefits are likely

to be long-term and difficult to quantify, including the elimi-nation of foreign exchange transfer costs and an expected decline in the volatility of

Public school: the name still used para-

dexically for private schools outside the state sector. Unlike in the US, where a

vablic school is a state school, a public

school in Britain is highly exclusive,

charging fees and setting entrance exami-

nations which often require academic

excellence. Public schools are classed as

charities which gives them tax breaks

UK NEWS DIGEST

\$1.5bn bill for computer crime

puter crime could be costing UK businesses up to £1bi (\$LSibn) a year, according to the big insurers, which said yesterday that insurance claims alone are running at £200m a

Taking into account non-insured losses, lost business opportunities, lost production and reduced customer service, the true cost to industry is likely to be much higher than 200m," the Association of British Insurers, which represents larger insurers, said yesterday. The association said some of its members report that computer crime is increasing faster than any other type of crime. Despite an easing in chip shortages, no end appears to be in sight.

It warned that "constant technological changes and increas ing demand for computer equipment mean that this crime will continue to rise unless businesses urgently review their secu-

rity precautions and upgrade them if necessary".

It added that the black market in computers and their parts is growing rapidly because of fluctuations in legitimate supplies, the high value of easily removed and concealed parts such as chips, and the international nature of the market for stolen equipment, Paul Taylor, London

Railtrack expects cost-cutting

Railtrack, the owner of the national railway network's track and signalling, says it will be able to cut investment costs by at least 30 per cent as a private company because it will be free to plan in the long term more effectively. The company expects to carry out rail investment projects at least 30 per cent more cheaply than was possible under state ownership, Mr Brian Mellitt, engineering director, said yesterday. This was partly because it would no longer be hampered by the need to plan spending annually.

The past 12 months have been devoted to preparing the company for a stockmarket flotation in May, so little has yet been achieved by cost savings, directors said at the announce ment of the company's results for the six mooths ended September. Railtrack made an operating profit of £151m on turnover of £1.14bn in its first set of interim results compared with a profit of £305m in the year ended March 1995 on Charles Batchelor, London Lex. Page 22

Drug company to cut jobs

Rhône-Poulenc Rorer, the French controlled US pharmaceuticals company, is to cut 140 out of 470 sales and marketing jobs in the UK following its acquisition last October of Fisons, a UK rival. The jobs will be lost from Eastbourne, RPR's UK adquarters, and Coleorton in the English Midlands, a Fisons site. Some sales staff not based at those sites will also lose

The job losses do not cover any reorganisation of manufac-turing, drug and medical device development and corporate functions of RPR and Fisons in the UK. Daniel Green, London

Jaguar regains popularity

Executive car choice 25

Jaguar this year has regained its marginal lead as the company car most favoured by chief executives, according to the Cowie Interleasing group, which operates some 65,000 cars on behalf of UK businesses. Jaguars this year are being chosen by 29 per cent of chief executives compared with 28 per cent opting for Mercedes and 23 per cent for BMWs, according to a Cowie survey of 200 CEOs this month. The Cowie statistics are broadly in line with those of other independent analysts. Source: Could interisenting Last year, according to the

Cowie surveys, Jaguar had to share top spot with Mercedes on 28 per cent followed by BMW on 22 per cent and Rover trailing in fourth place with 8 per

Chancellor upbeat on economy

Mr Kenneth Clarke, the UK chancellor, last night defended his Budget forecast of resurgent consumer spending this year as official figures showing a rapid increase in the amount of money circulating around the economy lent support to his view. But his comments coincided with an unexpectedly downbeat survey of manufacturers by the Confederation of British Industry. This showed business confidence falling for the third quarter in succession and new orders stagnating for the first time in more than two years.

The CBI expects the economy to continue growing at le than its long-term trend rate during the first quarter of 1996. It also expects 23,000 factory jobs to be shed during that period, twice as many as in the previous three months. Nevertheless. Mr Clarke told the British-American Chamber of Commerce that 1996 would be another good year for the economy and that "the pundits who are being more pessimistic will be proved wrong". Robert Chote, Economics Editor

Pension reform recommended

An independent inquiry has called for a radical reform of UK retirement benefits that would guarantee higher pensions for lowest earners and compel some higher earners to save for their own pension.

In particular, the Retirement Income Inquiry proposes an "assured pension" that would be much higher than the cur-rent basic state pension which it would replace. It would be paid on a graduated scale, with the largest payments going to the poorest people. Also, those who could afford to would be compelled to contribute a minimum amount to some form of long-term savings scheme; either an occupational or personal pension or a new National Pension Scheme set up by government but administered privately. Contributions would be shared between workers and employers according to a formula to be agreed later. Norma Cohen, London Editorial Comment, Page 13

Labour party is shaken by dispute on school choice

Grammar school: largely turned into com-

prehensives by the Labour party in the 1970s, the sarvivors are state schools

which choose pupils on the basts of academic ability. Labour now opposes any extension of academic selection, but is

less clear on what to do with the small

Political Editor

Mr Tony Blair, leader of the opposition Labour party, has staked his leadership on keeping Ms Harriet Harman as his chief health spokesman in the House of Commons, as signs emerged of a damaging split at the top of the party over her decision to send her son to a selective grammar school.

Mr John Prescott, Labour's deputy leader and a reluctant convert to Mr Blair's modernisation of the party, is expected to raise his concern about her choice of school at a shadow cabinet meeting this afternoon, according to his close col-leagues. Other shadow minis-

Comprehensive school: free, state-provided education to a level required by law. No pupil barred from entry on grounds of ability

Grant maintained: a state school which has opted out of the control and budget of its local authority and is funded by the government

an important supporter of Mr Blair's "modernising" tendency in the party. But it has a long history of opposition to selec-

Harman.

tive schools and most grammar schools were turned into non-selective comprehensives by Labour governments in the 1970s. The Harman incident is seen as one of the most serious for Mr Blair since he became ters said they would do the same.

Ms Harman, the wife of a mons yesterday that he would not "buckle" in the face of

number of grammar schools kept by anti-Labour municipal authorities pressure for Ms Harman to go. He reinforced the message last night when he told colleagues that it is time to "close ranks" against what he described as the "squalid hounding" of Ms

He sees the issue as a trial of his determination to reform party policy and make it elect-able. "We will not give an inch", said one of his friends. His biggest test is expected to be this morning's meeting of the parliamentary Labour

party, when many of the party's MPs will express their fury at Ms Harman. She has refused to leave the shadow cabinet over the school affair, and - in the toughest challenge of her partismentary career - she is

written to Mr Blair, including the leftwinger Ms Alice Mation who said Ms Harman's position

expected to explain her deciby the depth of feeling in the . Several Labour MPs have

ing a number who have been strong backers of Mr Blair, also showed less than overwhelming support for Ms Harman. R was a "matter for Harriet's conscience whether she resigns", in the words of one. Mr Blair has been surprised

parliamentary party against Ms Harman, although he blames the media and the governing Conservative party for "blowing the issue out of pro-

Mr Blair was goaded by Mr John Major, the prime minister, in the Commons over the "hypocrisy" of Ms Harman's choice of a selective school, in view of Labour's opposition to selection in education. Mr Blair replied that "if you think, after the damage you have done to this country, you are going to ride back to popularity on the back of a decision about 11-year-old boys, then you credit the British people with too little sense".

Mr John Major, in his best Commons performance for months, said that the Labour leader had no option but to back Ms Harman. "You certainly can't sack her because all she is doing is playing follow-my-leader", he said, in reference to Mr Blair's decision to send his son to an opted-out



Harriet Harman: rejects leftwing calls to quit.

Allen, a life-long farmer, is also head of the Sustainable Cotton Project, an alliance of small farmers supported by environmental groups such as the Pesticides Action Network, developing new, efficient methods of organic production.

In the past 50 years, cotton production has depended heavily on synthetic chemicals. World cotton production, at around 18m tonnes a year, accounts for about 10 per cent of world pesticide use, even though cotton occupies about 0.5 per cent of agricultural land, according to the Pesticides Action Network. Fertilisers and chemicals account for a full third of cotton farmers' costs, according to California's agriculture department.

Soil sterilants, fumigants, fertilisers, herbicides and defoliants are also seen as crucial to modern production methods, as is intensive irrigation. But recently there has been growing concern about the environmental impact.

At one farm that uses synthetic chemicals, one of the biggest operations of its kind in the world, occupying nearly a whole Californian county, the cotton plants stretch for miles. But the ground is caked with salt. Drainage ditches reek of chemicals and appear to be devoid of life.

Organic production – without the use of synthetic chemicals and heavy water use – is negligible, mainly because of high conversion costs and a perception of high risk. Organic cotton accounts for no more than one bale in 400 produced in the US, and most mainstream growers and analysts discount it as marginal to a US crop worth about \$5bn (£3.2bn) a year.

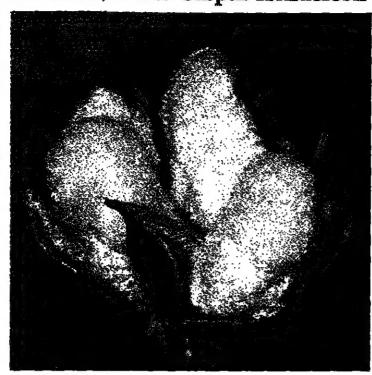
But, increasingly, more small farmers are turning to organic methods. In 1989 around 100 acres in California were planted organically. In 1994 that number had increased to 15,000. And there are small, pilot projects in many other countries including Brazil, Argentina, Senegal, Turkey and Australia. Allen argues that the high productivity achieved through the use of synthetic chemicals is a short-term gain and that the reality is a toxic treadmill as pests develop resistance. New pesticides can cost millions of dollars to produce, and, with insects developing resistance in 10 years or less, development

costs may become prohibitive.

"At first [pesticides] did in fact solve our problems," says Allen, "But now, with the use of ever more toxic chemicals, crop losses of 20 per cent are not uncommon."

Cotton tales

Small farmers are turning their backs on pesticides in favour of organic methods, writes Caspar Henderson



U. Organic cotton accounts for no more than one bale in 400 produced in the US

Alien points to other problems: the contamination of ground water and the increasing salinity of the soil due to what he sees as over-irrigation. Local people complain of persistent flu-like symptoms after fields are sprayed, and there are suggestions of a link between cancer clusters and agro-chemicals.

David Guthrie, manager of cotton agronomy and physiology at the National Cotton Council (the main US industry association), says environmental groups exaggerate the damage caused by conventional methods. They "do not use more pesticides than [for] any other commodity...historically, cotton used chemicals damaging to the environment, but they have long since been eliminated from the arsenal".

Some analysts pin hope on advances in biotechnology. Genetically-engineered seeds are already being produced, but they are more without any apparent difference in quality. Yvon Chouinard, Patagonia's founder and chief executive is convinced the move makes sense:

need inputs that harm the environment.

Since 1990 several leading clothes manufacturers in the US have produced a few lines made from organic and what is known as transitional cotton (produced with fewer synthetic inputs). One Californian clothing maker is shifting its entire output to organically produced cottons. Patagonia, a specialist in out-

expensive than conventional seeds.

Advocates of biotech production,

however, say biotech seed will still

its spring 1996 cotton lines.

It may be a risky step - organic cotton is currently 15-20 per cent more expensive than conventionally-produced cotton. Its garments will cost around 10 per cent more without any apparent difference in quality. Yvon Chouinard, Patagonia's founder and chief executive is convinced the move makes sense:

door wear, will use nothing else in

"We're asking our customers to split the difference: to pay a little extra now to save on the clean up bill later."

But, with sales in 1994 of more than \$150m. Patagonia is a small player in an industry dominated by clarks

Advocates of natural methods point out that organic production depends on a biological rather than a chemical cycle. Natural insect predators, such as lace wings which prey upon bole weevils, replace pesticides; plants that enhance soil health replace chemicals that kill cotton pathogens. Improved soil structure reduces the need for water so less salt accumulates. But the methods are far from perfect. Substantial crop losses can still occur.

And organic production costs more; as yet there are no economies of scale and labour costs are greater. Weeding and composting requires a large labour force, skilled in organic production methods. Nonetheless, the price difference between organic and conventional cotton has halved in the past two years.

The Sustainable Cotton Project has sought to influence users of the product, as well as its producers, taking representatives of clothing companies into the cotton fields.

Even so, difficulties continue.

Even so, difficulties continue.

"Financing has been very difficult at every stage of the production cycle...I know growers who have had to leverage their land and their buildings - not just their crops - just to get a loan."

The project invited officials from the US Department of Agriculture to see working organic cotton programmes. Then they turned to the bankers: "The bankers notice what everyone else does: that after years of mining this ground and putting nothing back, life is starting to regenerate this soil."

Organic producers acknowledge that the future of organic cotton lies with the consumer. In Europe, the demand for organic cotton is greatest in Germany, Scandinavia and Switzerland. But, says Jacqui Duff of the Cotton Council International in London (the foreign arm of the US trade association), consumers in the UK, Italy and France show very little interest in organically-produced cotton goods.

cally-produced cotton goods.

Patagonia, meanwhile, is staking its future on change. Chouinard is convinced the company is merely establishing a lead that others will eventually follow.

"It's only one piece in the environmental puzzle. Making organic cotton entails practices that pollute; mechanical pickers guzzle gas, we use harmful dyes and we ship goods too many times at too many stages. All of these issues have to be addressed. But we can switch to organic cotton now."

MANAGEMENT

Look out for red plastic feet

Peter Marsh tells how humour is encouraging many employees to come up with cost-cutting suggestions

he next time you enter an office or factory, look out for red plastic feet stuck on floors or being waved in the air. If you also spot signs proclaiming BAD or QED, you will have wandered into a corporate brainstorming session with a

The red feet and the acronyms were dreamed up in the 1970s by George Schmidt, president of Advanced Management Group, a management consultancy in Napa Valley, California. The idea is to use humour and simple slogans to put employees in the mood to come up with suggestions about cutting costs or improving products or service.

Over the past 20 years Schmidt's ideas have been taken up by more than 6,000 companies around the world, mostly in the US but also including about 1,000 in the UK. The red feet, says Schmidt, are intended as "teasers" to relax people and "engage their curiosity". The acronyms stand for Buck A Day, or the UK equivalent, Quid Every Day. They are meant to ram home that even trival-sounding ideas can improve a business's profitability.

The feet and signs feature in discussions organised by two consultancies which sell Schmidt's ideas on either side of the Atlantic - Service Quality Institute, of Minneapolis, and IML Employee Involvement, based near Bristol in the UK. Under a deal in 1994, Service Quality Institute took on the rights to exploit Schmidt's BAD methodologies, while IML, which previously had a licensing deal with Schmidt, now pays royalties to the Minneapolis business. Companies which have used the concepts include General Motors, Mobil, Harley Davidson, Hambros Bank and the Nationwide building society.

One person who used the Schmidt ideas – transmitted via a six-week programme involving IML last year – is Pam Buckton, operations director of the retail services division of Yorkshire Bank. This division of the UK high street bank has 300 staff based near Hull and handles the credit business of several UK retailers

including MFI and British Home

Stores.

Buckton says the IML project, which cost about £15,000, helped staff to work together better in teams. It generated 1,200 suggestions from employees about how to improve the business, from making sure the lights were turned off at night to new ways of using computers. The fee covered consultants' time, publicity material, "ideas cards" for encouraging employees to come up with suggestions and hundreds of small prizes such as mugs and pens to reward good ideas. "The

WE'VE HAD TO HIRE EXTRA)
PEOPLE TO DEAL WITH
ALL THE MONEY-SAVING
IDEAS FROM THE STAFF



cost savings more than paid for the project," says Buckton. Another fan of the

Schmidt-based techniques is Chris Johnson, managing director of the UK arm of BBA Friction, one of Europe's biggest makers of vehicle brake pads. With the help of IML, in 1993 BBA organised a QED programme for its 1,000 employees at its factory in Cleckheaton, near Leeds.

"We had 2,852 suggestions in two weeks, more than we had in the previous five years," says Johnson. He says the project played a big part in a reorganisation at the plant focused on introducing Japanese-style collaborative methods to improve quality and speed up production times.

Behind Schmidt's concepts is the

BAD acronym, devised over a lunch in California in the early 1970s between Schmidt and Phil Crosby, then corporate quality director at the industrial conglomerate ITT and now one of the US's most noted quality gurus. "We wanted to translate the idea of cost reductions, which many executives dress up in complex language, into a term palatable to ordinary employees," says Schmidt. The QED slogan was invented later as a way to bring the ideas to the UK.

According to Nick Thornely, chairman of IML, as important as the suappy slogans is getting the atmosphere right at the brainstorming sessions. Managers have to break down the barriers that frequently stop staff coming up with suggestions "for fear either that no one will listen to them or because they think they will make a fool of themselves".

Another crucial aspect,

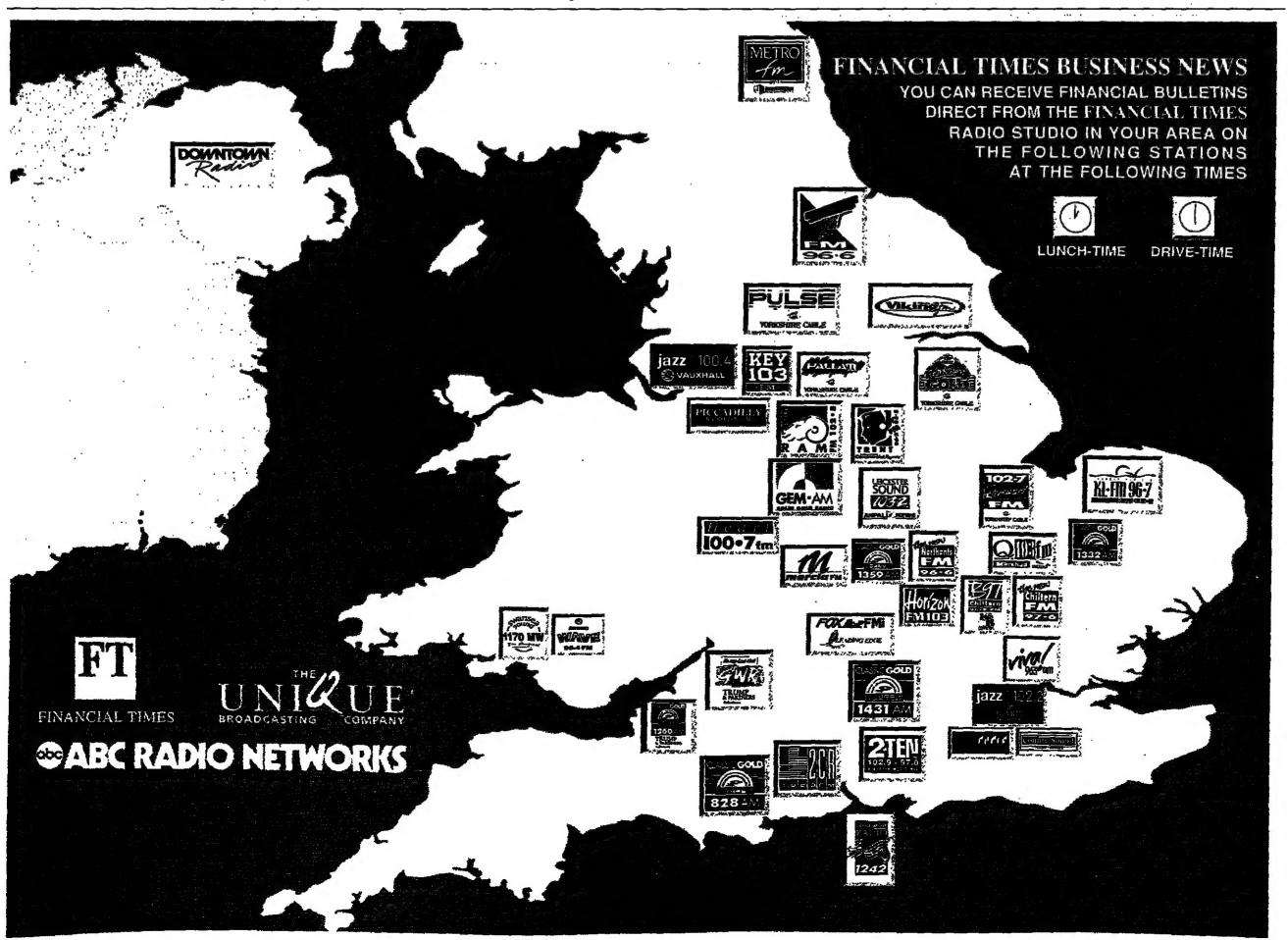
Another crucial aspect, according to John Tschohl, president of Service Quality Institute, is to publicise as widely as possible the suggestions that people come up with.

"Recognition is very

people come up with.

"Recognition is very important," says Tschohl. "People will work better if they feel they are loved and appreciated, but it's surprising how many companies fail to realise this." The handing out of prizes – even token ones with a frivolous feel – is an important part of the campaign.

Even allowing for the fact that people laugh at different things, the use of jokey themes seems generally to work, Thornely says. He reckons that people put off by the choice of humour are more than outnumbered by those encouraged to relax. Both IML and Service Quality Institute also offer an unusual guarantee. If companies fail to recover the consultancy costs through useful suggestions that emerge, they get the shortfall refunded.



Television/Christopher Dunkley

What's blue and puffs? Live TV

or all the talk about the diversification of television now that the old problems of wavelength scarcity have been sidelined, there has actually been disappointingly little change in programming. True, thanks to the VCR revolution we can now watch at a time that suits us, but what we record are the same old programmes. Video shops rent and sell many movies which would not be screened by terrestrial television, but they were always available in the cinema. Satellite channels show more soccer or films than we ever got from the estab-lished channels, but the material does not look any different. How could it? Most of it has been bought from the old channels or from sources which used to supply them, though at prices now hugely inflated (and passed on to us, of course). And cable television has been slow to introduce anything of its own

So even though you can now receive 46 channels off the cable in north-west London, it all looks pretty much as television always has. Or it did until a couple of weeks ago. Now there is one cable channel which is proving that televi-sion can be done differently. Discriminating viewers may find it quite ghastly, but nobody can deny that Live TV is different and, who knows, given the sales of The Sun and the Daily Mirror, it may end up

proving remarkably popular.
This is the cable channel launched by Mirror TV under the fine hand of Janet Street-Porter who decided to aim it at 18- to 24-year-old club goers. Since they watch very little television during the day and go to clubs in the evening this looked like a high-risk policy. Sure enough, the moment Street-Porter took a few days holiday her superior, Kelvin MacKenzie, former editor of The Sun, started booting out the rap groups and bringing in rugby league. JS-P came back from holiday and promptly left the station. Now MacKenzie is - "No" - "Well let me open up busy turning it into an electronic form of The Sun of these is attractors in the last year?"

His most notorious innovation has been the television equivalent of the topless "Page Three Girl": Topless Daris every night immediately after pub closing time. But the revolution does not stop there. Whereas news bulletins from the BBC, ITN, CNN, and Sky News are virtually inter-changeable, all being read in headmasterly tones and pitched at a level somewhere between the Daily Mail and Daily Telegraph, the bulletins on Live TV aim for a tabloid audience. They are being from audience. They are brief, "per-sonality" biased, and much more likely to be about the lottery than about Bosnia. What is more, just behind the news reader's right shoulder sits News Bunny, an actor in a rab-bit outfit who gives a thumbs-up for good news and drags his ears down over his face for bad. Last week he also swigged from a bottle during one bulletin and nipped up a step ladder to change a bulb during another. The news ends with People which lasts about two minutes and contains gosstpy items about the likes of Patsy Kensit, Richard Branson, and Madonna

We have talked blithely in the past about the arrival of "tabloid television" without realising how modest were the changes before us. Now we have the real MacKenzie we see what tabloid television can really mean. The scap opera at 5.00 pm with repeats at 9.00 pm and then 10.00 am the following morning, is promoted with the promise "You're never more than five minutes from a snog". Superstition plays a big part in the schedules. There is Weird Night, Fate And Fortune ("If you'd like yer runes read"), The Mus-terious West which looks for ghosts in Cornwall, and a whole raft of programmes in which people with funny



The News Bunny: like it or not. Live TV at least proves that television can be done differently

Grant's Age Of Aquarius, though he, too, now reads the

Although the BBC brought us the Princess Diana interview, mainstream television has generally handled the trou-bles of the royal family with kid gloves. Not so Live TV. On Monday they gave us Diana, The Marriage Breaker with the promise of Camilla – Partrail Of A Mistress to come, with material at least as explicit as what you find in the tabloid papers, including extracts from the notorious "Squidgie" and "Camillagate" tapes. At night there is The Sex Show which readily displays stills from top shelf magazines, and Stand Up Live in which comedians such as Steve Boardman and Mike-Reid tall the bluest jokes ever

(Only one from the whole of their two acts could be re-told here: did you hear about the dysiexic pimp? He bought a warehouse).

Though the chattering classes may sneer at tabloid newspapers you rarely hear it suggested that they should be suppressed and, since cable can accommodate a virtually infinite number of channels, there seems no reason to object to the existence of Live TV. What should be said, however is that there is a fundamental difference - so far, anyway -between the tabloid versions of the two media. Whatever peo-ple may have thought of The Sun under MacKenzie's editorship it was supremely profes-sional. Its leaders were a lesson in terseness, its headlines, tronic version of The Sun, or there is astrology in Russell heard on British television, though prohibitively brief, get snywhere near the nadir of ferent.

combined accuracy and wit. Much of it may have been vulgar and trivial but that was the intention and the level of entertainment throughout was high. From the splash to the sports brisis it reeked of exper-tise.

The same cannot be said of Live TV. While Page Three girls, whether or not you approved of them, were good-looking and extremely well photographed, the women in Topless Daris are often homely, at best, and drearly filmed (on cloudy days on Bondi Beach for some reason). Watching Canary Wharf, set in pany and shot in the offices of Live TV, makes you realise that Crossroads and Prisoner Cell Block H did not, after all,

soap opera. Much of Live TV consists of puffery: people myconsists of puffery: people pro-moting their books, diets, songs, magazines, without even a pretence at critical scrutiny or journalistic challenge. Much of it simply looks like cially the clips from forthcoming films and video releases which are shown over and over

No doubt MacKenzie's hudget compares poorly with those in mainstream television, but the pictures all come out on the same screen at home and. given that you pay a premium to receive cable, most viewers will not be rushing to make allowances. Highly profes-sional tabloid material is one thing, but laughable tabloid material is something very dif-

scene. The detail had been meticulously rehearsed, and all was subsumed into the larger picture. Instead of contradict-ing the music, the action seemed to evolve out of it above all in the bacchanale, a delicious send-up of period

manners. At first sight, Hubert Delamboye and Margit Neubauer made a decidedly unromantic couple. Delamboye's Samson was stockily unheroic, while Neubauer's ripe, rouged seduc-tress resembled a vamp. But they quickly established their authority, he summoning the necessary vocal heft and she singing with plenty of sap. Philippe Rouillon was a High Priest of sinister authority, and every other part was strongly cast. From start to finish, the performance was a virtuoso display of theatrical imagination, worthy of the traditions crystalline sound.

Music in London

Heartlifting Holzmair

Wolfgang Holzmair's recital at the Wigmore on Friday, it was standing-room only. Should you hear his recent Philips CD of Schumann's Dichterliebe cycle and the op. 24 Lieder-ires, it will explain why. A deceptively plain address; an appealingly personal, non-

heroic timbre; unstinting devoacross with transparent sense (thereby fulfilling every good composer's intentions); but no attempt whatever to copy the reverent, almost hieratic style of the just-past generation of singers when tackling the clas-sics. Just now, Holzmair's style is a simple, heartlifting tonic. Schubert and Schumann wrote a few songs for soprano

and bass, but mostly they settled for a middle-voice, usually masculine, in a middling range - accessible to most voices, without extremes of high or low. Modern singers, however, are pressed to choose early to become tenors or baritones, at the expense of cross-range singing. (Even in his 20s Olaf Baer, for example, refused to risk the top A in "Ich grolle nicht", which Dichterliebe crucially needs.)

Holzmair is a true baryto Mortin, as Andrew Clark remarked here last week: a voice-type named after a turnof-the-19th-century French singer who could reach up easlly into "tenor" territory, and further into falsetto-range.

warmth and depth with the ring of vulnerable youth - ideal for Debussy's Pelléas, but also for the great Schubert and

This time Holzmair gave us ten Schubert songs, from the winsome "Taubenpost" to the Gothic horrors of "Der Zwerg", all deeply felt but blessedly free of cut-glass "interpreta-

e boasts good French, rare among German baritones so after the interval he and his energetic accompanist Gérard Wyss moved on to Duparc and Fauré. There, the sentiments were more confident than the style. In Duparc's svelte, rippling piano-parts Wyss was inclined to splash; and in the dewy La Bonne chanson there was so much impetuous passion, so many sudden surges and abrupt wilts, that Faure's own seductive smoothness and bal-ance were rudely compro-

Half the charm of Faure lies. after all, in the way that intense feeling emerges from his delicately modelled structures. Bumps are not allowed; they would throw the mechanism out of gear. In this music, one would like to hear Holzmair paired with some old-fashioned, well-schooled French pianist: it would do him good, without dampening his natural ardour.

David Murray

Hamelin plays Lizst

arc-André Hamelin, the French-Canadian virtuoso, has clearly found his audience as well. The Wigmore Hall was also packed last week for his all-Liszt recital, Until now, his London appearances have mostly directed his astonishing powers to rare, out-of-the-way pia nist-composers like Charles Alkan; but his Liezt programme offered a broad conspectus, from the brilliantly superficial Hungarian Rhapsodies - mostly on "gypsy" themes concocted by composers of the previous generation - to the late, visionary experi-

About those last, I share

ments.

Charles Rosen's opinion: seriously interesting but not greatly significant, whereas a lot of Liszt's earlier, flashier pieces are (like it or not) imperishable contributions to the piano repertoire. Hamelin dealt with them all, flashy and late-experimental, quite evenhandedly. He spelt out his Rungarian Rhapsodies - nos. 10, 18 and 2, if you want to know, though it hardly matters - with intense conviction: gorgeously rich, balanced sound in each "lassu", the languidly sexy opening, and then a bril-liant dash-away in the "friss", where anything goes as long as it is exciting. Sensational glissandi, under perfect control; incisive rhythmic snap and pounce; wonderfully precise,

Hamelin threw a monkey wrench into the hoary old 2nd Rhapsody, some any warning in the programme: in its later, over-the-top stages, it sprouted polytonal wings in mad, dissonant profusion. We seemed to be hearing Nancarrow or WII-

The piece eminently deserves that treatment, but whose was it? Hamelin's own? He made a chiaroscuro idyll of Waldesrauschen, and among to me, proved a ravishing study in early Impressionism. With masterly calculation, he expanded the Don Juan Fantasy (on Don Giovanni themes) to its full stature. Among his encores was a Mediner "Fairy Tale", played with flawless

he recital was surely planned to display not only – and not all that often - his extraordinarily agile fingers, but his sober, judicious musicianship and his refined control of touch and sonority. It did that, and we were roundly impressed all over again. This is an artist who goes on fulfilling his tremendous promise, and keeps promising more. A few of his bass octaves went wrong, uncharacteristically; my planist-guest admitted to drawing some blessed relief

D.M.

The Frankfurt Opera is recovering from one of the most difficult periods in its long and distinguished history. Just over a year ago, it was threatened with closure for half the 1995-6 season. The city's coffers were empty, the culture budget had been slashed and the company was divided about how to counter the threat to its existence.

The worst now seems to be over. Divisions have healed, the general mood is construcive. A campaign to solicit private contributions for new pro-ductions met an enthusiastic response, and the season has ne ahead as planned. Money still a problem. Only 100 perormances are scheduled bout the same as last year, out half the number of 10 years

There is no longer a resident nsemble: the "company" now

INTERNATIONAL

Opera in Frankfurt/Andrew Clark

Samson and Delila join the beau monde

consists of an under-utilised orchestra, chorus and back-up staff, working in a perfectly equipped theatre which remains dark for two-thirds of every month. But they are making the best of straitened circumstances. The repertory is interesting, standards remain high and there are full

The hero of the hour is the Frankfurt Opera's artistic director, Sylvain Cambreling, who could easily have walked away when his initial ambitions were not fulfilled. He has used the longer rehearsal periods profitably, waived his fee for some performances and become the public face of the company. In doing so, he is

continuing a tradition that ising colour and symphonic extends back through the Gielen and Dohnányi eras to the 1950s, when Solti was General-musikdirektor. Conductors have always been the key to the Frankfurt Opera's reputation, and Cambreling is no exception.

The latest addition to the repertory is Samson et Dalila, work which first came to life t Weimar (thanks to Liszt) but is now rarely played in Germany. Cambreling's experience with the score - he conducted an acclaimed staging at Bregenz in 1988 - was crucial to the production's success. It was played without an interval, allowing Saint-Saens's music to spin a web of mesmer-

coherence. Within this frame, Cambreling paced each scene with uperring skill. The luxuriant choruses were particularly well blended, their seductive solemnity redolent of both Parsifai and Les Troyens.

nlike those two masterpieces, Som-son et Doblo lacks dramatic or philosophical depth. That did not stop the Frankfurt producers, Vett Volkert and Barbara Mundel, from throwing their own interpretative blanket over the biblical setting. The plot was moved to Paris in 1870, the period of the opera's composi-

The Hebrews became bloodthirsty Communards, the Philistines a top-hatted, frillyknickered beau monde. Samson was a Napoleonic rabble-rouser, Delilah a belle-époque whore, while the High Priest orchestrated events like a Mephistophelian pimp. Together they inhabited a world of sex. crime, ballet and bathos - a melange of associa-tions as Offenbachian as they

were often mystifying. But on its own terms, the production developed an enthralling, indefinable sweep. It was greatly helped by Her-mann Feuchter's single set - a cavernous salon-cum-gunroom - which adapted itself impercaptibly to the needs of each

of the house. France, planist Sylvie Carbonel, soprano Cornella Hosp, tenor Kurt Azesberger and barttone Stephen

ROME

CONCERT Cecilia Tel: 39-6-3611064 Lynn Harrell and Bruno Canino: the cellist and planist perform works by Stravinsky, Prokofiev, R. Schumenn and Beethoven; 8.45pm:

SALZBURG EXHIBITION Rupertinum - Salzburger

Landessammlungen Tel: 43-662-80422336 Oskar Kokoschka: exhibition of preliminary sketches that Kokoschika (1886-1980) made for his series of 16 lithographies based on Shakespeare's drama "Kino Lear

STOCKHOLM

OPERA & OPERETYA Kungliga Teatern - Royal Swedish Opera House Tel: 46-8-7914300 Lofita: by Schedrin. Conducted by Markus Lehtinen and performed by the Royal Opera Stockholm. Sololsts include Lisa Gustafsson, Per-Ame Wahlgren, Björn Haugan and Laile Andersson-Palme; 7pm; Jan 26, 29, 31

Staatstheater Stuttgart Tel: 49-711-20320 Fidelia: by Beethaven. Conducted by Robert Spano and performed by the Oper Stuttgart; 7.30pm; Jan 25

■ WASHINGTON EXHIBITION

National Gallery of Art Tel: 1-202-7374215 The Touch of the Artist: Mastar Drawings from the Woodner Collection: this exhibition of 114 drawings honours the late lan Woodner, who over the course of 35 years formed a major collection of old master and modern drawings. Spanning more than five centuries the Woodner collection presents the history of modern European painting from its first flowering in the early Renaissance through most of the major styles and schools of succeeding centuries until 1900. Centerpiece of the early includes works by artists such as Leonardo da Vinci, Raphael and Albrecht Dürer, is a giant page from Glorgio Vasari's "Libro de' Desegni" (Book of Drawings), onto which Vasari mounted 10 fiteenth century drawings; to Jan 28

ZURICH

OPERA & OPERETTA Opernhaus Zürich Tel: 41-1-268 6666 Les Contes d'Hoffmann: by Offenbach. Conducted by Franz Weiser-Most and performed by the Oper Zürich. Soloists include Elena Mosuc, Gabriele Lechner and Francisco Araiza; 7.30pm; Jan 25

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AMSTERDAM

DNCERT ncertgebouw st: 31-20-5730573

Robert Schumann Ensemble: irlorm works by Bruch, Schubert, ivel and Franck; 8.15pm; Jan 30 ZZ & BLUES mhuis Tel: 31-20-6233373 Ab Baars Trio and Steve Lacy. xophonist and clarinetist Ab ars, double bass-player Wilbert Joode and drummer Martin van ynhoven join forces with prano-saxophonist Steve Lacy;

BERLIN

INCERT ilharmonie & Kammermusiksaa 49-30-254880 Sinfonie Orchester Berlin: with rductor Jon Bara Johansen, lınist Naoko Ogihara and pianist ung-Hee Hyun perform Grieg's er Gynt Suite" and Sibelius"

ilandia"; 8pm; Jan 27 NCE atsoper unter den Linden

Tel: 49-30-2082861 Le Concours: a choreography by Maurice Béjart to music by Hughes Le Bars, performed by the Ballett unter den Linden; 7.30pm; Jan 26, : 27, 28 (6pm) OPERA & OPERETTA

Deutsche Oper Berfin Tel: 49-30-3438401 Die Zauberflöte: by Mozart. Conducted by Sebastian Lang-Lessing and performed by the Deutsche Oper Berlin, Soloists

include Reinhard Hagen, Amanda Halgrimson, Carol Malone and Gerd Feldhoff; 7pm; Jan 27 **BONN**

OPERA & OPERETTA Oper der Stadt Bonn Tel: 49-228-7281 La Rondine: by Puccini. Conducted by Eugene Kohn and performed by the Oper Bonn. Soloists include Hasmik Papian and Birgit Beer, 8pm; Jan 26.

■ CHICAGO

CONCERT Orchestra Hall Tel: 1-312-435-6666 Chicago Symphony Orchestra: with conductor Daniel Barenboim and planist Martha Argerich perform Liszt's "Piano Concerto No.1" and Berlioz's "Symphonie Fantastique"; 8pm; Jan 27

COLOGNE

CONCERT Kölner Philharmonie Tel: 49-221-2040820 Chamber Orchestra of Europe: with conductor Pierre Boulez, mezzo-soprano Wendy Hoffman and

flutist Jacques Zoon perform world by Stravinsky, Mahler, Boulez and Bartók; 8pm; Jan 25

■ FRANKFURT EXHIBITION Städelsches Kunstinstitut

Tel: 49-69-605098-115 Wege zur Abstraktion: sculptures from the museum collection by. artists such as Rodin, Renoir. Archipenko, Calder and Beuys; to

LONDON

CONCERT Barbican Hall Tel: 44-171-8389891 Symphony No.1 in A-flat: by Elgar. Performed by the Guildhall Symphony Orchestra, conducted by Oristopher Seaman, 1pm; Jan 26 Wigmore Hall Tel: 44-171-9352141 Borodin String Quartet: perform Tchaikovsky's "String Quartet No. 2", R. Schumann's "String Quartet No.3" and Schubert's "String Quartet No.12 (Quartettsetz)"; 7.30pm; Jan 25 OPERA & OPERETTA

London Coliseum Tel: 44-171-8360111 · Les Pécheurs de Perles: by Bizet. Conducted by Emmanuel Joel and performed by the English National Opera. Soloists Include John Hudson and Elizabeth Woollet, 7.30pm; Jan 25, 27

I LYON **OPERA & OPERETTA** Opéra de Lyon Tel: 33-72 00 45 45 ● Die Zauberflöte: by Mozart. Conducted by Kerit Nagano and . performed by the Opéra de Lyon.

and Thomas Mohr, 5pm; Jan 27, 28 Varcoe perform works by Prokofiev. Mossolov and Schubert, 8pm; Jan NEW YORK CONCERT

Avery Fisher Hall Tel: 1-212-875-5030

Soloists Include Christiane Oeiza,

Veronica Cangemi, Natalie Dessay

 American Symphony Orchestra: with conductor Leon Botstein and cellist Yo-Yo Ma perform works by Schoenberg, Goldschmidt and Mendelsschn; 8pm; Jan 26 EXHIBITION Whitney Museum of American Art.

Tel: 1-212-570-3600 Beat culture and the New America: 1950-1965: this exhibition of more than 200 objects, including paintings, sculpture, film, installations, music, books and original manuscripts, examines the artistic legacy of the Beat Generation. The writers Jack Kerouac, Allen Ginsberg and William Burroughs met in New York in 1944 and became catalysts for the Beat movement, that denounced militarism, McCerthylsm and the complacent affluence of the Elsenhower family values. Along with the poetry and literature of that time, new art forms like Assemblage, Happenings, installation art, and independent cinema will be shown

PARIS

CONCERT Maison de Radio France Tel: 33-1 42 30 22 22 Orchestre Philharmonique de Radio France: with conductor Herbert Böck, the Choeur de Radio

in the context of the Beat era; to

(1963); to Jan 28

STUTTGART

OPERA & OPERETTA



Ian Davidson

A divisive destiny

The European Union is split between countries which want to join economic and monetary union and those hostile to it

Scepticism over the plan for Economic and Monetary Union in Europe is in vogue again, following last month's public sector strikes in France; the budget overshoot and rising unemployment in Germany; and indications of an economic slowdown in Europe generally.

Jacques Delors, ex-president of the European Commission example will be their particiand a leading architect of the pation in the core group of the Emu project, now doubts that monetary union can happen on schedule. Marc Viénot, a top French banker, is pessimistic: he describes as "negligible" France's chance of bringing down its budget deficits to the Maastricht treaty limits in time to join a single be the core of political union."

currency on January 1, 1999. True sceptics go further: Emu is now in jeopardy. stand for budget deflation at a time of slower growth and rising unemployment. Since the only thing holding the Germans to this unwelcome project is the treaty deadline, they argue, any slippage in the timetable may be fatal to the whole project.

But do the scaptics take enough account of the political impetus behind the Emu project? The Maastricht criteria may well have become more difficult. But what would be the political consequences for the European enterorise, and for relations between the core member states, if Emu were to be be summed up in one word:

Is it conceivable that core countries would allow the Maastricht treaty to be discarded before it has been tried? Could the German Bundestag deliberately renege on a treaty commitment? Would the French National Assembly really decide to reject the Masstricht criteria, if it meant continuing to submit, for ever, to German monetary dominance in Europe? If these are the choices, it seems to me the answers are self-

Christoph Bertram, former director of the International Institute for Strategic Studies. and now diplomatic editor of the German weekly Die Zeit. takes a robust view. In a new pamphlet*, he writes: "Germany and France have a strong interest in maintaining their special relationship . . . The most prominent

countries moving to the third phase [the single currency] of European Monetary Union. "It is inconceivable," he adds, "that France and Germany will not be among the founding members of this group...monetary union will

The main danger in monetary union is not that it may not happen but that it may split the EU politically from top to toe. The sceptics cite the economic difficulties. But the deep divide is not between those which can, and those which cannot, meet the Maastricht criteria. It is between those which want to take part, and those which are quintessentially hostile.

This is clearly the dividing line which most preoccupies Kenneth Clarke, Britain's pro-European chancellor of the exchequer. Because of the Conservative party's deep antipathy to Emu, as well as to all far-reaching European integration, Britain is currently locked into a posture of effective hostility. The ques-tion is this: is Britain's long-standing antipathy to the European enterprise so deeply embedded in the national consciouspess, and so sharply etched in the minds of Britain's partners, that it has now become a part of the national destiny, from which there may be no escape?

In short, will Emu be the touchstone for an irrevocable beginning of the parting of the ways between Britain and its major partners in the European Union?

Last week Mr Clarke wrote to fellow EU governments seeking reassurances that those countries which do not join Emu at the start will nevertheless continue to have full access to the single market, and be able to join later without penalties.

No doubt his official answer will be dusty and evasive: the terms and conditions of Emu are clearly set out in the Maastricht treaty. This means: the Maastricht economic criteria; making the Bank of England independent; and maintaining a stable exchange rate, inside the Exchange Rate Mechanism,

for at least two years. The British government argues that the ERM scarcely exists any more because it no longer has a narrow fluctuation band, and has vowed never to go back into it. But since the German Bundesbank



Kenneth Clarke: seeking reassurance

FIERA MILANO

will call for total compliance from even the keenest candidates for membership of Emu. it is hard to imagine why it should bend the treaty to make life easier for Britain. For France? Perhaps, For Bel-

gium? Conceivably. For

Britain? Never. Indeed, some people in Germany now want to add a new unofficial criterion to the Maastricht treaty: a sufficiently pro-European attitude. After 23 years of membership, Britain is still an alien body in the European enterprise, viscerally antipathetic to the aspirations of founding members. Monetary union is a par tial enactment of those aspirations; and it will require a

understanding.
By now, other governments have given up hoping that this British government would come round to their point of view. So if, by chance, it sud-denly decided it wanted to join Emu, no-one should be surprised if it were kept waiting for two years' apprenticeship in the ERM.

great deal of common political

Of course, the Conservatives may not be in power for ever. This raises the question of whether British antagonism to Europe is a Conservative problem, or is it a general British political problem?

Britain's trade union leader ship in the TUC has just approved a policy document endorsing monetary union in Europe, at least partly because a united Europe, with its social chapter, seems to offer the best hope of preserv ing the European social model of social democracy. But Tony Blair's New Labour party remains studiously equivocal on the issue, as on Europe in general "Labour's albatross," says a trade unionist, "is its short-termism". But parhape the reality is that Euro-scepticism is endemic in the

*Europe in the Balance; by Christoph Bertram; Cornegii Endowment, Brookings Institu-tion, Washington DC

·LETTERS TO THE EDITOR·

Number One Southwark Bridge, London SEI 9HL

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Japan may have been slow to catch Internet fever but it will make good its promise in 1996

From Mr Michael Beirne, Sir. As so often when the west chooses to poke fun at Japan for being behind the times, there is both reasonable justification for such criticism as well as reason to believe that the situation is changing

It is indeed true, as your article "Drowning, not surfing" (January 22) states, that for many years access to the Internet from Japan was restricted mainly to universities and research facilities (the same was true in

buyer

the small and fractured personal computer market in Japan made the situation worse. Expensive, proprietary PC and word processor architectures prevented access to graphical user interface-based networks, such

as the worldwide web. But all that changed in 1995. The centre of the PC market shifted clearly to Windows and IBM-compatible PC architecture. Prices of PCs came in line with world averages and the PC market

growth. Membership in network services like Fujitsu's NIFTYServe and NEC's PC-VAN each topped more than 1.5m subscribers. Together, the two largest networks added more than 100,000 new members every

If 1995 was the year of the Internet in the US, 1996 holds similar promise for Japan. Graduates joining my own company this Spring will be required to study their English - the language of the Internet.

And they will get that news by e-mail, which everyone now has access to, or when visiting the Fujitsu WWW server which attracts more than 2m visits each month. Japan may have been slow to catch Internet fever, but the bug is spreading fast.

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Michael Beirne. public relations, Fujitsu, 1-6-1 Marunouchi. Chivoda-ku. Tokyo 100,

Danger of TV A comforting but illogical notion monopoly development. This From Mr David Morgan.

From Mr Colin Browns. Sir, Lex "UK sport, January 18) misses the point about television coverage of sports in the UK. The real danger is

domination of sports by a monopoly buyer - to the detriment of viewers, listeners and the sports themselves. The 1990 Broadcasting Act allows all sports events to be bought by a subscription sports channel like Sky Sports The eight listed events are only prohibited from being sold to a pay-per-view (pay-per-event) basis - though

pay-per-view does not yet exist ere, six years after the legislation. in other words, if England were playing Germany in a World Cup final at Wembley, BSkyB could buy the rights and viewers in England would only be able to see the game by

buying a dish and taking out a There are only a few events most viewers would see as of crucial national importance, and only a few that should therefore be protected by listing to ensure viewers can see them on free-to-air

channels. More importantly, there is a way of freeing sports from the predatory behaviour of a monopoly buyer. That can be achieved by ensuring that for other, non-listed events, live TV rights, live radio rights and TV highlights have to be

sold separately. No sport could be compelled to bundle all rights together because one media owner demands it. That would enable sports bodies to earn the maximum for their events while guaranteeing viewers and listeners the right to see or hear some coverage of their channels. In other words, a win-win situation.

Colin Browne. director of corporate affairs, Broadcasting House, London W1A 1AA, UK

With economic growth again

about 9.5 per cent last year and

inflation edging down slightly

manage to achieve this. It is a warm, comforting Sir, As a Briton managing a company in Switzerland, I read the article by Professor John Kay ("Social life of the markets", January 17) with interest, I too am troubled by the question of whether the Thatcher revolution went too

I must, however, take issue with one of Prof Kay's proposals for a more "inclusive" society: that companies have a responsibility to develop employees, independent of whether such development is expected to lead to profits. He implies that Switzerland

notion, but follow the thought to its logical conclusion: the chief executive who stands before his shareholders to justify a big training initiative. without being able to say that he believes it will lead to profit now or in the future. I am quite sure that chief executive would last no longer in Switzerland than in the UK.

and rightly so. I see nothing wrong in a business model built on a congruence of interest between a commercial organisation and its employees: a healthy company and good people will share the drive for personal

development, alongside a successful and fulfilling working life, will lead to a certain loyalty on the part of the employee; to a certain warmth" in the organisation.

But if the congruence of interest no longer exists, for whatever reason, then the time has come to part company, Further development must be sought elsewhere: a viciously (strong, but correct adverb) competitive world leaves no other choice.

Perhaps there is a case for

cross, say, between accountant

enother kind of specialist? A

communicator who can go to

the quick of a case and help

the barrister communicate

David Morgan. Seestrasse 8. CH-8702 Zollikon, Switzerland

Doubts over presentation of Maxwell case

From Mr Greg Jeffreys.
Sir, One reads with interest the outrage against the UK's Serious Fraud Office in its failure to convict the Maxwell defendanta. Is this logical? How do observers know the SFO made such a poor case? After all, the number of charges was kept efficiently

Why don't the lawyers share this baleful spotlight? If the jurors cannot understand the lsaves – and after 80 days of prosecution, who on earth could? - one must doubt the lawyers' abilities to

understand and represent the information cogently. Surely any intellectual

process which is effectively rewarded for being prolix will be self-polluting? Imagine a self-regulating model whereby pigs determine both the richness and frequency of their meals. What outcome would we suppose? Barristers seem to glory in a persona with which the ordinary juror can achieve minimal empathetic communication (although it may well serve to keep the fob watch and half-moon spectacle

industries alive).

more effectively. It would be an unfortunate day indeed if trial by jury failed. The traditional cry of "heads must roll" would be better replaced by a resolve to learn from experience.

and professional

Greg Jeffreys. Bromham Hall, Bromham, Bedford, UK

A poor policy for prisons

From Mr R.A. Kennington. Sir, I could understand the announcement of cuts in the budget and staffing level of the prison service in the UK if the government's policy were to reduce prison numbers, so that a smaller prison service was required. However, the government's consistent rhetoric has been to be tough on crime and to lock more prisoners away for longer. This means asking the prison

service to do more and more. There seems to be a disconnection between the government's policy of financial cutbacks and the

increase in activity it is requiring. It is very nice if you can obtain progressively more and more service for less and less cost, but on the whole the world is not like that. I fear that if the level of activity required from the prison service and its level of funding are not kept in balance, the consequences could be more riots, more escapes, and more re-offending

Alasdair Kennington. Lower Flat. 40 Acton Street, London WC1X 9NB.

En anglais s'il vous plaît

Livingstone-Wallace Sir, I refer to your story about French authorities ordering Body Shop to desist from selling products unless they are labelled in French ("Body Shop hit by French move", January 20/21). Can we assume that all French wine sold in the UK will now come with a full English language translation? If not, why not?

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24-28 34' SALONE DEL GIOCATTOLO 196 international Toy Fair Lacchanella, South Parilion

28-30 MIAS INVERNALE '96 international sportswear sport and camping

MACEF PRIMAVERA % nternational Exhibition of larleware, Household and Gold - Watches

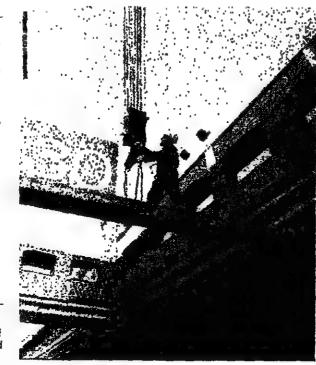
23-25 MOFLOR 194 Firmculture, Plants and Gardening Accessories. Lacharella, South Payilion

28 Feb RIT 94 3 Mar. International Tourism Exchange

March

MODA IN International clothing textiles and accessories exhibition

Luchandia, South Parilion 13-16 FLUIDTRANS COMPOMAC 15th International biennial echibition of Power Transmission Systems and Control and Engineering Design Equipment



14-17 69° MD'EL International leather goods

14-18 EXPO DETERGO % Specialist international exhibition of equipment, services, products and accessories for laundering, ironing dry cleaning and related

EXPOCOMFORT conference of Heating. Air-Conditioning, Refrigeration, Plumbing & Sanitary Installations

industries

30° MOSTRA CONVEGNO International exhibition and

INTERNAZIONALE DEL MORUE

18-22 EUROLUCE Lighting Technology Exhibition

optometry and

18-22 SALONE

18th International Biennial

MIDO '96 International optics. ophthalmology exhibition

INTERNAZIONALE DELL'ANTIQUARIATO international Antiques Fair CRAFITALIA Exhibition of machinery and materials for the graphics, publishing and electronic publishing

CONVERFLEX converting and package printing machinery

22-27 15" INTERBIMALL International biennial wood processing machinery and

22-37 15° SASMIL international exhibition of

components for furniture

esma International knitwear and clothing exhibition

Lin '96 2nd International exhibition for lifts, related components and accessories - technical press and services

CHIBIDUE '96 International exhibition of gift articles, fancy goods, ewellery and smokers'

7-10 CHIBIMART '96 Selling Market of typical craft products 12-14 BORITEC

8th International

and Investment Exchange

MIAS ESTIVO '96 International sportswear, sport and camping equipment exhibition

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Vietnam's growth rate disguises the gap between cities and rural

to 12.7 per cent, Vietnam has another good economic year behind it. But as the Communist party prepares for a thorough policy review at its eighth congress this summer, a central issue is whether high rates of growth alone will suffice for the longer term. Indeed, it might be worth

settling for a slightly lower overall growth rate if the spread of the country's economic activity could be improved. Vietnam's growth numbers dazzle, but its performance is strikingly uneven. According to the UN Development Programme, growth in the south-east region around Ho Chi Minh City averaged 17.5 per cent in the first three years of this decade; in the

a mere 1.7 per cent. The World Bank reckons that about half the country's 75m people still live in absolute poverty, 90 per cent of them in rural areas. Vietnamese economists say annual per capita income in Ho Chi Minh is more than \$900 but in the poorest

poor south central coast it was

regions it is just \$120. Unless Vietnam can find a might be to slow way of correcting this imbalance, it risks social and environmental problems in its cities which might eventually choke growth altogether.

The problem is not unique. Slow growth rates in rural China have sent scores of millions of unemployed migrant workers into the towns. The concentration of Thailand's growth in Bangkok has gridlocked traffic and brought alarming levels of pollution. The Thai example is particu-

larly instructive. The benefits of growth in Bangkok have been slow to trickle down to the rest of the country. Thailand wants to push economic activity out into the provinces as a means of relieving the pressure on Bangkok, but

there are severe obstacles. The provincial infrastructure is weak, local governments are not strong enough to supervise the process, and the workforce lacks the relevant skills.

At this relatively early stage of its development, Vietnam has a chance of avoiding the worst of these problems. But the question with which the party congress must grapple is how to steer economic policy in the right direction. The temptation for some conservatives at the congress might be to slow down reform altogether and fall back on the more

some conservatives down reform altogether and fall back on the more familiar instruments of

central planning

The temptation of

familiar instruments of central

There is an important role for government in helping to bring growth to the countryside, but such government action would not necessarily be incompatible with a free-

collectivisation of farming, which helped boost output to the point where the country is now the world's third-largest rice exporter.

All of these require money, but other desirable measures are more a matter of deregu-

access to credit. A start has been made with the launch this month of the depressingly named Bank for the Poor, an offshoot of the state-owned Vietnam Bank of Agriculture. Vietnam also needs to

labour in China.

From Mr Graema

Graeme Livingstone-Wallace,

Dazzled by prosperity

areas, says Peter Montagnon

planning.

market approach. Vietnam's rural economy received a boost in the early stages of reform with the de-

> But more expenditure is required on health and education to improve the well-being of the population and enhance its skills. Infrastructure has to be improved, with more roads to connect remote areas with the rest of the country.

One priority is to ensure that small private farmers have fair

develop small and mediumsized business in the countryside. So far it has nothing to compare with the township and village enterprises which have helped absorb surplus

To thrive, however, a smallbusiness sector needs free com-

petition. That means prevent-

ing the best land and cheapest

capital going to influential but inefficient state enterprises. It is true that Vietnam's state-owned enterprises, unlike those of China, are not a large drain on the economy. Their share in output has even been growing, partly because their privileged position allows them to cut the best deals with fornot pursuing reform in this area is that state enterprises will end up absorbing too many resources, thereby

thwarting development of the private sector. There may be more immediate kudos in establishing prestige industries, such as cement or steel, than in promoting private-sector employment in the countryside. And in the short term, big investments help to increase the economic growth rate. The short-term returns on urban industrial projects can be three times those on rural ventures, according to some

local economists. Putting resources into health, education and infrastructure pays off much more slowly, but it is necessary to secure sustainable growth for

Vietnam in the long term, This lesson applies to other Asian countries too. Growth cannot proceed indefinitely simply by investing more and more in factories. At some stage it may have to pause while social and infrastructure

problems are tackled. The government has to provide the right environment, but that is not just a question of 'planning. It must also develop institutions strong enough to enforce market principles.

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Wednesday January 24 1996

The challenge facing Spain

government, with a victory for the Popular Party of Mr José María Aznar over the Socialist party of Mr Felipe González, the prime minister since 1982. Elections may be uncertain, but one thing is not: whoever wins will face formidable

economic challenges.
This is the principal lesson of the OECD's latest economic survey, published this week. True, the performance of the economy has improved, with real gross domestic product expected to have risen by 3½ per cent last year. This recovery led to a 2½ per cent increase in employment and a modest fall in unemployment. This growth has also combined with discretionary fiscal action to lower overall net general government borrowing, from 7.4 per cent of gross domestic product in 1993 to an expected 6 per cent in 1994. Yet not only is fiscal policy well

adrift from the targets in the Maastricht treaty, but the new convergence programme is implausibly back-loaded, with planned fiscal adjustments of 1.4 per cent of GDP in both 1996 and 1997. At 5 per cent last year, inflation remains above levels in the core countries of the European Union. Worse, Spain confronts two long-term structural problems: a state pension system that will impose escalating costs in the first half of the next century and, most

risen from below 3 per cent to 23 per cent; only 47 per cent of people between the ages of 16 and 64 now have jobs, while for young men and women between the ages of 16 and 24 the proportion is about 30 per cent; and just 2 per cent of the unemployed find work or leave the labour force in any month compared with 37 per cent in the

US and 13 per cent in the UK.
This calamity was largely due to foolish regulations. There have been some reforms, notably in 1984 and 1994, among the most important being permission for fixed-term employment. The result has been high security for some, but virtually none for many others. Further reform is needed, not least to alter severance provisions which are among the most gener-ous of all OECD countries. Also necessary will be a further review of the impact of the unemploy-

ment insurance system. The challenge for the next gov ernment is to make the needed labour market reforms, while strengthening the public finances and lowering inflation. It will be quite a trick to pull off. Mr Gonz alez has been neither able no willing to do enough. As for Mr Aznar, he talks of curbing public of appearing too radical and spe cific. This may be an astute electoral strategy. But it has also ensured that his promises still fall short of what will be required.

Whitehall reform

Whitehall's mandarin elite is used to abuse. Over the past three decades it has been blamed for everything from Britain's class stem to its decline as an industrial power. But never before has it faced as serious a challenge as it does today to its integrity.

In typically British fashion, it has happened with virtually no public debate. Yet in the space of parely five years most of the principles underpinning the career civil service created under Glad-stone in the late 19th century have

been brought into question.

Mr Michael Heseltine, the dep uty prime minister, makes few bones about the fact. In a speech last night he promised a second white paper in three years on civil service reform. The last one largely focused on the need for retrenchment and enhanced mangement skills; this year's will increase momentum behind the contracting out of Whitehall functions to companies, and the need for "revolving doors" between Whitehall and the private sector.

It is important to note what has not happened. The principle of political neutrality has not been jeopardised. Nor has the commitment to recruitment by merit. Indeed, the emphasis on securing new blood at middle-manager level could be seen as an extension of this principle, provided it is accomplished through normal Whitehall recruitment channels.

Emphasis on improved manage ment skills is also desirable. Most civil servants are not policy advisers but service deliverers, and a firm statutory footing.

There can be no objection in principle to Mr Heseltine's desire for a "smaller, better-paid civil service". However, the notion of a career civil service is in doubt, and this is a cause of concern.

It is not a case of a few more tition for a permanent secretary's post there. If the notion, popular in ministerial circles, is accepted that outside appointments are preferable to internal promotions, the civil service may shift into the hands of officials on short-term contracts, concerned as much about their next job, whether in the public or private sectors, as about the good government of the

The relative absence of official corruption is a virtue inadequately appreciated in Britain. It was obliged to reinvent the wheel. The experience of quangos should dispel any notion that serious corruption is somehow un-English.

Questions must also be esked about the semi-autonomous sooncles which now embrace most of Whitehall's officials. Lines of accountability are unclear, and the position of chief executives vis a vis their ministers appears highly unsatisfactory.

In part this is because the status of agencies has never been prop-erly determined. In their short history there has already been one serious crisis, concerning the Prison Service. Others are bound to follow unless they are placed on

Smoke clears after the duel

Martin Dickson looks at the issues raised in the controversial and colourful battle between Granada and Forte to control the hotels group

lthough Granada's con-vincing victory yesterday brought to an abrupt end the battle for Forte, the aftershocks of years will reverberate for a long

From the very start, the bid had the potential for high drama. Any big, hostile takeover involving household names - and Forte's range from London's exclusive Grosvenor House hotel to the Little Chef chain of roadside restaurants will attract more than usual pub-

Add to the mix a chairman, in the form of Sir Rocco Forte, fighting to retain control of the empire painstakingly built up over half a cen-tury by his father, and you have the makings of a human drama quite as compelling as any dreamed up in Granada's television

This, coupled with some sharp swings of advantage as each side changed strategy, and some innova-tive bid techniques, made the bid the most colourful and controver-sial since the great pitched battles

There are two main reasons for Granada's victory. First, as in any successful bid, it offered Forte investors a price for their shares that they found attractive. The offer was cleverly pitched: not overgenerous, but sufficient for many investors to feel it was significantly higher than the price Forte shares would reach in the foreseable future

under existing management Second, those swapping their shares in Forte for Granada paper, rather than taking cash, simply had more faith in Mr Gerry Robinson, Granada's chief executive, to deliver future earnings growth than they did in Sir Rocco. As one fund manager bluntly put it: "I'm with Gerry. He's made me a lot of money over the years.

Mr Robinson's enthusiastic City following is based on his record in turning around the media and catering group, which was in trouble when he joined in 1991 but has en operating profits almost quadruple since. Granada shares have easily outperformed the market, and he has successfully absorbed two sizeable acquisitions - Sutcliffe, the contract caterer, and Lon-

don Weekend Television. He is also a very good salesman. A fast, confident talker with an easy charm, he has a down-to-earth menner and dress sense (bland suits, checked blue shirts) and flatters with the impression of taking you into his confidence.

Forte's shares, by contrast, have under-performed the market for years, thanks to lacklustre profits etines no cruter wai a breadwa Str Rocco, chief executive since 1982 and chairman since 1992, is a slow, deliberate speaker with an upper-class accent and tailor-made suits to match.

Critics had long questioned whether he owed his position more to lineage than management strangth. His image was cruelly reinforced on the day the bid was launched, when he was found to be out shooting, rather than at his desk. He subsequently pointed out that such an absence was unusual, while Mr Robinson denied the bid had been timed to cause Sir Rocco maximum embarrassment.

The contrast between the two companies was so great that Granada seemed headed for an easy victory when it joined battle on November 22. There was such con-

fusion in the Forte ranks that Mr Keith Hamill, the finance director. Titanic when the iceberg struck". Yet Forte quickly pulled itself together, thanks in part to Sir Rocco's tenacity (his City image improved a lot, though not enough, during the bid). He persuaded Mr Roberto Mendoza, a boyhood friend and vice-chairman of the US inventment bank J.P. Morgan, -to coordinate his advisory team. It is unclear who contributed what to

American than British tradition. Forte announced Britain's biggest-ever share buyback and plans to sell assets representing almost half the group's turnover - most notably its roadside restaurants business, which Whithread agreed to buy for £1.05bn. Instead, it would concentrate purely on hotels, where Sir Rocco's greatest expertise was deemed to lie. It sought to capitalise on the fashion for focused businesses, while trying, without particular success, to portray Granada as an out-of-date 1980s-style asset-

the defence plan, but the strategy's

radical nature smacks more of

stripping conglomerate.

The speed with which it found buyers was impressive, and the bat-tle seemed to move Forte's way. But the advantage swung back decisively when Granada increased its offer and detailed plans to improve Forte's profits by £100m a year. It also announced a U-turn: it now intended to sell Forte's luxury

there had been great interest from potential buyers.

It is controversial stuff. Granada has spent £3.9bn to acquire Forte but will only retain assets valued at about £1.7bn, consisting mainly of the roadside restaurants and lodges business - these now account for nearly 80 per cent of group profits -which it will integrate with similar operations of its own.

All this involves huge fees to the City, which emerges as one of the biggest winners. Granada will spend £106m in underwriting, bank loan commitment fees, and the bills of an army of advisers, as well as picking up Forte's estimated tab of £35m. It may pay a further £15m to £30m for advice on asset disposals. Other payments and provisions could bring the total to \$250m.

he improved offer was also controversial. because it was to be funded partly through a special dividend paid from Forte's reserves. This not only lay Granada open to accusations of lundering Forte's assets but also ook one stage further the recent bid fashion for special dividends, which are attractive to taxexempt institutions, such as pension funds which can claim back a

tax credit. Granada's innovation was to offer a cash alternative to investors unable to claim a tax credit, making the special dividend look like an hotels and the international Meridien chain, on the grounds that to part fund the bid. Future bidders

are likely to follow its example. unless the tax authorities are provoked into closing the loophole. Yet Mr Robinson's U-turn

strengthened his hand. If his institutional fans had any doubts, it was over his ability to run luxury hotels, a new area for Granada. By offering to sell them, he removed this concern. It was assumed he would get a reasonable price: you just had to trust Gerry to deliver. In contrast. Forte's shift of direction in response to the bid seemed to many investors merely to underscore the previous slow pace. As. one commented: "Why did it take a bid to galvanise Rocco? And if we let him off the hook, will we find the leopard really has changed his

Nor did the claim that Mr Robinson's plans to sall off much of the Forte portfolio amounted to "asset stripping" carry much weight, since Forte was planning to shed so many of its businesses. It is, moreover, questionable whether the accusation, with its 1970s connotations of putting profits before jobs, carries much weight in the 1990s when no jobs are safe and companies are

constantly restructuring.

The Labour party, with its new anthusiasm for a continental-style "stakeholder economy", may seek to portray the Forte bid as an example of City fund managers' shorttermism. But arguably the very opposite is true: the messy, costly nature of the bid stemmed from the inertia of institutional investors, which should have put much more

pressure on Forte over the past decade to improve its performance. The important role played in the bid by Mercury Asset Management - the fund manager which cast around 14 per cent of Forte's shares for Granada - may also come under fire. There is an increasing ten-dency in the UK for large share-holdings in companies to be concentrated in fewer hands, as fund managers try to distinguish their performance by placing large bets

on particular managements.
Says one City adviser: "I used to frighten clients by telling them they could fit their crucial shareholders into the first few rows of an auditorium. Nowadays, you can some times fit them into the loo."

in encouraging bid activity, although MAM says the first it knew of Granada's bid was just before the launch. In any event, an FT straw poll of fund managers that the outcome of

The danger is that fund managers might try to play a more active role

the Forte hid would have been little different if MAM's stake had been spread more evenly among the professional investment community, where there was strong support for

The victory may encourage more hostile bids, uncommon since the 1990-91 recession put a stop to the last merger wave. But the UK is anyway at the point in the eco-nomic and stockmarket cycles when bid activity picks up strongly, and hostile offers are bound to comprise a significant element of that. Com-panies are flush with liquidity, equities are highly valued and banks are falling over themselves to lend on fine terms – as their support for Granada's highly leveraged deal

Yesterday's announcement that Farnell Electronics, capitalised at just under film, plans to buy a US components distributor for about £1.85bn, financed by equity and debt, is another manifestation of the same cyclical trend.

The larger question is whether investors have been wise to place such great faith in Mr Robinson, who now faces the tricky job of fulfilling his promise

His company will emerge from the bid with debt of £3.5bn, against assets of £1.44bn, for gearing of nearly 250 per cent. Granada's strong cashflow and undervalued essets may make that manageable: Mr Robinson reckons he has interest covered four times after capital investment; selling the luxury hotels at book value would increase this to eight times.

But his disposal plans could be upset by a sharp stock market correction, or some other external force. He also has to cope with the winner's curse; a large body of aca-'50 per cent of takeovers are unsuccessful with the victor's share price tending to underperform the market once a wave of post-bid euphoria

passes. Mr Robinson's record is excellent, but one of the lessons of the 1980s takeover wave is that the energy and self-confidence which first propels a management into the takeover business can over time become an overweening hubris the pride that comes before a

Granada shareholders will be expecting the Forte deal to show that the affable Mr Robinson is a long, long way from that deep and dangerous divide.

UK pensions

Yesterday's report from the Justice Commission, among oth-independent inquiry into Retiredemands for UK pension reform. To judge by the instant, highly critical response to the proposals from Mr Peter Lilley, the social security secretary, there is little chance of the government's taking up the challenge. But if, as many expect, an incoming Labour administration decided to tackle the issue, a wide consensus is beginning to emerge on how reform should proceed

The starting point of this report is that the system is unacceptable in its present form. The UK has done more than most industrialised countries to restrain the rising cost of state pension provision, but at the expense of rendering that provision inadequate for the

A central aim of reform must be to improve the position of these groups. The trick will lie in finding a way to do this, not only at a cost that the average taxpayer would find acceptable, but also in a way that would not entirely violate the universalist principles behind the basic state pension. Re-introducing the link between the basic pension and increases in average earnings jumps the second hurdle, but falls down at the first. The report estimates that by 2030 this would cost around £30bn

more than continuing with pres-A better option, proposed by related minimum pension guarantee, set at a higher level than the present state pension. The authors would also abolish the state earnings-related pension scheme in favour of a funded, second-tier state pension system, to which or occupational pension would have to contribute.

The means-tested component of the minimum pension guarantee would have fewer disincentives to accumulation of wealth than income support, since assets would not be taken into account in the assessment, only pension and other income from prior savings. It would also be much cheaper to administer.

Those determined to preserve the inclusiveness of the old system will reject means-testing alto-gether, on the grounds that it would ultimately lead to reduced public support for financing state pension provision. But with large tax increases off the agenda for insistence on sticking to universalist provision of pensions - as opposed to a universal minimum guarantee - is bound to come at the cost of even greater inequality

among pensioners' incomes. The Labour party can, and should, have a debate about the details of its prospective pension reform proposals - not least the cost. But it should be in no doubt yesterday's Inquiry and the Social as to the broad outlines.

· OBSERVER Beating time at Roche

M As Roche, the Swiss drugs company, celebrates its "first 190 years", it bids farewell to one of its beat advertisements – a director who is himself only a decade short

of his centenary. Paul Sacher, who has been on the board since 1938, is getting on a bit even by the standards of the long-distance directors of many continental companies. However, he did marry Maya, the widow of Emanuel Hoffmann-Stehlin, son of Fritz Hoffmann-La Roche who

founded the company. The match made Sacher one of the richest men in the world and controls a majority of Roche's voting shares. The financial security no doubt

helped Paul Sacher run a successful parallel career as a conductor and distinguished patron of contemporary music. But he was far from a sleeping partner at Roche. He provided continuity when the autocratic chairman Rentl Barell, who had been appointed by Fritz in 1896, stepped down in 1952. In 1978, he was instrumental in recruiting the current chairman, Fritz Gerber, after a series of disenters that decade including the Seveso chemical splil

Departing along with Sacher are two relative youngsters from the

family – Lukas Hoffmann, 78, and Jakob Oeri, 76. But the Hoffman line is assured, with Fritz's great-grandson, 38-year-old Amirė Hoffmann, up for a board seat at the June agm.

Muddy picture

■ It's that sinking feeling again.
South Korea's Daewoo, which is building a 15-storey business centre in Hanoi, the Vietnam capital with the charming French colonial-era skyline, is incensed at reports in a local newspaper that the development has sunk 29 centimetres into the ground. Not so, says Daewoo, it's 20 millimetres. A few millimetres is normal in any project, it insists, lashing out at the paper's sloppy

Millimetres now perhaps... Hanoi sits on a bed of son ground in the Red River Delta, and other foreign developers have had to sink piles far deeper than they had originally planned in order to secure their buildings. Hope the 12 separate developers currently pianning new hotels in Hanci are paying attention.

Short circuit

■ In its most recent annual report. Premier makes much of its inclusion in a book called Making it in America - Proven Paths to Success from 50 Top Companies.

Chicago based electronic components distributor is now selling out to Britain – yesterday it agreed a £1.85bn (\$2.84bn) bid from the UK's Farnell Riccironian

Kids' play

■ Poor President Jacques Chirac. Battling against that monstrous budget deficit, besieged by those Whatever is a man to do to inject some joie de viure into the French

Judging by a ceremony this week at the Elysée, he has hit upon a rather untashionable solution. For there was the head of state bestowing something called the French Family Medal to 30 sets of parents who have brought up between four and 11 children each. Chirac was to be heard praising them lavishly for making the connection between growth and

demography. Well, it's cost-effective – just the price of a few pieces of metal and . some blis of ribbon.

Thrill of Chase?

■ So how is the Chemical/Chase "merger" progressing? Ignoring for a moment the quips in the New York dealing room after the Fed lowered rates about Chemical having cut Chase's prime rate, what is one to make of the two

caption goes on about how they capabilities from afar". Thanks to the merger, they can now do the envy thing from "across the hall". The illustration is of five senior executives, three from Chemical and two from Chase (about right in terms of relative size of balance sheet). However, two of the three from Chemical have their jackets on, whereas both Chase chappies are in their shirt sleeves. At least Tom Labrecque, chairman and chief executive of Chase, the bank whose name goes above the door of

hanks' new advertisement? The

Big guns

The following radio conversation is supposed to have been released by the US Navy. First voice: "Flease divert your course 15 degrees to the north to avoid a collision.

the merged entity, is allowed still to be holding his jacket.

Second voice: "Recommend you divert your course 15 degrees to the south to avoid a collision." First voice: "This is the captain of a US Navy ship. I say again, divert your course." Second voice. No. I say again divert your course. First voice THIS IS THE AIRCRAFT CARRIER

ENTERPRISE, WE ARE A LARGE WARSHIP OF THE US NAVY. DIVERT YOUR COURSE NOW. Second voice: "This is a...... lighthouse. Your call."

Financial Times

100 years ago

British rule in India Sir John Leng, M.P. for Dundee, made a very interesting speech at Calcutta at the end of last month. Sir John, despite his years which are not few, has had the courage to go out to India to investigate the position of the jute industry, in which his constituency is greatly interested. According to his own statement he has been deeply impressed by the vast resources of our big dependency, and also the advantage it derives from British rule. In concluding his speech, which was delivered before a number of merchants representing the jute and cotton mills of Bengal, Sir John said: "I should regard as nothing less than criminal any proposal or any policy which imperil the British occupation and government of India." And

50 years ago U.S. rail strike threat

With no sign of settlement in the U.S. steelworkers' strike, now in its third day, and meat-packing plants at a standstill, railway union leaders to day forecast strike action by 300,000 men. which might cause a widespread railway hold-up in the country. The "Brotherhood of Railroad Trainmen" - mainly guards are balloting immediately on a strike proposal.

Row over vodka rights produces fighting spirit in Smirnoff family

the opening line of Anna family is unhappy in its own way." But even he would have struggled to invent a family quarrel as extraordinary as that which currently engulfs the Russian Smirnovs, descendants of the Tsarist vodka empire.

Thirty four Smirnov family members yesterday published a statement condemning one of their Moscow relatives, Mr Boris Alexeyevich Smirnov, for sullying the family name for "dishonestly" claiming to be the true producer in Russia of the famous

The statement claimed the legitimate rights to the family trademark were acquired in 1939 by Heublein, a US company which is now part of Grand Metropolitan of the UK.

Over the last 50 years, Smirnoff - the French rendering of the Cyrillic characters which make up the family name - has grown into the second biggest selling spirits braud in the world after Bacardi rum, Selling 15.3m cases of it a year generates about 2100m (\$151m) in operating profits for GrandMet, estimated to be about 20 per cent of its drinks

All 34 Smirnovs claim descent from Mr Peter Arsenyevich Smirnov, who founded a vodka business in Moscow in 1880 and expanded it into one of the most powerful trading houses in Russia by the time of his death in 1898. They say the founder's third son, Vladimir, legitimately sold emigre Russian-American businessman shortly before he sold them on to Heublein.

Boris has no legitimate hereditary claim to the Smirnoff trademark," the statement ran. At an emotional press conference yes-



ences of life since the Communist revolution of 1917, which stripped the family of its lucrative inheritance and led to hardship and

Several of the Smirnov family were interned in the Stalinist Gulag, adding an edge of inten-sity to the dispute with Boris, a

wants to exploit the Smirnoff brand in Russia and, with US business partners, has approached many of the world's iggest spirits companies to Mr Bill Walker, a US lawyer

who formed a company to exploit the Smirnoff rights after a

John Thombill in Moscow and Roderick Oram in London on a feud engulfing the heirs to a drinks dynasty

The ownership of the Smirnoff trademark has been in dispute in Russia since 1991 when Mr Boris Smirnov registered the brand name in Moscow a month before Heublein filed to register the trademark.

However, the origins of the row go back to the late 19th century when the rights to the Smirnoff trading house were divided between the five sons of the

Mr Boris Smirnov, a descen-

describes Heublein's ownership claims as a "classic highwayman's argument".

Heublein bought the rights from a family member who had no right to sell them, Mr Walker claims. "As we say in America, they bought the Brooklyn

Mr Boris Smirnov has taken the dispute through the Russian courts and obtained injunctions in regional courts barring Grand-

stress the advantages of its sys-

stockpiled sufficient quantities of vodka to supply the market until the court rulings are overturned. But Mr Walker has widened

the battle and even launched legal proceedings against Heu-blein in Delaware in the US, challenging the company's rights to the exploit the trademark internationally. "I believe the legal case exists to dismantle the entire edifice upon which Heublein has tried to build the Smirnoff brand name," he says.

What has been a minor legal irritant to GrandMet is turning out to be a sizeable headache Given the unpredictability of the Russian legal system, there is unlikely to be a quick fix to the court wrangles.

gest Mr Boris Smirnov and his business associates will have to be bought off - he has already turned down one offer from GrandMet. But a deal may only inflame the sensibilities of the other family members who uphold Heublein's claims. For the past few years they have been beneficiaries of a trust established by Heublein in Moscow.

GrandMet has ambitious plans to expand in Russia – the higgest vodka market in the world. Industry officials estimate Russizns consumed 2.5bn litres of vodka last year.

GrandMet is trying to enhance the Russian credentials of its vodka by exporting a "super-pre-mium" version, Black Smirnoff produced by Cristal, an independent Moscow distillery.

The rest of the 15.3m cases of vodka it produces a year have nothing to do with Russia apart from the labels which sport medals the Czer awarded Peter. founder of the business. All the vodka is produced in 22 distill-eries outside Russia for sale in

Gleeful Granada

THE LEX COLUMN

rubbing their hands with glee at the sight of Granada's successful takeover of Forte. Here is a bidder paying £3.9bn (\$6bn) for a business where it has no direct expertise and from which it is immediately planning £2.1bn of asset sales. This might seem to imply open season for the 1980sstyle corporate raider. The reality, however, could be

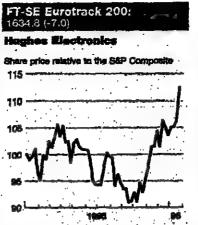
rather disappointing. There will be plenty more bids before the next elec-tion, but another Granada/Forte battle is unlikely because the gulf between pre-bid perceptions of the two managements would be difficult to replicate. Recent bids have been characterised by industrial consolidation with a view to cutting costs. Granada put a different spin on the theme by boast ing that its management did not need the industrial synergies to find the cost savings. It could back this up with a record of delivering strong cash flow - sufficient to alleviate concerns over post-bid debts - and a return on investment that substantially outpaced that of the 1980s deal-makers such as Hanson. Granada got the benefit of the doubt, but plenty of companies would not.

The onus is now on Granada to realise its promises. Its share price will face selling from unwilling new investors and it is unlikely to recover until it can announce a large chunk of the promised £1.6bn of luxury hotel sales. But if it casts off the hotels and delivers the majority of its promised cost savings, Granada supporters should be

AT&T/DirecTV

As AT&T gears up for its demerger later this year, its telecome services arm is displaying increased vigour. Yesterday the company unveiled plans to attack the UK market; the day before it formed an alliance with DirecTV, the embryonic but fast-grow-ing US satellite television group. Both moves will intensify competition faced by existing operators. In the UK, AT&T's plans to focus on large companies pose a particular threat to Mercury Communications, which has adopted a similar strategy.

For AT&T, though, its decision to take a stake in DirecTV, owned by General Motors' Hughes Electronics, and market its services is more significant. As the barriers between cable TV and telecoms crumble, AT&T's rivals will target its customers, offer-



services. Spending \$135m on a 2½ per cent stake in DirecTV is a cheap and phone package. AT&T gets immediate access to a service with a national "footprint". The main alternative - cutting a deal with a cable group such as Time Warner - would have been much more capital-intensive. And it would have needed several such deals to cover the whole country. Though undoubtedly motivated by defensive considerations, AT&T's action should help build DirecTV into a potent threat to the cable TV companies. The relative cheapness of investing in sat-ellite distribution also underlines the fact that cable groups will have to invest billions of dollars modernising

their networks in coming years.

Euro Disney

Euro Disney is still a long away from the Magic Kingdom of decent returns on equity, but it is moving in the right direction. Last year's momentum in revenue growth continuss, with turnover rising 17 per cent in the three months to December. This is similar to the level achieved last summer during the hype over its new Soace Mountain ride. Moreover, the operational gearing of the business is becoming increasingly apparent. Almost 80 per cent of revenue growth is being translated into operating profit before figureing costs, reflecting the company's high level of fixed costs. The addition of another conference cantre, due to open in sirtumn 1997, should also smooth out seasonal earnings volatility and underwrite the current increase in hotel profits.

interest holiday is gradually coming to an end. The company will pay an extra FFr120m of financing charges this year, and by 1998 it will be paying around FFr600m more than in 1995. At least there is no longer concern over Euro Disney's ability to cover funding costs. However, there is not enough cash for more Space Mountains to keep the momentum going. So, it is hard to see how it can increase profits sufficiently to justify the current share price. Of course, a favourable theme park could transform the numbers. And a pick-up in European con-sumer spending would help. But even at Euro Disney, investors should not be banking on fairy tale endings.

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Farnell/Premier

Farnell's \$2.8bn acquisition of Premier is hair-raising. The UK electronic components distributor is more than doubling its share capital to buy a business nearly twice its size on the other side of the Atlantic. The group is also loading up with £450m of debt. The geographic fit is complementary, with Farnell strong in Europe and Pre-mier in the US. But the neatness of the industrial logic should not be allowed to divert attention from the

Apart from the abser scale of the takeover and the fact that UK compa-nies have come unstuck in the US before, it is opportunistic. For the past two years Farnell has preached slow and careful expansion in America, while its UK rivel Electrocomponents has avoided it altogether. Now Mr Howard Poulson, chief executive, has pulled off what he called "a once in a lifetime deal" after less than two months of due diligence.

Farnell is paying an expensive 24 times prospective earnings. To make the acquisition work at that price, the group must boost margins. With Premier already enjoying 20 per cent mar-gins, there is little scope to run it more efficiently. And though greater purchasing power and cross-selling may produce synergies, they will be slow to come through. The purchase will dilute earnings per share by 8-10 per cent next year and require £15m of savings just to be earnings neutral the year after. Unless Farnell can do a better job of selling the deal, share-holders should vote it down at next month's extraordinary meeting.

Additional Lex comment

French stock exchange plans link to trading screens in UK

The French stock exchange is planning aggressive moves to boost its business in other European countries.

deregulation measures introduced across the European Union

çaises, operator of the Paris stock market, plans to offer trading screens and enhanced communication networks to institutions in the UK so they can do business directly with France from their offices in London and elsewhere

of a telecoms "hub" which should

other important European markets, including Frankfurt,

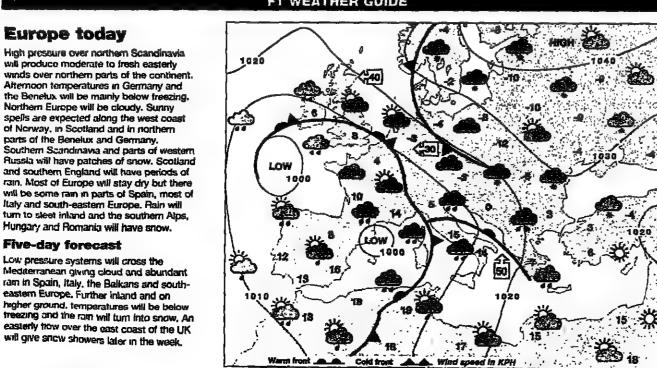
Bonn fears may prompt jobs plan

teria, which stipulate cutting the We forecast about 3.4 per cent

Equally disappointing for the government is that despite the introduction this year of some tax changes, including an increase in child benefit allow-ances and abolition of an electric-

The government expects private consumption to grow by 2 per cent compared with L3 per

tem in terms of cost, transpar-Geneva and Brussels, over compublic sector deficit to below 3 ency and quality compared with ing months. It is also considering transactions in French equities per cent of GDP. The government the use of satellite technology for is already expecting a 3.5 per cent conducted through Seaq Internaother markets in the longer term. The move follows financial tional, the London Stock Exchange's system. The news will come as a further blow to the London The action comes in response to the introduction of the European Investment Services Directhis year," said Mr Fahrinkrug, st the start of this year. The Société des Bourses Franbut government officials would exchange, which has come under tive on January 1, which offers not confirm this. considerable scope to reduce increasing criticism for turning its back on developments taking place elsewhere in Europe. national regulation and boost cross-border financial activity. One effect of the directive will The London exchange said it had expected such moves by be to allow financial institutions other than banks - once regu-European exchanges following lated in one EU state - to be mentation of the directive. ity surcharge, consumer spendissued with a "passport" allowing them to operate easily in others. ing is not expected to pick up substantially. in the UK. It said Sezq International was In the next few weeks it increasingly focused on trading shares in emerging markets intends to announce the opening The new legislation also allows rather than Europe. The Matif, the French financial rival stock exchanges to set up in competition with established allow information to be transmitfutures exchange, has already received approval from the UK cent last year, and domestic demand is estimated to grow by 1.5 per cent, compared with 1.8 per cent in 1996. ted and transactions carried out ones in national markets. In the between London and Paris in same way, it offers scope for exchanges to provide their services in other EU member states. authorities to set up a derivatives The bourse is also considering FT WEATHER GUIDE **Europe today** High pressure over northern Scandinavia winds over northern parts of the continent Afternoon temperatures in Germany and the Benefux will be mainly below freezing. Northern Europe will be cloudy. Surmy spells are expected along the west coast of Norway, in Scotland and in northern parts of the Benelux and Germany. Southern Scandinavia and parts of western Russia will have patches of snow. Scotland

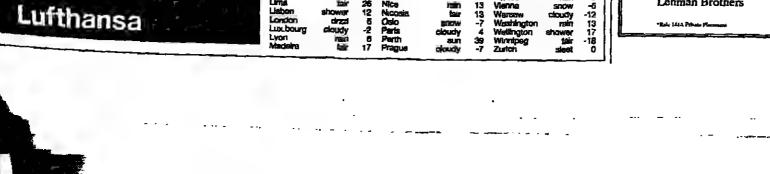


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LEGAL DEFINITIONS

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LAWYERS FOR BUSINESS

FINANCIAL TIMES

COMPANIES & MARKETS

OTHE FINANCIAL TIMES LIMITED 1996

Fokker tries

operations

Wednesday January 24 1996

Dutch ministers hold talks on possible finance for aircraft maker



IN BRIEF

Granada captures Forte

Walt Disney rises to record \$496m

The US launch of the film Toy Story and the international debut of Pocuhonias helped Walt Disney to record first-quarter earnings of \$496m from revenues up 16 per cent in the three months to end-December. Page 16; Euro Disney result, Page 18

Salomon growth allows in fourth quarter Fourth-quarter net income of \$168m at Salomon Inc - parent of Salomon Brothers, the US investment bank - continued the turnround from \$157m losses of the same period of 1994, but showed a fall in earnings from the strong third quarter. Page 16

Roche history highlights failinge Roche, the Swiss pharmaceuticals group, was clumsy and self-righteous in its handling of a "series of unfortunate incidents" in the 1970s that did "enormous harm to the company's reputation", according to a history of the group published for its centenary celebrations. Page 18

Siemens sees 25% profit growth for year Siemens, the German electronics and electrical engineering company, said it was in line to achieve its forecast profit growth of between 20 per cent and 25 per cent in the current financial year. Page 18

Olivetti expects L500bn loca for year Olivetti, the troubled Italian computer group, said it expected a 1995 pre-tax loss of about L500bn (\$313.7m) before restructuring costs of L1,050bm. The latter includes a L900bn charge provided for in the first half.

Sports fame' cash to help build stadium Multiplex Constructions, the Australian company which is to construct a 110,000-seat stadium for the Sydney Olympic Games in 2000, is offering free tickets to the games to sports fans who help supply the funds for the A\$463m (US\$339m) building project.

Unitever sweeps up Diversey for C\$780m Unilever, the Anglo/Dutch food, detergent and speciality chemicals group, has become the world's second largest producer of industrial cleaning products with its C\$780m (US\$369.3m) purchase of Diversey from The Molson Companies of Canada. Page 21

Melbek Mezde

PolyGram Prematin

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14, 18 Sorty 15, 21 Tate & Lyle

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ties prices

Euro Disney

Fiat

Gecas

FORTE to save core

By Ronald van de Krol in Amsterdam

Fokker, the Dutch aircraft maker plunged into crisis by Daimler-Benz's withdrawal of financial support, was yesterday refusing to rule out the possible survival of its core aircraft building operations, either in partnership with a foreign company or with the help of bank financing. Hopes rose after Mr Hans

Wijers, Dutch economic affairs minister, said efforts to salvage aircraft building would be "extremely complex" but worth the effort. His comments followed an emergency meeting with Mr Wim Kok, prime minister, to discuss the possibility of extending bridging finance to Fokker.

Last night, Fokker's senior managers were in a second night of meetings aimed at finding a way to avoid hankruptcy in the wake of Daimler-Benz's decision on Monday to stop further finan-

Government difficials refused to comment on reports that the Dutch cabinet was prepared to earmark several hundred million guilders for Fokker.

company's remained suspended for a second day as negotiations with the government, and between Fokker's management and supervisory boards, continued.

The decision by Daimler-Bens, Fokker's controlling shareholder, to withdraw its support follower failed talks between Daimler-Benz and the Dutch government, a minority shareholder, on a F123bn (\$1.4bn) rescue plan for

the aircraft maker.

The government's stance will be crucial to Fokker's future, but so will that of Daimler-Benz. Fokker has outstanding orders for 75 aircraft, representing about two years' production. Daimler Benz co-signed some of the contracts and will be keen to ensure that the aircraft are built and delivered to customers. This could



Emergency talks: Wim Kok, Dutch prime minister

form the nucleus of a resourceded Fokker, one union official said, Fokker suggested that it was in the German company's interests to co-operate because it recently took over Fokker's pertiolic of

leased aircraft. "That lease portfolio is worth Fi 14bn. If Fokker collapsed, that value falls dramatically," the company said.

However, analysts said the most likely scenario was that

Fokker's aircraft building subsidiary, Fokker Aircraft, which gen-erates 90 per cent of total turn-over-and employs nearly 6,000 of the group's 7,800 workers, would be forced into receivership. This would leave two smaller operations, a defence subcontractor and an aircraft maintenance subsidiary, which might be able to survive on their own or be

taken over by another company. Daimler shares rise, Back Page

Bristol-Myers in loss after latest implant charge

By Richard Waters in New York

Bristol-Myers Squibb, the US drugs and healthcare group, yesterday took a \$950m charge to cover the costs of settling claims over silicone breast implants. The latest charge, which led to a fourth-quarter loss at the com-pany, takes Bristol-Myers' total

provisions since 1993 to \$2.2bn, and could force other former implant makers to increase reserves of their own. The company, along with Bax-

ter International and SM, agreed in the autumn to a revised class action settlement for women who claim to have suffered illnesses caused by leaking silicone implants. That followed the collapse of an earlier \$4.25bn global settlement. The biggest maker of silicone, Dow Corning, filed for Chapter 11 bankruptcy protection last year and is not included in the latest agreement

Bristol-Myers said it would be some time before it could assess the final cost of the settlement as it did not know how many women would opt for the deal or how much each claim would be wifled for

Unlike the earlier deal, the new

US, and only those who can prove that their implants were made by a Bristol-Myers subsidiary. It would result in lower pay-ments to each claimant.

Baxter has taken two charges totalling \$170m, the most recent in April last year. The amount represents what it expects to have to pay to claimants after receiving \$684m under insurance policies. 3M. meanwhile, has set aside only \$35m, representing its expected liability after insurance

Both companies said yesterday that they continued to believe their current reserves were ade-

Bristol-Myers' latest charge, amounting to \$590m after tax, came as the company also took a restructuring charge of \$310m (or \$196m after tax).

These led to a pre-tex loss of \$350m for the final three months of 1995, compared with a profit of \$82m the year before.

For 1995 as a whole, Bristol-Myers registered net income of \$1.81bn, or \$3.58 a share, com-pared with \$1.84bn, or \$3.62 a share, in 1994.

Farnell Electronics to pay \$2.8bn for Premier

By Christopher Price in London

Parnell Electronics is to spend £1.85bn (\$2.8bn) to take over Premier Industrial Corporation of the US, creating the third largest electronic component distributor in the world.

The size of the deal, with the UK group more than doubling its size, shocked the market and Farnell shares fell 10 per cent to 617p. The combined group will

have amust sales of more than £1bn and operating profits of

The Mandel family, which controis 65 per cent of the shares, has agreed to support the offer. Mr Morton L. Mandel, chairman and chief executive, will become deputy chairman of the new group, which will be renamed Promier Fernell and list to New York and London.

new shares, preference shares, cash and debt to fund the deal by far the largest the fast-grow-

ing company has undertaken.
The 9-for-19 rights issue at 540p per share will raise £350m, while a further £460m will come from the issue of convertible preference shares. Another 2460m will be provided by the issue of ordinary shares to the Mandel family, which would then own up to 25 per cent of the Farnell will use a mixime of

enlarged equity. A further £580m will come from a mixture of debt and cash.

After the transaction and the write-off of geodwill. Premier Farnell will have negative shareholder funds of £132m and net Habilities of £155.2m

The deal will make Farnell, already one of Europe's largest catalogue-based distributors, the largest electronics components group in the US and third behind

Avnet and Arrow, of the US, in the world. Besed in Cleveland, Ohio, Pre-

mier has a market capitalisation of about \$2hn, against Farnell's £841.6m. The US group made pre-tax profits of \$172m on sales of \$818m last year. Three-quarters of its business is derived from the Newark electronics distribution business, which has 15 per cent of the \$17bn-a-year US catalogue distribution market.

The remainder comes from a mixture of mechanical distribution and fire-fighting equipment. Farnell said some periphery businesses may be sold to help reduce debts. However, the group was confident that the new company's cash generating ability and synergies and cost savings would be sufficient to justify the price.

Lex, Page 14; Observer, Page 13; City gasps, Page XI

Brady bonds lifted as Moody's re-rates Polish issues

The \$145bn market in Brady bonds, financial instruments issued in exchange for distressed debt, has received a strong lift following a credit rating agency decision to award an investment grade rating to Polish issues. It is the first time Moody's, the credit rating agency, has rated the credit of any Brady bond issue at this level. The

per cent to all-time highs since the announcement by Moody's on Monday in New York, Moody's also re-rated Latin American and other Bradys by one notch, bringing them into line with other securities issued by the governments concerned - slthough not to investment grade.

move should allow a broader range of investors to hold the paper.

The credit rating agency's move also seems likely to foreshadow growing room yesterday in London, Argentine,

investor interest in emerging market debt.

Polish Bradys have risen more than 10

Mexican and Brazilian bonds had gained 8.36 per cent, 2.58 per cent and 1.5 per cent respectively, building on a strong

performance since mid-November. "Dealers have been buying on the expectation that there will be demand from new investors," said Mr Philip Poole, head of research, eastern Europe, at ING Barings in London.

Ms Ingrid Iversan, debt strategist at UBS, said investors expected yields of Polish Brady bonds to drop towards levels of the same country's surobonds, which have the agency's Baa3 invest-ment grade rating. Bradys yield at least

1% percentage points more than the eurobonds.

Poland issued about \$8bn in Bradys in 1994 as part of its debt rescheduling agreement but investor interest - as with the rest of the Brady market - has been restricted to a narrow range of specialist fund managers. Larger institutional investors are usually limited in the amount of non-investment grade

assets they can hold.

Moody's said it had adjusted its ratings in recognition of changes in the Brady bond market. Most Brady bonds were originally held by the banks who

had made their original loans to Latin America and eastern Europe but these portfolios have since been sold off into the secondary market and increasingly resemble other marketable securities issued by governments, such as euro-

Moreover, since 1990 the market has become more liquid. Annual trading volumes have soared, rising from less than \$100bn in 1990 to nearly \$1,700bn in 1994. About \$145bn of Bradys are outstanding. "There has been a recognition that Brady debt is no longer regarded as impaired," said Mr Poole.

Barry Riley

Stripping gilts to the bare essentials



wobbling slightly under the strains of UK domestic politics, here comes a new Merrill Lynch Guide to the

Gilt-Edged and Sterling Bond Markets* to explain the market's charms and mysteries to an inter-national audience. Perhaps the algebra will serve to steady some

In fact, this is an updated edition by Patrick Phillips of his highly-regarded original 1984 study, produced while he was at brokers De Zoete & Bevan. That he is now a consultant with Mer-New York share service Recent issues, UK Short-form int rass LIS Interest retes Chief price changes yesterday rill symbolises the globalisation of the market since then. For two years Merrill Lynch has been back in business as a gilt-edged marketmaker, making a second and more determined assault on the sterling bond markets after closing its first, short-lived,

Gemm in 1989. As Patrick Phillips relates, the gilt market has a long history, and it has never been destroyed by hypermilation or war - unlike German debt, for example, which has been twice this century. However, gilts' recent performance has been less impressive. The British economy floats uncomfortably on the edge of Europe, with only vague mone-tary links, and gilt-edged incorpo-rate a distinctive set of risks that many global investors will scarcely bother to analyse. The perceived extra risk requires extra return. Gilt spreads against the core continental bond markets have been

Europe recently. The spread at 10 years is back to 100 basis points against French OATs and nearly 160 basis points against German bunds, below the worst of last October but trending upwards. A spread of 175 basis points against US Treasuries has been steady.

The Bank of England has been

The Bank of England has been chipping away at these trouble-some borrowing costs by introducing reforms including regular auctions, an open repo market, modified taxation and - promised within another year or so - glit

A ballooning government bond burden represents next year's taxes

strips (interest payments and redemptions separated from the original bond). But what is not within the Bank's power to deliver is mone-tary robustness. Broad money

growth is over 9 per cent and sterling is weak. Last week's short-term interest rate cut left the Bank literally speechless, at least until the minutes of the monetary meeting are published. In these circumstances, should the Bank be trying so eagerly to sell gitts to foreigners? A new report by Tim Congdon of Lombard Street Research pointedly refers to another period of history, in the 1950s and 1950s, when foreign ownership of eilts and foreign ownership of gilts and other sterling liabilities at times was equivalent to over 20 per cent of gross domestic product. In those circumstances the

"sterling balances" were seen as a source of dangerous attacks on the currency, and that at a time when most of the investments were controlled by normally responsible official holders.

Having trimmed these balances to under 5 per cent by the 1980s is there a risk that the Bank will regenerate an old problem? This time, remember, the cross-border gilts are being sold largely into speculative global bond funds which will buy and sell and hedge on a whim. Responsible they are not; they will be at least as aggressive as the domestic institutions that destabilised the gilt-edged market in the late 1970s "Duke of York" period of yield gyrations. But although foreigners

became net buyers of gilts again last year, Tim Congdon is rather more concerned about the "D-Mark balances" being rapidly accumulated by Germany. For-eign holdings of German public debt have risen to 18.5 per cent of GDP (and more than a quarter of the total outstanding). The UK is slightly behind Ger-

many in its rate of debt expansion. And we must remember a ballooning government bond burden represents next year's taxes, the year after's inflation or, at worst, eventual default. We should not view the £30bn (\$45bn) annual sale as another interesting technical achievement.

Next, though, will come strips. They eliminate reinvestment risk (owners of conventional gilts are uncertain about the yield at which future compons can be reinvested). But that is for another year and, for Mr Phillips, another edition: Published by The Book Guild, £45 (oxcilable through bookshops).

HOARE GOVETT ACTED IN FOUR OUT OF THE FIVE LARGEST UK DEALS **ANNOUNCED IN 1995**

BIDDER/TARGET VALUE (£BN) Glaxo/Wellcome Lloyds Bank/TSB Granada/Forte National Power/Southern Electric Hanson/Eastern Group



Source: Acquisitions Monthly

This announcement appears as a matter of record only

jmetni Shio Rossignol E'uliku Bancairo Gio Gr Nationnio Ecco 483.6 ~ 12.2 342 = 11.1 869 ~ 20 594 - 13 27.25 - 9 650 - 28 120 - 10 1254 - 12 widening again, despite a general swing to the "periphery" in

Another good year at Dean Witter

Dean Witter Discover, the stockbroking and credit card group. achieved its seventh consecutive year of record earnings, reporting net income up from \$741m to \$856m in 1995. Earnings per share, fully diluted, rose from \$4.27 to \$4.88. In the fourth quarter, net income climbed 27 per cent from \$140m to \$178m, with earnings per share ahead from 81 cents to \$1.01.

The securities side increased net income by 31 per cent in the fourth quarter, to \$116m, while the credit card activity raised net income 20 per cent to \$62.3m. For the year, the securities side earned \$410m, an increase of 26 per cent, while the credit operation lifted net income 8 per cent to

Mr Philip Purcell, chairman and chief executive, said he was "really pleased" with the results. Strong financial markets lifted the securities operation, while the launch of new credit cards increased customer accounts and revenues on the credit side. Last week the firm announced a rise in its quarterly dividend, from 16 cents to 22 cents, and authorised a \$250m share buy-back programme. Maggie Urry, New York

Quarterly setback for Shell Oil

Shell Oil of the US yesterday reported its higgest annual net profit in 10 years. However, a fourth-quarter decline of 11 per cent, to \$286m before extraordinary items, disappointed stock

Although both prices and production of crude oil increased in the three months to the end of December, lower margins for refined products and chemicals led to the fall in earnings, the Houston-based group said.

Similar trends showed up in final-quarter data from Exxon and Amoco, released on Monday, although most of the oil groups' figures have been distorted to some extent by extraordinary items. Shell's net earnings for the year, excluding special items, rose 26 per cent to \$1.4bn. Before adjustment, the result showed a 199 per cent improvement to

The Royal Dutch/Shell group subsidiary said increases in crude oil prices during the year were largely offset by lower prices for natural gas, although prices and production of both commodities improved in the closing quarter. Full-year revenues rose from \$21.60n to \$24.7bn, while the final quarter

improved from \$6.5bn to \$5.9bn. Capital spending for the year reached almost \$3bn, with the extra \$500m concentrated in deep-water regions of the Gulf of Mexico. Increased oil production in this area off the Texas coast helped offset reductions elsewhere in the US, although hurricanes in the Gulf reduced gas output temporarily in the last quarter. Improved international oil production was mainly attributed to new production in China.

Christopher Parkes, Los Angeles

Higher prices help Imperial Oil

Imperial Oil, Canada's biggest integrated oil company, which is 70 per cent held by Exxon, said higher crude oil and petrochemical prices offset lower gas prices and declining sales of petroleum products downstream in 1995. Net profit was C\$514m (US\$375.4m), or C\$2.67 a share, up 43 per cent from C\$359m, or C\$1.85, in 1994, on revenues of C\$9.4bn against \$C8.9bn. Imperial closed the year with cash resources of C\$1.8bn, up from C\$1.3bn a year earlier.

Robert Gibbens, Montreal

Cyprus Amax advances

Cyprus Amax, one of the world's largest coal and copper mining companies, reported fourth-quarter earnings up from \$57m, or 68 cents a share, to \$96m, or 98 cents. Revenues were \$739m compared with \$732m in the comparable period. Cyprus said higher copper realisations, improved

molybdenum results, higher sales of produced copper and lower copper cost of sales all helped the figures. For the year, net income was \$124m, or \$1.18, compared with \$175m, or \$1.69, with a 15 per cent increase in sales to \$3.2bn. Mr Milton Ward, chairman, said there had been "impressive

gains in productivity and cost improvements" in 1995. He said five new operations due to begin production in 1996 and 1997 "will significantly improve the quality of our copper and gold assets".

Clare Gascoigns

■ Bausch & Lomb, the US eye-west group, is increasing its stake in its Indian venture, Bausch & Lomb India, to 51 per cent from its current 40 per cent, the company said yesterday.

EUROPEAN INVESTMENT BANK

6 per cent. Bonds 1996 due 2006

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Bank Labouchere N.V.

Commerzbank Aktiengesellschaft

Kredietbank international Group

NLG 2,500,000,000

Salomon continues recovery but disappoints

By Maggie Urry in New York

Fourth-quarter results from Salomon Inc - parent of Salomon Brothers, the investment bank - continued the turnround from losses incurred in the same period of 1994, but showed a fall in earnings from the strong third quarter.

The shares reacted badly, and fell \$1% to \$36% in morn-

ing trading.
Mr Warren Buffett's Berkshire Hathaway is a large shareholder in the group, and last October declined to convert a portion of its convertible stock into ordinary shares at a price of \$38.

In the fourth quarter, net income was \$168m, which compared with a loss of \$157m in the 1994 final period but was down from \$268m in the third quarter of 1995. Pullydiluted earnings per share were \$1.32, against a loss of \$1.65 in the comparable period and below the \$2.10 achieved

in the third quarter. For the year, Salomon achieved net income of \$457m against a deficit of \$399m in 1994, a year when the Salomon Brothers subsidiary lost \$963m before tax, including \$278m of charges relating to book-

keeping errors. Salomon Brothers' revenues net of interest, nearly tripled during the year from \$1.08bn to \$2.95bn. The improvement came from equity and fixed income sales and trading, with investment banking revenues

falling slightly. Most investment banks have recorded sharp rises in revenues in 1995 as the volume of underwritings and mergers

and acquisition activity rose.

Analysis suggested that the controversy over Salomon Brothers last year, when an attempt to cut compensation led to several top-level resignations, could have unsettled

In the fourth quarter, Salo-mon Brothers' pre-tax profits were \$207m, compared with a \$416m loss in the same period of 1994, but down from \$381m in the third quarter.

The fall from the third quarter is understood to have been caused by a downturn in the proprietary trading business. However, Salomon no longer reports these profits separately from its client business. Phibro, Salomon's commod-

ity trading subsidiary, its from \$81m to \$85m, with fourth-quarter profits of \$56m compared with a loss of \$24m.

Philips USA, the oil refining and marketing business, lost \$91m during the year, after making a pre-tax profit of \$18m in 1994. Selomon has made clear this is a non-core activity, and it is believed to

ment and ours as a matter of record only

US drugs groups come up to expectations

By Richard Waters io New York

Merck and Bristol-Myers Souibb each reported operating carnings growth in line with market expectations in the final three months of 1995, reflecting continued volume growth for a wide range of pharmaceuticals.

Both US groups saw little overall impact from price increases or foreign exchange

ume gains" both in the US and overseas, and by continued growth in the company's managed care business, said Mr Raymond Gilmartin, chairman.

Had it not been for the formation of the Astra Merck joint venture during the period, sales for the quarter would have increased 25 per cent from the year before, Merck added.

The sales growth led to an 11 per cent increase in net income Merck's 18 per cent growth in the final quarter, to \$856m, while earnings per share

prompted by "solid unit vol- climbed 15 per cent to 70

After-tax profits for the full year also rose by 11 per cent, to \$3.34bm, while earnings per share were 13 per cent higher at \$2.70. Sales in 1995 reached \$16.7bn, an increase of 11 per cent from the year before.

Bristol-Myers, meanwhile, said its fourth-quarter sales rose 11 per cent to \$3.6bn, while full-year sales climbed 15 per cent to \$13.8bn.

The company's latest figures reflected the pressure beginning to build on Caroten, its

lost its patent protection in Germany last year and comes off-patent in the US next

Capoten sales slipped \$5m to \$385m in the final quarter, and the company has predicted a further fall this year, although the decline will be limited by the fact that more than half of the drug's sales come from outside the US and Germany.

Sales of Taxol, an anti-cancer drug, reached \$170m in the

hit by a further charge to cover breest implant claims, which amounted to \$590m after tax, and a previously-announced restructuring charge of \$19820

It reported a fourth-quarter loss after tax of \$1.12m, or 28 cents a share, compared with a profit of \$98m. or 19 cents, a year before.

For 1995 as a whole, Bristol-Myers registered net income of \$1.81bn, or \$3.58 a share, compared with \$1.84bn, or

Astra shares find relief in success of Losec

Shares in Astra, the Swedish last quarter of 1994 to \$380m - a much pharmaceuticals group, rose sharply yesterday on news that Astra Merck, its US joint venture with Merck, had achieved a 77 per cent increase in sales of its anti-nicer drug, Losec, in the fourth quarter of last year, writes

Hugh Carnegy in Stockholm.

Astra's most-traded A share rose SKr4 to end the day at SKr260 in Stockholm, after Astra Merck reported that sales of Losec rose from \$215m in the

sharper increase than most analysts had expected.

However, the Swedish company warned that it was unlikely to sustain such rates of increase in sales. It said sales had been boosted by inventoryboilding that was not likely to con-

Nevertheless, Astra estimated the underlying rate of growth in sales of Losec to end-customers in the US

ing the powerful growth surge the drug has shown in recent years.

Astra Merck reported full-year Losec sales in 1995 of \$1.36bn, a 51 per cent rise over 1994 sales of \$900m. Astra executives expect Losec to overtake Zantec, the anti-ulcer drug produced by Britain's Glavo, as the world's biggest selling drug some time

The US figures came as a timely

remained around 45 per cent - sustain- boost to Astra shares, which had weakened this month after the company warned that 1996 profits would be hit in the second half by a recent rise in the value of the Swedisl

> Analysis forecasting pre-tax 1996 profits of above SKr14bn (\$2.05bn) say the recent 10 per cent rise in the value of the currency could wipe out up to SKr2bm of Astra pre-tax profits after bedging programmes expire.

> > Instruments

profits surge

operating

Texas

US paper groups confirm downturn

Further evidence that paper companies are facing a downturn after a record period came vesterday from Georgia-Pacific and Weyerhaeuser's year-end

The news hit shares of leading US paper groups in morning trading, with Georgia-Pacific down \$% to \$87%, Weyerhaeuser \$1% lower at \$41%, and International Paper falling \$1% to \$37%.

Both companies reporting yesterday said they faced weaker markets in the early part of 1996, despite record earnings in 1995. At Georgia-Pacific, Mr Pete Correll, chairman and chief executive, said: We will see significant weakness in demand and sharply

pulp and paper products for at least the first half of 1991." He said that after three consecutive record quarters, the fourth quarter of 1995 had seen

"a significant swing" to "much weaker" results. During 1995, strong demand for paper allowed the manufacturers to raise prices sharply - but customers responded by building stocks in anticipation of further price rises, and are now using those stocks.

Mr Correll said this led to softening prices and belowcapacity production at the mills. Georgia-Pacific cut production in the fourth quarter by 200,000 tons. The group's annual production capacity is 8.7m tons.

fourth-quarter net income up from \$169m to \$197m, and earnings per share ahead from \$1.89 to \$2.17. For the year, net income rose from \$310m to \$1.02bn, with earnings per share up from \$3.48 to \$11.29. Quarterly pulp and paper operating profits were up from \$181m to \$308m; building products fell from \$262m to \$108m.

At Weyerhaeuser, Mr John Creighton, president and chief executive, said: "Markets weakened in the fourth quarter for the first time in two years. It appears that this weakness is likely to persist into 1996 as enstomers continue to reduce their inventories." The comments echo those

from International Paper two weeks ago, which said weak-ness in the markets would consaid it could not expect to match its record 1995 profits in 1986.

Both companies reporting yesterday said their wood products businesses were affected by falling prices for lumber. Mr Correll said that "due to the challenging economic conditions ... we foresee an extended period of lower prices for our lumber and structural

Weyerhaeuser's fourthquarter net income rose from \$189m to \$251m, or from 91 cents to \$1.25 per share. For the year, net income rose from \$539m to \$983m, with earnings per share up from \$2.86 to \$4.83. The latter figure excludes a 96 cent charge

Paul Taylor in London Texas Instruments, the electronics and components group, yesterday reported a 47 per cent surge to \$1.59bn in operating profits for the year to end-

By Christopher Parkes

in Los Angeles and

December, mainly reflecting strong semiconductor salas. The group attributed its strong performance to further refinement in its long-term business strategies, productivity improvements, and a year of more than 40 per cent growth in the worldwide samiconductor market.

However, TI added that it sees world remiconductor market growth slowing from the recent levels to a more normal average of about 20 per cent a year - still better than the 30year average of 15 per cent annual growth rate.

The semiconductor content of electronic end equipment is increasing rapidly, and new semiconductor markets are repidly emerging in Asia that will rival the size of major markets like Japan and the US in the next decade," said Mr Jerry Junkins, group president and

chief executive. TI manufactures memory chips, but it is also a leader in specialist and higher-margin digital signal processor chips personal computers and other

According to data released yesterday, group earnings per share rose more than 50 per cent in the final quarter jumping from 99 cents to \$1.50 - boosting the full-year result to \$5.63 against \$3.63 in the

comparable period. Net profits for the quarter were \$291m, compared with \$188m, and \$1bn for the year seainst \$691m in 1994.

Operating results, which were diluted by higher investments and an unfavourable performance from notebook computers, were enhanced by refinements in TI's business strategy as well as the semi-conductor demand boom, according to Mr Junkins.

"Although we appear to be entering a period of slower industry growth, we intend to step up our investments to strengthen TTs long-term position and build on the gains we have made in the past three years," he added.

Return on invested capital rose to 24.8 per cent, up from 19.5 per cent in 1994. Net revenues for the fourth quarter rose 30 per cent to \$8.6bn. although notebook computers operated at a loss.

TI said its results for the quarter include substantially higher investments in marketing and new product development, as well as charges for streamlining operations in the software and notebook com-

Record quarter at Digital Equipment

By Paul Taylor

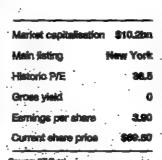
Digital Equipment, the US computer group, confirmed its return to financial health yesterday by reporting record quarterly revenues and strong profit growth, helped by demand for its highperformance Alpha systems.

The results underline the success of a now-completed restructuring programme isunched by Mr Robert Palmer, chairman, at the end of 1994. Net income of \$148.8m, or 91 cents a common share, for the second quarter ended December 30, compared with net income of \$18.9m, or 7 cents,

for the same period last year. The earnings soundly beet investors' expectations and the shares jumped \$2 to \$69.50 in morning trading on the New York Stock Exchange. Total operating revenues for

the quarter rose 14 per cent to \$3.95bn, from \$3.47bn a year earlier. This reflected strong demand across the group's range of systems and services. Product revenues climbed 26 per cent to \$2.35bn from \$1.87bn, in what was the sev-

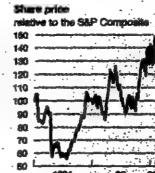
Digital Equipment



year-on-year product revenue growth. Sales of its 64-bit Alpha systems grew 50 per cent over the prior year, driven by strong market demand for AlphaServer systems. Digital's total Alpha-generated revenue, since introduction three years ago, now exceeds \$7bn.

both Digital's systems and personal computer husinesses were profitable in the latest

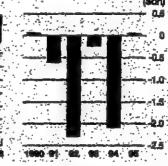
Overall gross margins were 32.6 per cent, compared with 33.1 per cent for the compara-



ble period and 32.2 per cent in the first quarter of this fiscal

"Digital is solidly into a strategic growth phase, as demonstrated by our highest quarterly revenue ever," Mr Palmer "We enjoyed significant reve-nue growth in all of our prod-

uct businesses and in our new service offerings. I am optimis-tic we will experience continued growth as we move into the second half of our fiscal year," he said.
Mr Vincent Mullarkey, chief



financial officer, added: "I am pleased that our efforts have

produced five consecutive quarters of improving profits, on a year-over-year basis. "We clearly achieved accelerated revenue and profit growth during the quarter. We are

experiencing strong demand across the company for all of our new product and service The company ended the

period with about 61,100 employees, down 4,500 from a year ago and down 400 from the first quarter.

By Bernard Simon in Toronto

A surge in business outside North America helped push Northern Telecom, the Toronto-based telecommunications equipment supplier, to a 16 per cent advance in net 1995 earnings. The improvement includes an 11 per cent fourth-

increasingly diversified product line. Switching equipment, which made up two-thirds of revenues in the 1980s, contracted to 44 per cent in 1994 and 40 per cent last year. Wireless revenues grew from 10 to 15 per cent of the total, from virtually nil a few years ago. Net earnings climbed to US\$473m, or \$1.85 a common

share, last year, from \$408m, or \$1.60, in 1994. The 1994 figures Order input reached a record from a year earlier. Fourth-

gained 25 cents to C\$60 in early trading on the Toronto Stock Exchange yesterday, double their level three years ago when the company began a top-to-toe restructuring. International revenues

climbed to 39 per cent of the total last year, from 32 per cent in 1994 and 13 per cent in 1990. Surope made up three-fifths of sales outside North America, with the rest divided about equally between Latin America and the Caribbean, and the Asia-Pacific region.

The increase in European business was attributed partly

Nortel's shares are trading at Matra Communications in near-record levels. The shares France, Olivetti in Italy and France, Olivetti in Italy and Germany's Daimler-Benz Aerospace (Dasa).

Mr Peter Currie, Nortel chief financial officer, said the cur-rent turnoil at Daimler-Benz had not affected the joint venture, known as Nortel Dasa Network Systems. "They remain committed to telecommunications, as we remain committed to Germany," he

Nortel is especially eager to expand its fledgling wireless business. It is in the running for a large contract from a consortium comprising Sprint, the US long-distance company, and several cable TV operators. which aims to set up a national US wireless network.

By Christopher Perioss

The US launch of Toy Story and the international debut of Pocahonias helped Walt Disney generate record first-quarter earnings of \$496m from revenues up 16 per cent in the three months to end-

December. The 3 per cent profits increase, to 93 cents a share from 91 cents a year earlier. was better than expected. Analysts' forecasts had been clouded by the view that the film division's record first

The Santa Clause and the video release of Snow White ment conglomerate, which now awaits final clearance from the would be hard to beat. regulatory authorities, was Last time's earnings per share had been bolstered by a 6 also marked by a 14 per cent gain to \$976m in revenues from cent gain from restructuring at

Euro Disney, which this time translated to a loss of \$22m. In the event, film revenues rose 15 per cent, from \$1.77bm to \$2hn, helped by US sales of the Cinderella video and international release of The Lion King for home viewing. The quarter, during which the group completed the acqui-

from the group's rapidlygrowing chain of retail stores. Second-quarter results are likely to show further benefits

tinning successes. Disney movies have started the year at the top of the US hit lists, and the international popularity of the innovative animation feature, Toy Story, is expected to show

This year's main animation project, The Hunchback of Notre Dame, is not due out until later in the year.

bidden Eye at Disneyland, Anaheim. This park, the world's first, is scheduled to undergo an extensive revamp, starting in

Tomorrowland attraction. Only the bone-shaking Star Tours and Space Mountain, the blacked-out roller coaster. will survive in a Tomorrowland expected to be dominated by science fiction rather

March, which will spell the end



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ING BARINGS

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Overseas business drives growth at Nortel

quarter rise.

Nortel also benefited from an

included one-time gains of \$100m, or 40 cents a share, from asset disposals. Revenues rose by one-lifth to \$10.76m. \$3.7bm in the three months to December 31, up 14 per cent

quarter earnings rose to \$250m, or 98 cents a share, from \$225m, or 88 cents. The earnings were in line with analysts' expectations, although one Canadian analyst said yesterday he was surprised by lower cash balances, caused by a build-up in inventory. Nortel told analysis that higher inventories were required to meet strong

altion of the Capital Cities/ABC

broadcasting and entertain-

to Nortel's strategy of seeking joint ventures with well-known

local companies, including Walt Disney beats analysts' forecasts with 3% rise

> the theme parks business. Record attendances at the Californian and Florida resorts underscored the impact of international economic improvements on consumer confidence, as did a 19 per cent increase in revenues to \$810m

good returns.

The company, which on Monday raised its dividend for the quarter by 22 per cent to 11 cents a share, said the theme parks benefited from new attractions, including the Indians Jones Temple of the For-

for large sections of the dated than the traditional futuristic "real world" themes of the

men

Billions of Reasons To Remember One Name in M&A Worldwide.

The name: CS First Boston. We handled more than \$165 billion in mergers and acquisitions in 1995. Among them were many of the year's most complex deals – landmark transactions that required innovative solutions. CS First Boston brings this kind of creativity to each of its clients around the globe.

| | \$22,400,000,000 Chrysler Corporation Adhiev with respect to lart to the selected program from Therinda Corporation | \$9,300,000,000 Turner Broadcasting System, Inc. has spread to be sequesed by Time Warner Inc. | \$5,700,000,000 The Seagram Company Ltd. In acquired to APP interest in MGA INC. Iron Matsushize Electric Industrial Co., Ltd. | \$5,460,000,000 The State Government of Victoria, Australia has said Powercor to PacifiCorp. Eastern Energy to Texas Utilities Company. CidPower to Entergy Corporation. United Energy is a roseonum led by Utilitiorp United Inc. | \$5,200,000,000 Crown Cork & Seal Company, Inc. her agreed to merge with CamsudMetalbox S.A. | \$4,500,000,000 Tele-Communications, Inc. has charted tracking work for its subsidiar. |
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CS FIRST BOSTON

BPI ahead 22% on

Banco Português de Investimento, Portugal's leading investment bank, yesterday reported a 22 per cent increase in

Res.7bn (\$83.5m). The group amounced the profit increase four days after launching a Es132bn takeover bid for Banco Fomento a Exterior, a bigger state-controlled competitor. The success of the offer depends on government approval.

BPI said total assets rose 21 per cent in 1995, from Es1,157m

securities trading

net consolidated profits for 1995 from Es7.9bn in 1994 to

to Esl.396bn. The group's strongest growth area was in

securities trading and portfolio investment, where earnings increased 69 per cent, from Es2.7bn to Es4.7bn. Total lending

and a 38 per cent rise in car-purchase loans. However, total deposits fell 4 per cent to Es681bn. Earnings from financial

covered 104 per cent of overdue loans in December, the bank

rose 17 per cent, with a 41 per cent increase in mortgage loans

EUROPEAN NEWS DIGEST

Euro Disney cuts losses sharply in opening period

By Andrew Jack in Paris

Euro Disney, operator of the Paris-based theme park, yesterday reported a sharp drop in losses to FF157m (\$11.3m) for the first quarter of the year, in spite of the re-introduction of charges initially waived follow-ing its financial restructuring. The park reported operating revenues up 17 per cent to FF71bn, which it said reflected strong increases in park attendance and in hotel occupancy following changes to its pricing

policies introduced last year.

The results compared with a

loss in the first quarter of last it was outside the peak season. concerns about terrorism. Euro year of FFr109m, although it followed the release last November of the group's first full-year profits, which stood at FFr114m for the 12 months to

Euro Disney said the latest results, which led to a modest rise in the share price, appeared to be in line with its projections that it was heading towards sustainable profits. It stressed that the first quarter of its financial year covering the months of October to December - was one of its two worst quarters, because

for visitors.

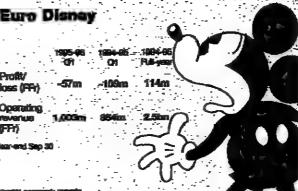
It said the 48 per cent reduction in losses, compared with the first quarter last year. came despite FFr37m in additional financial charges and leasing costs after being initially walved during the restructuring in 1994.

In addition, the latest attendance figures were generated during a time when France was severely affected by the industrial action which cut expenditure and froze transport links during November

Disney said the effect of these had been "very little"

However, during 1995 it cut its entrance prices and introduced greater flexibility into fees for hotels and food, linked to more aggressive campaigns to market the park. Mr Philippe Bourguignon,

chairman, predicted last November the group would generate first-half losses for the current year, before return-ing to profitability for the full Yearn Lex, Page 14; Walt Disney



in first quarter

Source: FT Edel

international orders were up 2

and communications segments once again posted high, in part

double-digit, growth rates. The

semiconductor group showed

equally strong growth in Germany and abroad," Siemens

nents used for digital public exchange systems and mobile telephones as well as for mem-

ory devices and chipcard ICs

• KWU, Siemens's power

generation unit, expects new

January to be "on target"

allowing it to match the full-

year figure of DM9bn achieved

in the year to September 1995,

AFX News reports from

The company had reported

new orders in the first quarter down 52 per cent to DM1bn from DM2.2bn a year earlier.

But Mr Adolf Huetti, chair-man, said the decline was

mainly caused by the postpone-

"We expect new orders to be

ment of certain large projects

on target and we are very con-

fident we can achieve our goal

year's new orders," Mr Huettl said. Several big orders in Jan-

uary, including a DM550m con-

announced this week, would

boost the four-month figure, he

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"The components, industry

Siemens, the German electronics and electrical engin ing company, yesterday said it was in line to achieve its forecast profit growth of between 20 per cent and 25 per cent in the current financial year. Last year the group posted profits of

The prediction came as the group revealed that firstquarter net income had risen quarter to end-December rose to DM503m, compared with DM448m in the same period of

One of the driving forces behind the forecast rise in earnings this year is the expected fall in restructuring costs as Siemens' internal reorganisation programme approaches

Earnings were ahead in the energy, industry and components segments. The semiconductors business, which last year was the biggest contributor to profits after achieving a strong turnround over the past few years, also

Sales were up 6 per cent at DM19.7bn, boosted by a strong performance in foreign sales. Orders, however, showed a reverse pattern, with domestic orders stronger than the increase in foreign orders, to yield a total of DM22.2bn. unchanged from the same

Siemens said: "Both domestic and international products business showed above-average growth, helping to maintain achieved with the help of major international projects. It said a fall in large orders "reflects normal fluctuations in the projects business and

The fall in international orders, however, is the result of the D-Mark's strength. Expressed in local currencies,

Banco Bilbao Vizcaya (BBV). the biggest Spanish banking group in terms of its stock market value, yesterday announced a 16 per cent rise in attributable net profits last year, from Pta72.33bn to Pta84.01bn (\$675m).

Predicting a further increase of at least 10 per cent this year, Mr Emilio Ybarra, chairman, said earnings growth was the strongest among main Spanish banks. BBV's chief rivals -Banco Santander, Banco Central Hispanoamericano and Argentaria - are due to innounce 1995 results this

had exceeded targets set for the year, the first year in a "1,000-day plan" aimed at sec-uring leadership of the Spanish banking sector.

ing the total for the year to Pta198 compared with for 1994, an increase of 13.8 per cent. Mr Yharra said a further increase of 10 per cent or more was The relatively strong rise in consolidated net profits came after extraordinary losses of Pta925m, compared with extraordinary profits of debts. Operating profits rose

Mr Ytsarra said he was confiby what the bank termed a dent the bank would achieve Pta176.9bn. RBV's development last year

was marked by a drive for

international expansion through the purchase of Banco Continental in Peru, along with Peruvian partners, and an increase in its stake in the Mexican Probursa group, of which it now holds 70 per cent. At the same time the group invested Pta75bn in its Spanish industrial portfolio where it has built up its presence in the Telefónica telecommunications

consolidated pre-tax earnings this year of Pta160bn, comnared with last year's Ptal45.24bn, up 26.5 per cent over 1994. Provisions for loan risks were increased by 5.9 per cent last year from Pta48.72bm to Praid 90bn

Non-performing loans were now almost 86 per cent covered by provisions, compared with 70 per cent a year ago, Mr Ybarra said.

The group's operating profit, meanwhile, rose by 8.2 per cent to Pta304bn, but Mr Ybarra said that without the Peruvian and Mexican acquisitions the

intermediation and fee-based operations rose by less than 1 per BBV profits advance 16% for year cent each to Es30.2bn and Es3bn respectively. Provisions against had debt fell 33 per cent to Es4.2bn. BPI said loans more than 90 days overdue fell to 4.3 per cent of total credit, compared with 4.9 per cent in 1994. Provisions

BNP, Dresdner in Hungary move

Banque Nationale de Paris and Dresdner Bank of Germany have each taken a 50 per cent stake in Hungary's BKD Bank, a joint venture bank which they helped found in 1990. The two banks have increased their stakes from 37 per cent by acquiring the 26 per cent held by Kereskedelmi Bank, a large state-owned Hungarian commercial bank, BKD said yesterday.

Unlike many countries in the former Eastern bloc, Hungary has encouraged foreign banks to set up local operations. About half of the country's 40-odd commercial banks are either subsidiaries of western banks or majority foreign-owned. BKD said preliminary results showed it had increased its balance sheet total to Ft35hn (\$250m) in 1995, up from Ft32hn in 1994. while net income rose 30 per cent to Ft1.8bn.

Premafin replaces chairman

Premafin, the troubled Italian holding company, has moved to distance itself from Mr Salvatore Ligresti, known as "the king of Milan concrete", by replacing him as chairman. The move marks a further downturn in the fortunes of Mr Ligresti, who became one of the first Italian businessmen to be caught up in the Tangentopoli bribes scandal and is still involved in court

Mr Ligresti, who leaves Prematin's board but remains majority shareholder, has been succeeded by Mr Carlo Clani, the vice-chairman, who has been implementing the rescue plan put in place when Mediobanca, the Milan merchant bank, came to the aid of the heavily indebted group in 1993. Mr Ligresti last year also surrendered the helm at Grassetto. the group's construction arm, but remains in charge of Sai, the urance company regarded as the jewel of the Prematin

Saurer cuts senior management

Saurer Group, the troubled Swiss textile machinery and components maker, will take a charge of SFr19m (\$18m) in 1995 that will cover the costs of shutting a finance company in Monaco and buying out the contracts of some of its directors and management. Mr Ernst Thomke, chief executive, said three members of Saurer's board of directors had already left and that Saurer's central management was also being cut back sharply. While this would save SFr3m in 1995 salaries, he said there were also high settlement costs connected to the cuis. By 1996 the savings on selaries should amount to SFr8m. compared with 1994. Saurer expects a net loss of SFr75m in 1995, after a loss of SFr27.7m in 1994. The 1996 loss includes Reuter, Zurich restructuring charges of SFr67m.

The German cartel office will not rule on the takeover bettle between Holzmann and Hochtief, two of Germany's biggest construction companies, until at least April. The cartel office was originally required to report by the end of this month but said further investigations were necessary.

Seita, the newly-privatised French tobacco company, reported a 1.8 per cent rise in net profit to FFr670m (\$182.8m) last year, chiefly because of better returns from the tax revenue it holds short-term before passing them on to the government. Seita said operating profits fell from FFr1.01bn in 1994 to FF1920m last year because it had lost market share in France, where overall sales had been depressed because of value-added tax increases. By contrast, foreign sales rose 5 per cent. Seita, which last month bought ZPT Radom, the third largest cigarette maker in Poland, said it hoped for "significant growth" in profits this yeer. David Buchan, Paris

The new managing director of Flat's core cars division is to be Mr Roberto Testore, head of the company's Comau agency yesterday. Fiat refused to comment and said a decision on a successor to Mr Paola Cantaralla would be announced on

Winkelhaak Mines

Limited

Siemens upbeat after 12% rise

by Wolfgang in Frankfurt

12 per cent. Net income for the

improved because of stable prices for memory chips.

will be offset during the course

of the year".

in this case.

Circo G. Auron Melboume

our clients did the consulting.

have been promoted to Principal within the firm, based on recognition

Towers Petrin is pleased to announce that the following individuals

The bank is proposing a final divided of Pta72 a share, bring-

planned for the current year. increased provisions for bad

group, the stainless steel com-

pany Acerinox and the Repsol oil and gas concern.

Roche history highlights failings

The driving force behind Roche's success has been its ability to make and market innovations

ticals group, was clumsy and self-righteous in its handling of a "series of unfortunate incidents" in the 1970s that did enormous harm to the comoany's reputation". That is one of the conclu-

Roche, the Swiss pharmaceu-

sions in a frank official history of the company, published yes-terday at the start of a year of celebrations of Roche's cente-

The "incidents" include accusations of profiteering from the sleeping pill Valtum, the biggest drug maker in the world in the 1960s, as well as a chemical accident. The dispute led to enforced

price cuts from the UK government to which Roche retaliated by withdrawing discounting arrangements. Then Roche gave journalists and television crews visiting the headquarters in Besel to cover the story "short-shrift", which only served to harden the media's ulready negative attitude.

The book, written by Professor Hans Pever, a Swiss histomanagement of the time over the "Stanley Adams affair". Mr Adams was a Roche executive who, in 1972, passed confidential documents to the European Commission which led to a fine for breaching EC trade rules. The leaking of the documents was illegal

The hounding of Mr Adams prolonged the bad publicity over the trade rules and other

under Swiss law and Roche

pursued Adams through the

courts until he was jailed in

doubt that a quick solution to the affair ... would have been better for Roche than insistence on its legal rights with concomitant damage to the company's image," says Prof ver in the book

Regarding the chemicals spillage in Seveso, Italy, in apologist tone. It lists the company's efforts to make amends including SFr200m (\$168m) in compensation to individuals and local and national governments in Italy.

these events, says the book, was to generate an "anti-Roche" sentiment in many

countries. The blame is laid largely at the door of the then chairman, Mr Adolf Jann. He "tried to attack a changed world instead

As well as public failings, Roche management tried to conceal antiquated financial controls. The vast fortune being made from Valium - the Roche share price multiplied 10-fold during the 1960s shielded the company against

pressure to restructure. into divisions began only in 1974. In 1979, after Mr Jann's departure, it issued its first annual report that included consolidated accounts.

What above all made Roche But the cumulative effect of a success was its ability to make and market innovations. It is a skill that has dominated from its founding by the scion of a Basle silk ribbon weaving family, through the privations of world wars and degression, to the recruitment of an outsider, Mr Fritz Gerber, as

Under Gerber's leadership,

ally became history and the company recovered its poise. Today it is the most valuable company in its sector with a market capitalisation of almost 8F190bn • Roche will give a bonus to

the errors of the 1970s gradu-

shareholders in honour of the centenary of the company's founding in 1896. The size will he revealed with the 1995 results scheduled for April 24. In addition Mr Paul Sacher, 90, who has been on the board of directors since 1938, is to

Mr Lukas Hoffmann and Mr Jakob Oeri will also retire from the board at the annual mosting, with Mr Andres Oeri and Mr André Hoffmann proposed as new board membe The Hoffman and Oeri fami-

lies own more than half the Roche voting shares in issue. See Observer, Page 30

of meeting it halfway". says matters. "There can be no Further loan for

is building.

The company's shares picked up DM4.50 on the news to trading.

men, together put up the money after they had received a guarantee from Bremen. Bremer Vulkan received a loan of DM300m from the same banks

in Italy. However, the company still has to hammer out a DM750m package with its banks and several state governments to cover the costs of three east German yards which Bremer Vulkan has committed itself to invest in by 1997.

shipbuilding group, which employs about 23,000. The company first ran into trouble last year when it

vated last autumn when it emerged that the company faced further problems related to rising costs at its Bremen

worth about DM7bn there are persistent rumours that the prices below production easts because its costs are too high. Wagner, who was chief finan-cial officer at the German subgroup Asea Brown Boveri, may hive off the loss-making engi neering units and concentrate on the group's core shipbuilding activities. There will have

ever, to be able to rely on support from the heavily-indebted city state of Bremen - where Bremer Vulkan is the biggest single employer - and the north-eastern state of Mecklenburg-Vorpommern, home of the three east German yards which are part of the shipNORTHERN ROCK Leslie Gold

200,000,000

Floating rate notes 1996 Notice is hereby given that for the interest period from 22 January 1996 to 22 April 1996 the notes will carry an interest rate of 6.4375% per annum. Interest poyable on 22 April 1996 will amount to

Agent: Morgan Guaranty Trust Company

\$1,600.58 per\$100.000 no

JPMorgan

Gencor Limited

Mines Limited

Gengold Limited

Bracken Mines Limited

Limited

Randex Limited

Kinross Mines

Cautionary announcement On 16 January 1996 Gengold amounced that application had been made to the Government Mining Engineer and the Commissioner for Inland Revenue for a single mining authorisation over most of the Evander goldfield and the lifting of ringfending between Kinnose, Winkels, Leslie and Bradten, together with certain adiacent mineral rights.

The Commissioner for Inland Revenue has given approval in principle for the merger. Negotiations are currently in progress with Rendex and Gencor for the acquisition of their mineral rights

The successful conclusion of these negotiations will lead to the establishment of a single company containing the existing mining operations of Kinross, Wintels, Leslie and Bracken together with the adjacent mineral rights owned by Gencor and Randex. Shareholders in Kinross, Winkals, Leslie, Bracken and Randex are advised to exarcise caution in any dealing in shares in these companies until such time as further announcements are made on the results of the negotiations and terms of the merger.

Johannesburg 23 January 1996



\$200,000,000 Floating Rate Notes 1998

interest period 22 January 1996 will amount to £158.94 per £10,000 note and £1,589.39

di Leiceaux Building Society £150,000,000 Floating Rate Notes due 1998

For the Interest Period 19th Japanery, 1996 to 19th April, 1996, the Noxes will carry a Rare of Interest of 6.3125 per cent. per minum with wheren amounts of £156.95 per £10,000 principal and \$1,569.50 per £100,000 principal papable on 19th April, 1996. Bankers Treat mpuny, London Agent Bank

NOTICE OF EARLY INDESCRIPTION TO MOUNTED OF Tokai Finance (Curacao) N.V. (Succeptorated with Resited Hability in the Notherlands Antilled 9 1/6 per cent. Subordinated Guaranteed Bonds due 2001 guaranteed on a subordinated bank by The Tolkei Bank, Limited (becomerated with limited liability in James)

NOTICE IS HEREBY CHVEN that, in accordance with Section 6(b) of the Terms and Conditions, U.S.\$500,000,000 Tokai Finance (Caração) N.V. 9 1/8 per cent. Subordinated Guaranteed Bonds due 2001 guaranteed on a subordinated basis by Tokai Finance (Caração) N.V. on 26th February, 1996 at their principal amount together with interest accrued to the date of redemption.

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est shall come to meme on the Bonds from 366: February, 1996. Toksi Finance (Curação) N.V.

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Bremer Vulkan

Bremer Vnikan, the troubled German shipyard whose share price see-sawed earlier this week, vesterday said it had received a further loan of DM220m (\$149m) to cover the construction costs of a ship it

reach DM29.60 at the close of Commerzbank, the company's bank, Dresdner Bank and the Bremer Landesbank, owned by the city state of Bre-

last autumn when the problems at the yard, one of The bridging loan helps Vulkan out of its immediate problems relating to the financing of the Costa II. a cruise ship for the Costa shipping line based

Mr Udo Wagner, the company's new chief executive who

starts work next week, is also

expected to draw up proposals

for the restructuring of the

emerged that it faced losses of about DM200m at Dorries Scharmann, one of its engi-These problems were aggra-

Although Bremer Vulkan said it had orders on hand

company is selling its ships at Executives indicated that Mr sidiary of the engineering to be a new concept for the company," said one hanker.

Mr Wagner is likely, howbuilding group.



6.3925% per agrees for the to 22 April 1996. Interest Payable on 22 April 1996

Agent: Morgan Guaranty Trust Company

INTERNATIONAL COMPANIES AND FINANCE

New chief seeks to lift Goodman Fielder gloom

David Hearn believes that he can succeed where his four predecessors have failed, writes Nikki Tait

running Goodman Fielder, Australasia's largest food manufacturer, as a poisoned chalice might be a

But it is a cup which has been passed to four chief executives in six years. Three have left without seeing the com-pany move off the profits plateau established in the late 1980s, while shareholder anget over the lackinstre share price performance has multiplied. Now the holder is Mr David

Hearn, brought in from United Biscuits of the UK last September after institutional ire bubbled over into a public row with the Goodman board and led to a general overhaul of management and directors.

This time, analysts are more hopeful. Initial optimism that 1995-96 could see a significant liff in profits has dissipated, largely because of the compamy's caution at its annual meeting in November. However, most pundits are pencilling in a marked improvement in the following 12 months. Analysts at Prudential Bache, for example, forecast profits of A\$100m (US\$73.2m) in 1995-96, compared with last time's A\$97.3m, but are looking for a near 13 per cent rise in earn-

ings per share in 1997. With Mr Hearn still umpackaging his recently-arrived UK furniture, it is too early to tell whether this optimism will be lustified. But already there are signs that the winds of change

o describe the job of agement reorganisation has been instigated, grouping businesses on product lines rather uct/geographical basis, for example. A new centralised marketing role has been created. There has also been talk of sharper cash management

One hig question, however is whether any amount of improved internal management will overcome Goodman's core problem - the commodity nature of its food products, and the associated difficulty in pushing up margins.

The company was put together through a series of acquisitions and mergers in the debt-happy 1980s, and today about one-third of its A\$4bn annual sales come from milling and baking, poultry and food ingredients.

Mr Hearn acknowledges the structure of the business, but argues that the absence of fancy branding opportunities is not necessarily a death-knell. "I don't know if the portfolio is correct, in that it'll always be exactly this way," he says, "but I don't see any reason why it is incorrect".

"We can make good returns out of our current portfolio. I don't feel we're too much in the commodity area, but I do think we don't put enough effort on being really differenti-ated in both branded and unbranded products. The key to making money, particularly signs that the winds of change in a commodity area, is a com-are blowing. An internal man-bination of very strong cost



control and a focus on delivering differentiation in your product mix "

He cites Goodman's starch business, and its development of the Hi-maire product, which raises fibre content without altering taste or appearance, as an example of path the company should fol-low. The development of packaged pre-mixes tailored to endusers' requirements rather than the simple sale of bulk flour, is another.

The new chief executive also argues that the Australian food retail market, traditionally more price-driven than in the UK or much of northern

Europe, is running in Goodman's favour. "Retailers here are trying to move towards a more quality basis - fresh, par-

ticularly, is the big area they're fighting over," he says. "I think it places Goodman quite well. There are relatively few retailers and therefore they have a lot of power. Our size and scale allows us to have good relationships because we're more equal, and should also give us cost advantages. But our desire is to move the product mix more upmarket and that's something

Cost-cutting, though, will be

is running a significant food company without thinking every year of having to take significant cost out. I think there's quite a lot of cost to come out, but without having to do radical surgery."

Mr Hearn downplays factory closures, but cites transport, distribution, warehousing, logistics, administration, and finance, as areas where there is either "significant duplication" between divisions or

scope for efficiencies. Initially, it looked as if prog-ress might have to await the overdue appointment of a new finance director. But last Friday, Goodman stepped up the tempo, appointing Mr Tony Sherlock, a partner at Coopers & Lyhrand, to co-ordinate several financial projects central to the company's "urgent agenda", while it continues the search for a permanent finance chief. Mr Sherlock, who has handled a number of high-profile corporate administrations, is well-known in Sydney circles as a company doctor.

If repositioning and restructuring the group at home are the main priorities, there is also the question of how Goodman should position itself overseas. This has been an ambivalent issue in recent years, with one former chief executive forecasting A\$1bn of sales in Asia by 2000, only to have his successor downplay short-term expansion there.

Previous managements sold the Wattie's canned and frozen food business in New Zealand to Mr Tony O'Reilly's Heinz group and, more recently, the Singapore-based food distribution interests. As a result, today's company looks rather

number of fairly embryonic

significant baking unit annual sales are over A\$1bo in Europe. A sale of the European business is periodically mooted in Australia, but Mr Hearn downplays the possibility. Europe, he says, should fit for the medium term. The two large markets for our type of product - western food - are clearly

going to have aspirations to be a world-class player, we're going to have to be in one of "We have a business of real scale, mirroring some of our advantages here, in Holland, and I'm keen to develop it".

the US and Europe, so if we're

But Asia, he admits, may be a slow haul. Once exports sales are added in, Goodman's turnover in the region is about A\$150m. "We're going to push our exports very hard, but, no, we're not going to rush to exploit or expand our in-field operations in Asia for while," says Hearn. "We're going to get our business here humming before we go offshore. We've got some good joint ventures, and that's more than enough for us to chew

In the short-term, the stock market may not mind too much. It has pushed Goodman's shares up by about 30 per cent since Mr Hearn's arrival, largely on the hope that a steady, experience hand at the tiller will deliver results. Even so, analysts warn that the window of opportunity is not wide: "The market does have enhanced confidence but I reckon he's got about 12

NEWS DIGEST

Two Japan banks, broker downgraded

Moody's, the US credit rating agency, said yesterday it had lowered the long-term senior debt ratings of two of Japan's largest banks and a leading stockbroker. Sakura Bank's long-term debt rating was reduced from A2 to A1, while its short-term ratings were lowered from Prime 1 to Prime 2. The Long-Term Credit Bank of Japan's long-term senior debt rating was reduced from A3 to Baal, LTCB's short-term rating for deposits was left unchanged at Prime 2.

The agency said both banks' creditworthiness had suffered from the large volume of problem assets on their loan books They would require several more years to restore their balance sheets to health, a period in which their stronger competitors were likely to make better progress.

Moody's also lowered the long-term senior debt rating of Yamaichi Securities, Japan's third largest stockbroker, from Baa2 to Baa3. The broker's financial fundamentals and franchise had suffered a severe deterioration in the past flye years due to the collapse of Japanese asset prices, the agency said. The equity bear market had been accompanied in Yamaichi's case by insufficiently aggressive strategic repositioning and cost control. The company's commercial paper rating was left unchanged at Prime 3.

Gerard Baker, Tokyo

Smorgon may float steel arm

Smorgon Consolidated Industries, the large privately-owned Australian conglomerate, said yesterday it had appointed JB Were and SBC Warburg Australia as joint lead managers for a potential stock market flotation of its steel business. Smorgon Steel has been estimated to be worth more than A\$800m

Last February, the Smorgon family announced it had decided to break up and sell its diverse business empire, which also takes in interests in the meat, forestry and plastics industries. The steel group is one of the main elements in the disposal plan. Despite the appointment of the joint lead managers, the company still plans to pursue a parallel trade sale-flotation process, with a decision on which option to take being made later. Nikke Tait, Sychney

Premier sells Clicks chain

Premier Group, the South African food, pharmaceuticals and retail group that has Ribn (\$274m) of debt, has sold its Clicks retail chain to Malbak, the South African consumer group, for R843m. The deal, which is effective retroactively to November 1 1995, ends months of delays as Premier held out for 356 cents a share for its 50.5 per cent stake - more than double previous

Clicks' business comprises a national minimarket chain of 168 outlets, serving upper income groups; South Africa's fastest growing retailer; the 127-store Diskom chain; and Musica, a specialist music retailer with 88 stores. Malbak already has significant market shares in the food, paper, plastic and metal packaging, medicinal and besithcare, motor and furniture retail and electrical appliance industries. Premier will delist the existing Clicks stock and give shareholders the option to reinvest in a new Malbak subsidiary, New Clicks Holdings. Mark Ashurst, Johanne

Westarmers warns of profits fall

Westarmers, the Western Australian rural products group, vesterday warned of a profits fall - and possible cut in dividend payments – due to a depressed wool market and a downturn in the housing cycle. The company is due to announce interim financial results on February 9. Wikki Tait

Taiwan group's offer to test appetite for China stocks

man Att

Investor interest in China stocks companies with a strong exposure to China - is to be put to the test with the announcement by a Taiwanowned noodle manufacturer that it plans to raise up to HK\$1.38bn (US\$178m) with a listing on the Hong Kong stock exchange.

China stocks - commonly known as "red chips" - fell out of favour towards the end of last year.

By the year end, the company alms
Tingyl (Cayman Islands) Holdings to have 58 production lines in the

Corp is offering a total 311.09m shares at a price of between HK\$1.40 and

Of these, 121.66m will be sold to the Hong Kong public; the balance will be placed in both the colony and internationally,

The company, founded four years ago, is one of the biggest names in instant noodles in China. Its "Master Kang" is China's leading brand of convenience food and it produces more than 30 kinds of instant noodles.

mainland making some 14.8m packs a . sank to record lows amid concerns of

In common with a number of recent China offerings, Tingyi is using the book building method.

The top price of \$1.70 puts the stock on a multiple of 12.6 times 1996 earn-

ings on a fully diluted basis; the bottom price represents a multiple of 10.3

The issue comes on the heels of Jingwei Textile Machinery Co's HK\$201.6m offering, originally sched-uled for November but postponed as the share prices of Chinese companies

Jingwei is the year's first H share listing, the name given to Chinese enterprises trading on the Hong Kong stock exchange. Shares in Jingwei will start trading

on February 2. Jingwei is the cheapest H share to date: the HK\$1.29 a share price tag translates into a price earnings multiple of 7.2 times 1995 earnings and 6.3 times this year's earnings. That compares with the 17.9

sank to record lows amid concerns of times multiple pitched by pioneering axed subsidies and import tariff H share company Tsinglao Brewery reductions creating a more competing July 1993, at the height of the frenzy for China equity.

By contrast, investors spent much of last year shunning red chips. Apollo, a mainland health and tonic drinks group, saw its HK\$300m issue just 22 per cent subscribed when it offered shares in Hong Kong last

Global co-ordinator and sponsor to the Tingyi issue is Deutsche Morgan Grenfell; Jingwei is sponsored by Peregrine Capital.

A novel way to enter the Olympics

Passt...want a ticket to the Sydney Olympic Games in 2000? If so, A\$463m (US\$339m) stadium, where the opening ceremony and many of the track and field events will be

staged.

That is the innovative deal being offered by Multiplex Constructions, the building company which yesterday won the contract to build the 110,000seat stadium, and its local financial advisers. There is only one catch: you have to be

The consortium is proposing to raise A\$300m of equity funds for the project through the sale of units in a stock exchange listed property trust. The 30,000 units will be sold at A\$10,000 each, and will give each holder the right to buy a ticket to all Olympic events

The Olympic ticket access. will apply only to the original

The builder of the stadium has hit upon an innovative funding device, reports Nikki Tait

holder of the property trust unit, and will be lost once the mits are traded. However, the ownership of

units will continue to entitle investors to 30-year membership of the stadium after the Sydney games have finished and to dividends paid out by

inancial advisers admit that the funding idea is novel, but say it has already been quietly testmarketed. They are confident there will be demand for the units - not least from smaller companies, unable to afford big sponsorship deals but anxious to take their favoured clients

to the games.

A limit is likely to be placed.

any individual or single entity

can apply for - probably six - and the present plan is to

accept applications only from Australian residents or compa-If all goes smoothly, the funding scheme should help ease the pressure on state gov-

The New South Wales government will still contribute A\$136m to the stadium project, but this sum is now A\$50m less than the amount allo-cated in the 1995-96 state budget and A\$157m below the figure estimated in 1992 when Sydney made its bid for the

The government believes the Australia Stadium 2000 proposal will minimise the finanOlympic Games capital works mercial risk to the government," Mr Bob Carr, state pre-

mier, said yesterday. There have been fears in Sydney recently that the cost of hosting the games could escalate well beyond original

uitiplex, whose con-struction partner for Japan's Obayashi, edged out rival bidders - including the Lend Lease/Transfield and CRI/Baulderstone Hornibrook consortia - to win the contract. Its principal financial advisers were Hambros Austra-lia and Sydney-based Macquarie Bank.

A prospectus for the stadium trust is due to be issued in about three months, and con-struction of the stadium is likely to begin in August, several months later than originally projected.



A DIFFERENCE TO SPANISH BANKS AND CORPORATES IN 1995

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We are pleased to announce the following appointments effective January 1, 1996:

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Edmund B. Games, Jr. Jim Hiatrides Peter W. Jenkins

Principals:

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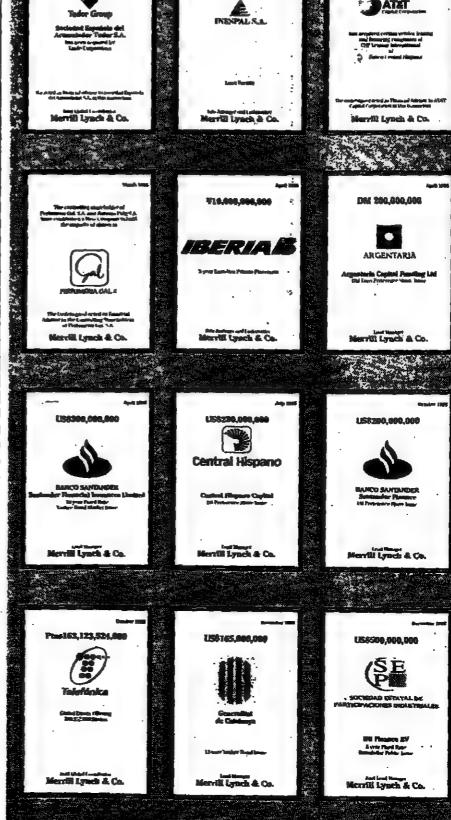
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The war is won but big battles still lie ahead

victorious, but now faces a much more difficult proposition: living up to its promise to make Forte's assets perform, thus enhancing the earnings of the combined group.

The very first task confronting Gerry Robinson, Granada's chief executive, will be to try to salvage morale within the Forte group, battered by 60 days of fighting and the humiliation of defeat.

He will be meeting senior managers and staff at all levels of Forte over the next few days. Beyond that, he faces three main chal-

 Integrating into Granada the parts of Forte he wants to keep -mainly its roadside restaurants and lodges, and mid-market Posthouse hotels - and improving their profits by a promised £100m a year.

Selling off other businesses,

most notably Forte's group of superluxury Exclusive hotels, such as London's Grosvenor House, and its international chain of Méridien

value of £1.6bn. Some £500m of additional assets are on the block. including Forte's 68 per cent stake in the Savoy Hotel group.

Granada wants to sell Exclusive and Méridien to a single buyer, using Forte plc as a vehicle for the transaction since this would be most tax efficient. There is speculation it is talking to a financial buyer, possibly the US investment house Kohlberg, Kravis Roberts. Reducing Granada's debt, which at the end of the bid will stand at about £3.5bn, against net assets after goodwill write-offs of some

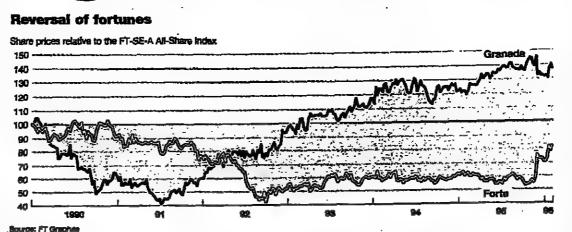
From the outset of the campaign, Granada argued that it would be able to make at least £100m of additional profits from Forte businesses in the first full year of operations (to January 1998) and it took six pages of its final offer document to

spell this out in detail. The largest single item consists of £24m of savings which had already been identified by Forte as part of

sure of Forte's London headquarters in Holborn, where 290 people work, and absorbing all central functions into the existing Granada team. Granada's catering management will run the enlarged restaurants operation, including Forte's Little Chef and Happy Eater chains. A small team will take on the remaining hotel business after the Exclusive and Méridien chains are sold. There will be job losses, but Mr Robinson said yesterday that they would less than 1,000. Further savings of £20m will

come through a reduction of 5 per cent on food and beverage purchas-ing prices - a level "at the lower end of Granada's expectations". The group also expects purchasing savings from the imposition of its management systems, while the number of suppliers will be rationalised - Forte had 500 compared with 47 for Granada

It also claims that better manage ment of the core Travelodge and Posthouse hotel chains, concentrat-



ing on the brands and pricing strategy, can lift annual profits by at least 3 per cent, or about £18m. In roadside restaurants, Mr Robinson plans to introduce "branded operations" - such as Burger King outlets - to at least 100 Little Chef

sites in an attempt to appeal to

younger customers, while revitalis-ing the remaining 330 outlets. Granada says that the increased sales will yield annual profit improve-

ments of £20m. However, Forte argued that Granada's plans demonstrated that it did and hostile bidders can find nasty surprises when they finally get to grips with their acquisitions. As for debt. Granada's position

would be transformed by the sale of the upmarket hotels and other assets. Analysts estimate that speedy disposals at book value, con-

pled with free cash flow from the combined businesses, could cut debt to £1.25bn by September, giving gearing of about 70 per cent. This would fall to 50 per cent if Granada's stake in the BSkyB satellite television business was revalued on the balance sheet. Interest payments would be covered a healthy eight times. However, factors beyond Granada's control could delay the hotels sale, and it might not get the price it hopes for them,

The company insists it does not need to sell in a hurry, since interest payments would still be four times covered - more than Forte has achieved recently. That takes account of capital spending plans for the combined group. Gearing would be about 160 per cent next September (excluding a BSkyB revaluation).

Finally, Granada plans to axe Forte's symbols of corporate largesse. The corporate jet is expected to go, and the Prix de L'Arc de Triomphe will be looking for a new

E DISPOSALS - By Scheherszade Daneshkhu

Top hotels go on the auction block

Overnight, Granada has looking to expand include ITT become the UK's largest hotelier with more than 60,000 1994 to acquire Ciga, the Italrooms worldwide to add to its

But if all goes to plan, it expects to shed almost half that number - 27,000 - within six months through the dis-posal of Forte's 18 upmarket Exclusive hotels and the 85strong Méridien chain. This includes the Waldorf in London, the first hotel acquired by Lord Forte, the company's founder, in 1958. Most of the hotels are outside the UK, and more than half are run on management contracts

Granada aims to sell most of the hotels in one package, minimising its tax hability. Exclusives that might attract higher prices will be sold individually. notably the Plaza Athénée in New York, the Georges V in Paris and the Grosvanor House

in London. The two groups of hotels have a book value of £1.62km, with the Exclusives accounting for 2910m. Kleinwort Benson. the broker, says that if Granada sells at its target price of book value, it will be underselling the hotels by up to £330m. Many hotel consultants doubt it will be easy to find a single buyer. "It's one thing to show interest, units another to

write out a cheque," said one. Potential buyers include Kohlberg. Kravis Roberts, the US leveraged buy-out specialist. KKR made its first foray into Europe recently with the £205m acquisition of Reed Regional Newspapers, a UK subsidiary of Reed Elsevier. The purchase was put together by Glenisla Group, KKR's London affiliate set up by Mr Ian Martin - one of Granada's nonexecutive directors. International hotel chains

ian luxury hotels group, and Marriott, which has a holding in Ritz-Cariton.

Bass, which owns Holiday Inn, the franchised hotel operation, and Accor, are believed to be interested in Méridien. Wealthy investors, such as Prince Al Waleed, who sup-

ported Accor's unsuccessful bid for Meridien, and the Sultan of Brunei, as well as east Asian hotel groups, such as Mandarin Oriental, are also prepared to make acquisitions. Prince Al Waleed, who has a 25 per cent holding in Four Seasons, the Canada-based group, may also have his sights on Forte's 68 per cent holding in the Savoy group. Mr Ramon Pajares, Savoy's managing-director, was general-manager of London's Four Seasons hotel for 15 years.

The main target of Granada's bid among Forte's hotels are the mid-market Posthouse and budget Travelodge chains, Forte's other main hotel groups - Heritage, White Hart and unbranded London hotels, such as the Cumberland and Strand Palace - may also be sold. Some Heritage hotels will be integrated into the Posthouse chain.

Regal Hotel Group still hopes to buy most of Forte's White Hart chain for £122m, a deal it agreed with Forte on Friday. Mr Charles Vere Nicoll, chief executive, said yesterday he hoped the contract would survive the takeover, but that Granada had the right to withdraw or renegotiate it. "We hope to be in discussions with Granada as soon as they are ready," said Mr Nicoll, who founded Regal in 1993 with three hotels.



S GERRY ROBINSON - By David Blackwell

Marathon man almost lost for words

Gerry Robinson, who has shown many times in the last 60 days that he long ago kissed the Blarney stone in his native Ireland, was almost lost for words yesterday.

"I'm delighted," Granada's chief executive told the hastily arranged press conference at London Weekend Television after his victory over Forte was announced.

Clearly cock-a-hoop at the extent of Forte's defeat, he paid the customary tribute to his adversary - referring to "the very spirited defence by Sir Rocco". But he sounded more sincere in calling an end to the campaign, which he described as "a very long drawn out affair" - the dark rings under his eyes bearing witness to his marathon tour of City institutions.

The takeover represents the culmination of two years' study of the UK's leading hotels group with his long-term partner Charles Allen Mr Allen - the one with the eye for detail, according to Mr Robinson - becomes chief executive of Granada Group later this year when Mr Robin-

son becomes chairman. The latest victory marks Mr Robinson's second successful hostile bid in less than two vears - LWT succumbed in February 1994. But the man who turned Granada round will be under no illusion that he has to keep his promises on Forte. Institutions have made it abundantly clear that they expect a smooth disposal of the unwanted hotels as well as the much vaunted £100m improve-

Mr Robinson has no doubts that Granada will be able to deliver on both fronts - in fact his confidence has been a hallmark of the campaign since

the bid was launched on November 22. He spent Christmas and the new year on holiday at his family home in Donegal, seemingly unworried as Forte recovered from its initial surprise and seized the initiative in the public relations

battle. His relaxed style of management - he likes to leave work by 5.30pm - is well known. But the strain did break through at a press conference earlier this month when Granada raised its offer by about 15 per cent.

He slapped down a journalist who described an unpleasant experience at a "garish and nasty" Granada motorway restaurant. But later the Irish charm resurfaced and he apologised, explaining that he was suffering from an abscess on a

Nevertheless, it is clear that he does not suffer fools gladly, and he has made no secret of his contempt for Forte's management. He even had a cartoon commissioned showing Sir Rocco as a waiter with a tray full of Forte disposals and the caption "Daddy I shrunk the company".

He also has no mean eye for detail himself. He did not healtate to show around the City a photograph of the Strand Palace hotel on Christmas Eve so many neon-lit letters were broken that the sign read RAND ACE hotel.

The contrast between Mr Robinson and Sir Rocco Forte could not be starker. While Sir Rocco enjoyed a privileged upbringing, Mr Robinson, the ninth of 10 children of a carpenter, worked his way up

from the bottom. Both men enjoy playing golf, but have met competitively only once. On that occasion Sir Rocco beat Mr Robinson easily.

'I'll be back'

I SIR ROCCO

says heir to empire Sir Rocco Forte is a hotelier.

born and bred. He never contemplated a career other than that of joining the company his father, Lord Forte, founded with the Meadow Milk Bar in London's Regent Street just over 60 years ago, writes Scheherazade Doneshkhu.

As the only son, Str Rocco was bound to be compared with his father. In an incident recorded in Lord Forte's autobiography, even his mother once said to him: "If you are ever as good as your father..." before being told by the then Charles Forte that

such talk would only cause a rift between father and son. While Lord Forte - still president at 87 - built up the company, Sir Rocco will inevi-That would be too harsh a judgment. His sympathisers argue that, although Str Rocco became chief executive in 1982, he has only had real power since he took over as

chairman in 1992. "The roots of this lie in the 1980s when Forte [group] went to sleep under Charles Forte." said one observer. "No one appreciates how difficult it was for Rocco to get his father

Since he took over as chairman there has been a shake-up, including several large disposals, the creation of a new management team, and the acquisition of Méridien, the international hotel chain, from Air France.

Sir Rocco was also instrumental in brokering a peace agreement with the Savoy group. Forte's management and the charitable trusts, against which Forte unsuccessfully waged a 15-year battle for control of Savoy, agreed to work together under a new managing-director, Mr Ramon Paiares.

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However, analysts have critcised the company for hanging on to its Savoy stake, and for the time taken to rebrand

Well liked by his staff, Sir Rocco has few enemies. "He's slightly brusque in manner and dismissive, but he's very able, hard working and tenacious. Altogether a very decent bloke," said one outside

associate. Mr John Bodie, senior partner at DE & J Levy, surveyors, whose founder Mr Joe Levy, arranged many of Lord Forte's early property purchases, said yesterday: "It is a great tragedy. The company was built up effectively; it had a bad time after the Gulf war and now it is to be dismembered just at the moment when the business

had taken off." Given Sir Rocco's background, many observers expect him to remain in the hotel industry. There has even been speculation that he might participate in some of the hotel disposals which Granada is to make,

The 18.8m shares he holds in Forte along with share options and his emohuments as director should gross him about £73m, but a portion would be spent on settling debt raised to fund the purchase of 3.9m Forte shares on Friday at 376p

a share and a further 525,000 at 377p on Monday. Ms Olga Polizzi, his sister ind a Forte director, also has shares and remuneration worth about £40m.

"I'll be back," was all Sir Rocco would say as he left Porte's grey and black headquarters at Holburn last night.

II THE OPTIONS FOR WHITBREAD - By Roderick Oram

Prime catch has slipped through the fingers

Whitbread said yesterday as Granada's victory prevented it buying Forte's roadside restaubuying Forte's road rant chains and budget hotels for £1.05bn.

"We're disappointed but it was an opportunistic deal. We will continue to build up our restaurants and hotels through other acquisitions and organic growth.

A prime catch has slipped through Whithread's fingers.

restaurants under the Little Chef and Happy Eater names, 26 Welcome Break motorway service stations, 55 Côte France motorway service stations and 127 Travelodge budget hotels. As a consolation prize, it might be able to buy the Welcome Breaks from Granada.

Fighting for the deal, Whitbread had criticised Granada's plans for the restaurants. It said that Granada's aim of cutting 5 per cent from purchas-The assets were 430 roadside ing costs would be achieved

only at the expense of quality. As it lost out on the Forte assets for reasons beyond its control, the failure should not be added to its list of near misses - such as the Chef & Brewer pub chain and Courage, the brewer. But having excited the City with the prospect of a quantum leap in its business, It will have to work

hard to achieve a similar jump

year, under such names as Beefeater, TGI Friday's and Pizza Hut. It continues to expand the chains rapidly. adding, for example, about 15 Beefeaters a year and two or three Friday's, which are much larger units. It is known to be searching

for another restaurant concept to license following its success with brands it has bought. such as Friday's. Market specu-It currently runs restaurants lation has suggested an interwith some \$800m of turnover a est in PizzaExpress. Certainly,

Whitbread admires PizzaExpress, which has outperformed Pizza Hut – its joint venture with PepsiCo, US owner of the brand.

Whitbread also wants to expand its very limited foreign exposure to restaurants. Its bridgeheads are Churrasco and Maredo, two German steak house chains, and The Keg. a North American steak house chain. Whitbread has had some setbacks along the way, deciding to sell, for example, its Keg more upmarket brand.

restaurants in Australia. Losing out on Forte's Travelodge hotels is a particular disappointment. Coupled with its own Travel Inn chain, they would have made the largest budget chain in the UK. Fortunately, Whitbread has

reinforced the credibility of its hotel strategy by paying £180m for 16 Marriott hotels in the UK and the national franchise. This made it the third largest UK hotel chain and gave it a



Jack Jarvis, chief executive of Whitbread, lost out on Opportunistic deal

WINNERS IN THE CITY - By David Wighton

Biggest round of fees since Guinness bought Distillers

In terms of City fees and expenses, the bid will be the most expensive since the Guinness takeover of Distillers in 1986.

Ignoring any fees Granada will incur when it breaks up Forte, the total expenses for both sides will come to about £140m before VAT. Granada stated in its final offer document that its costs would be £105m, while Forte's bill is estimated

at about £35m. The largest group of beneficiaries is not the serried ranks of advisers but the institutional investors which sub-underwrote the £1.8bn of new shares which Granada is issuing

international institutions, many of them shareholders in both Granada and Forte, received a total of about £35m for their trouble.

A further £25m was shared between Lazard Brothers (£2.5m). which underwrote nearly 15 per cent of the issue, and ABN Amro Hoare Govett (£11m) and BZW (£11m) which underwrote the remainder

and acted as brokers, Total funding costs, including £10m of bankers' fees on the £2.6bn of debt, amounted to £70m or about 1.6 per cent of the funds raised.

A group of more than 200 UK and stamp duty on the Forte shares. Of the £105m total, Granada's advisory fees amounted to only \$13m. while Forte is thought to have spent

more than twice that. Granada's advisers were headed by Mr John Nelson and Mr John Dear, of Lazard Brothers, its merchant bank, together with teams from Hoare Govett and BZW, led by Mr Nigel Mills and Mr Simon de

There were also two sets of lawyers - Lovell White Durrant and Slaughter May - with KPMG acting as accountants and Touche Ross's Granada also has to pay £19m of consulting arm providing hotels

expertise. Citigate, a long-standing Granada adviser, handled the public relations. Granada's campaign was praised both by the Forte camp and by independent investment bankers. One rival corporate financier said:

"It was a calm, calculated, well organised and well staged bid. It was a class act." Observers were particularly impressed with the way Granada fought back after Forte's powerful defence document, incorporating its

week's stock market raid. In retrospect, the timing of the

proposed share buy-back, "Granada's final offer was very well structured and very well judged," said one inde-pendent merchant banker.

Granada's brokers are also judged to have performed well, both in terms of selling the deal to both sets of shareholders and also in last

raid was perfect and is thought to have prevented Whithread from buying shares in the market to bolster Forte's chances.

As for Forte's advisers, there was "a potential for disaster", according to one City observer. "Given the large number of advisers and the egos involved, it was a recipe for a

Forte had three sets of financial

advisers in SBC Warburg, Morgan Stanley and UBS, with Cazenove brought in to help on the broking side. Sir Rocco Forte also called in his old friend Mr Roberto Mendoza, vice chairman of JP Morgan in New

Mr Mendoza's role in co-ordinating the teams allowed Forte to put up a better defence than any observer had expected.

The ontcome is a blow for all Forte's advisers, none more so than Mr Alan Parker, who headed the public relations campaign at Bruns-wick. He claims it is his first significant defeat in 10 years.

Pre-tex profit (2m)

By John Gapper

Institutional investors that place funds with a new investment management arm of Barclays will be able to swap global equity portfolios among themselves without having to deal through stock exchanges. The bank said yesterday that BZW Barclays Global Investors, its fund management firm formed following the £280m purchase of the San Franciscobased Wells Fargo Nikko Investment Advisors in June, would give it greater capacity

to act as a private exchange. Mr Fred Grauer, BBGI chairman, said the firm's ability to "cross" large and complex trades of shares among customers without charging a fee would be enhanced by combining the US and European fund

management operations.
Mr Donald Luskin, vice-

chairman, said Wells Fargo

Nikko had crossed trades among its customers before the purchase, making it the 10th largest stock exchange in the world, and this activity was

likely to intensify. BBGI is now the world's largest passive fund manager, using technology to invest cus-tomers' money in shares that mirror national stock indices. Such index management has become increasingly popular with investors because it is cheaper than active fund management, which involves analvsis and research. About 15 per cent of US institutional funds are passively managed.

tomers swap portfolios is set by the closing index levels in relevant markets. Mr Grauer said that BBGI had no ambitions to rival public stock exchanges, and that the service was exclusively for

The price at which BBGI cus-

arnell's £1.85bn bid for Premier Consolidated was producing some exotic superlatives in the City of London yesterday.

The magnitude of the offer for the largest catalogue electronic component distributor in the US was described as "incredible", "high-risk" and "fantastically brave". Mr Howard Ponison, chief

executive of Farnell, said the deal was "a once in a lifetime opportunity. With one move, we have transformed ourselves into a truly global company". However, the nature of the deal - a company capitalised at under £1bn taking on a group one and a third times larger - revived memories of earlier forays by UK groups into the US which went wrong, sometimes disastrously so. These include Imperial Group's takeover of the Howard John-

Tarnell's £1.85bn bid for in 1980, Blue Arrow's purchase holders' funds of £132m. Far-Premier Consolidated of Manpower in 1989, and Midnell will pursue three avenues was producing some land Bank's 1980 acquisition of to repair the balance sheet. Crocker National Bank.

Christopher Price outlines the group's bold move to buy a US distributor that is bigger than itself

> Mr Poulson admits the company is paying a premium price for Premier, but denies that the group will be over-stretched. "These are very cash-generative businesses and we have a history of paying back our debts early."

> Farnell is paying 24 times Premier's prospective 1996 earnings. In comparison, Electrocomponents, Farnell's main competitor in Europe, is trading on a prospective p/e multiple of around 21 times current year earnings. The offer price of \$34 a share is also a 39 per cent premium to Premier's suspension price.
> The combined group will

have annual sales in excess of fibn and operating profit of fil75m. It will also have debts son hotel and restaurant chain of £450m and negative share-

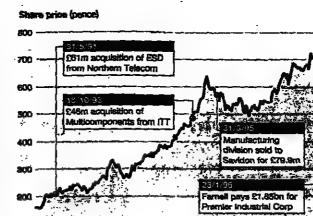
Farnell's offer for Premier evokes surprise

One is cash flow, Mr Andrew Fisher, finance director, says Premier's pre-tax free cash flow was \$172m (£112m) in 1995, a high level in comparison with Farnell and a reflection of the US group's high margin catalogue busin The group will also look for significant synergies and cost savings. Bulk purchasing,

amalgamation of the two groups' catalogues are likely to be on the agenda. "We are not going in there to impose our culture. Premier is an excellent well-run business," says Mr Poulson, "But we will be able to bring our

improved productivity, and

expertise in improving margins The sale of some of Premier's peripheral businesses, which Mr Poulson said could realise



as much as £100m, will also be looked at.

However, analysis said pres sure on the balance sheet could force the group to con-sider selling its volume distribution business which serves

large users. Some analysts voiced doubts over the scale of synergies and cost savings being suggested by the Farnell

There was also no consensus over the likely dilution to earn-

ings and the growth potential for the US market, which some analysts believe is limited. The doubts are likely to be enough to keep Farnell's shares subdued in the near

Unilever sweeps up Diversey

By Roderlok Orem in London and Bernard Simon in Toronto

Unilever has become the world's second largest producer of industrial cleaning products with its C\$780m (\$569m) purchase of Diversey from The Molson Companies of

Diversey's performance has been deuted in recent years by losses in the US, where Molson has struggled to mesh the acquisition four years ago of DuBois, a US chemicals group. The US division's operating loss widened from C\$8.4m to C833.6m in the six months to September 30.

Unilever said Diversey would complement its Lever Industrial International subsidiary. Together, they will have a global market share of about 14 per cent, against Henkel of Germany's 16 per cent, esti-mates Mr David Lang, an analyst with Henderson Cros-

Diversey, which had operating profits of £34m on sales of £507m in the year to last March, is strong in the food and beverage industries in North America, Europe and Japan and emerging markets.

The acquisition is Unilever's largest purchase of a non-consumer company for more than 15 years and its largest takeover for about six years. It will lift Lever industrial's European sales by about £250m to 2500m and double them in the US to about £300m.

Molson expects to raise a total of about C\$1.1hn from the sale as well as the likely disposal soon of its other chemical businesses. About a third of the proceeds will be used to reduce debt. It plans to use the rest to expand its core brewing interests with an acquisition outside North America.

SeaPerfect forced into refinancing

By Peggy Hollinger

SeaPerfect, the clam and scallop farmer, has hit choppy waters just over a year after flotation, with the announcement yesterday that its shares would be suspended at 71p pending a refinancing.

The company, which operates a scallop farm in Chile and clam beds in the US, said it was facing a working capital shortage following failure to negotiate adequate facilities with Chilean banks. Mr Tim Worledge of Wil-

liams de Broë, SeaPerfect's

ker, said the circumstances

surrounding the company's current needs and profitability remained unclear. The company was in meetines with its advisers yesterday and was hoping to have a clearer indication of how it could raise the funds by the and of this week.

It is continuing to pursue negotiations with the Chilean banks, but is also understood to be examining the possibility of an equity issue or some other capital raising exercise. SeaPerfect raised some £27m (\$41.6m) in November 1994

through a placing and offer.

6 months

ISSUE OF £3,000,000,000

INFORMATION FROM THE BANK OF ENGLAND

8% TREASURY STOCK 2000

INTEREST PAYABLE HALF-YEARLY ON 7 JUNE AND 7 DECEMBER FOR AUCTION ON A BID PRICE BASIS ON 31 JANUARY 1996

PAYABLE IN FULL WITH APPLICATION

This Stockwill, on issue, be an investment falling within Part II of the Piret Schadule to the Trustee investments Act 1961. Application has been made to the London Stock Exchange for the Stock to be admitted to the Official List on 1 Pebruary 1996.

1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND invited.

The principal of and interest on the Stock will be a there on the National Loans Fund, with mouses to the Consolidated Fund of the United Kingdom.

The Stock will be sepaid at per on 7 December 2000. 3. The sense; will be aspend as per out a present will rank in all respects part passes, and will be humedistely fungible, with the existing Stock and will be amalgament with the existing Stock in the Central Gibt Office (CGO) on issue and on the register on registration. Consequently, the price payable for the Stock will include an amount equal to accurate instruct from 7 December 1995, the last interest payment date of the Stock, until actionness on 1 February 1996 at the rank of £1,22740 per £100 recember 1995.

The Stock will be registered at the Bank of England or at the Bank of Iroland, althus, and will be transferable, in multiples of one penny, by instrument in writing accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England half for the account of members of the CGO Service will also be resufficiable, in multipliet of one penny, by exampt transfer in accombance with the Sock Transfer Art 1982 and the relevant subordinate legislation. Transfer will be

Interest is psysbin half-yearly on 7 June and 7 December. Income us: will be deducted from psyments of more than £5 per amount. Interest warrants will be sant by post. This further issue of the Stock will tank for the full six months' interest

The Stock may be held on the National Savings Stock Regist

6. The Stock and the interest payable thereon will be exempt from all United Kingdom texation, present or fature, so long as it is shown that the Stock is in the bracticial ownership of persons who are neither domiciled nor ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.

9. Further, the interest payable on the Stock will be exempt from United Kingdom income tax, possest or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are not onfinedly resident in the United Kingdom of Great Britain and Northern Ireland.

10. For the purposes of the praceding paragraphs, persons are not ordinarily resident in the United Kingdom if they are regarded as not ordinarily resident for the purposes of United Kingdom income not.

Applications for exemption from United Kingdom income my should be sinde
in 80th form as may be required by the Commissioners of Inland Revenue. The
appropriate forms may be obtained from the Inland Revenue, Financial
Internediaries and Chema Office, Pitz Roy House, PO Box 46, Notingham, NG2

13D.

12. These exemptions will not entitle a person to claim repayment of text deducted from interest unless the claim to such repayment is made within the time limit provided for such claims under tosome tax law; under the provisions of the Taxes Misnagement Act 1970, Section 43 (1), no such claim will be outside this time limit if k is made within air years from the date on which the interest is payable. In addition, these exemptions will not apply so as to exclude the interest from any computation for treation purposes of the profits of any trade or business certical on in the United Kingdom. Moreover, the allowance of the exemptions is subject to the provisions of any law, present or future, of the United Kingdom directed to the provisions of any law, present or future, of the United Kingdom directed to the provisions of any law, present or future, of the United Kingdom directed to the provisions of the Linited Kingdom, and, in particular, the interest will not be exempt from income tax where, under any such provision, it fulls to be treated for the purpose of the Income Tax Acts as income of any person excident or ordinarily resident in the United Kingdom.

13. It is taxended that, if an official facility for the stripping of gilt-edged scentifies is introduced, the Stock will be strippide subject to the textus of that facility. On 10 July 1995 the Chancellor of the Exchequer amonomed that the Government had decided in principle to introduce such a facility and last also decided that any

no may 1950 me amenestor of the Exchequer amonomed that the Government had decided in principle to introduce such a facility and had also decided that may securide made strippable through any such facility would be exempt from withholding tax and from the quarterly accounting attangements which have been introduced with effect from 2 January 1996 in connection with sale and repurchase agreements for gilt-edged securities. The starting date for an official strips facility will be announced in due course.

will be announced in one course.

14. Partiest details of the tax treasment of according resulting from the stripping of stock of this issue will be determined at or prior to the commencement of an official strips facility. Accordingly, the availability and terms of the exemptions in paragraphs \$ to 12 above in relation to such stripped accurities are subject to modification. Information about other proposed changes in the tax regime for gill-edged accurities is contained in the document referred to in paragraph 26 below. Method of Application

15. Bids may be made on either a companion or a non-competitive basis, as soil out below, and must be submitted on the application form published with the presences. Each application form must competitive bid of one non-competitive bid. Gilt-edged methet makers many make competitive bid, Gilt-edged methet makers many make competitive bid, by telephone to the Basek of England not later than 10.00 am on Wednesday, 31

16. Application forms must be sent to the Bank of England, New Issues, PO Box 444, Gloscester, GL1 INP to surve not later than 10.00 AM ON WEDNISSDAY, 31 JANUARY 1996; or lodged by hand at the Central Gilts Office, Bank of England, Bank Buildings, 19 Old Jetrry, London not here than 18.00 AM ON WEDNISSDAY, 31 JANUARY 1996; or lodged by hand at any of the Branches or Agencies of the Bank of England not later than 3.30 PM ON TUESDAY, 30 JANUARY 1996. Bids will not be revocable between 10.00 am on Wednesday, 31 January 1996 and 10.00 am on Monday, 5 February 1996. 17. COMPETITIVE BIDS

Each compositive bid must be for one amount and at one price, excluding accused interest, expressed as a multiple of 1/32nd of £1 and must be for a minimum of £500,000 nominal of Stock and for a multiple of Stock as

Amount of Stock applied £500,000-£1,000,000 £1,000,000 or greater

(ii) Unions the applicant is a member of the COO Service, PAYMENT IN FULL AT THE PRICE BID PLUS ACCRURO INTEREST AT THE RATE OF IL 22740 PER SIGN NOMINAL OF STOCK must be made by a CHAPS symment. Each CHAPS payment must be sent to the Steffing Bunking Office, bank of England (Sent Code 10-00-00) for the credit of "New Issues" Accesses unmiker \$8560009) quoting the reference "8TY 2000", to arrive not the that 1.30 pm on Thursday, 1 February 1996.

(iii) The Bank of England macroes the right to reject any competitive bid or part of any competitive bid. Competitive bids will be maked in descending order of price and Stock will be sold to applicants whose competitive bids are at or above the lowest price at which the Bank of England decides that any conspectitive bid should be accepted (the lowest accepted price).

APPLICANTS WHOSE COMPETITIVE BIDS ARE ACCEPTED WILL PURCHASE STOCK AT THE PRICES WHICH THEY BID OPLING ACCEPTED TO THE PRICES WHICH THEY BID OPLING ACCEPTED THEY BID ACCEPTED THEY BID ACCEPTED THE PRICES WHICH THEY BID OPLING ACCEPTED THE PRICES WHICH THEY BID OPLING ACCEPTED THE PRICES WHICH THEY BID DECIDED THE PRICES WHICH THEY BID THEY BID THE PRICES WHICH THEY BID THE PRICES WHICH THEY BID THE PRICES WHICH THEY BID THE Which are made at prices above the lowest accepted price will be satisfied in full; competitive bids which are made at prices above the lowest accepted price will be satisfied in full; competitive bids which are made at the lowest With a competitive bid With a non-competitive bid

ecopted price may be setisfied in fall or in part only.

A non-competitive bid must be for not less than £1,000 nominal and not more than £500,000 nominal of Stock, and must be for a unlriple of £1,000 nominal Only one non-competitive bid may be submitted for the benefit of any one person, and each non-competitive application form may compute only one non-competitive bid, liftingle applications or suspected multiple applications

(iii) Union the applicant is a member of the COO Service, a separate chaque appropering PAYMENT AT THE RATE OF LIGS FOR EVERY 2100

representing PAYMENT AT THE RATE OF £106 FOR EVEKY £100 NOMINAL OF STOCE APPLIED FOR must accompany each non-competitive bid; chaques ment be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isla of Man. The Bank of England reserves the right to reject any son-competitive bid. Non-competitive bids which are accepted will be accepted in full at the non-competitive sale price plus accrued interest at the rate of £1.22740 per £100 nominal of Stock. The non-compositive sale price will be EQUAL TO THE AVERAGE OF THE PRICES AT WHICH COMPETITIVE BIDS HAVE BEEN ACCEPTED, the average being weighted by reference to the amount accepted at each price and ROUNDED DOWN TO THE NEAREST MULTIPLE OF 1/32ND OF £1.

If the non-competitive sale price, plus socreed learnes, is less than £106 per £100 nominal of Stock, the behance of the amount paid on application will be

funded by cheque sent by post at the risk of the applicant. retrained by cheque sent by post at the risk of the applicant.

(vi) If the non-competitive sale price, plus accuract interest, is granter than £108 per £100 nominal of Stock, applicants whose non-competitive bids are accepted may be required to make a further payment equal to the non-competitive sale price, plus accrued interest, less £108 for every £100 nominal of Stock allocated to them. An applicant from whom a further payment is required will be notified by letter by the Bank of England of the amount of Stock allocated to him and of the further payment due, but such notification will confer no right on the applicant to transfer the unrount of Stock so allocated. The despatch of perificates to applicants from whom a further payment is required will be delayed until such further payment has been made.

19. The Bank of England may self less than the full amount of the Stock on office at the section. Cascellation of a sale of Stock will not affect the non-competitive e price or any other sale of Stock.

20. The Stock will be, and all previous issues of the Stock have been, initially 20. The Stock will be, and all previous issues of the litter have been, initially issued at a price such that it will not be a deep discount security for the purposes of Schedule 4 to the Income and Corporation Tuxes Act 1988. Further issues of the Stock may be at a deep discount (treadly, a discount exceeding 1/% per annum) and in certain chromastances this could result in all of the Stock being treated thereafter as a deep discount security. However, it is the intention of Her Majesty's Treasury that further issues of the Stock will be conducted so as to prevent any of the Stock being treated as a deep discount security for United Kingdom are purposes. Provided the Stock is seither a deep discount security, nor treated at a deep discount security, any discount to the nominal value at which the Stock is issued will not represent toxable income for the purposes of the relevant provisions.

21. The Stock will be issued in peristered form and allorment letters will not be 21. The Stock will be issued in registered form and alloquent letters will not be lasted. Except in the case of Stock held for the account of members of the CGO Service (for whom separate arrangements apply), registration will be in accordance with the instructions given in the application form.

22. Certificates in respect of the Stock sold (other than amounts held in the CGO Service for the account of members) and the refund of any excess amount paid, may at the discretion of the Bank of England be withheld nail the applicant's cheque has been paid or CHAPS payment received. In the swent of such withholding, the applicant will be southed by letter by the Bank of England of the acceptance of his application and of the amount of Stock allocated to him, subject in orth case to the returned of the charges or master of the CMAPS. in each case to the payment of his cheque or receipt of his CHAPS payment to transfer the Sallocated. Certificates will be sent by post at the risk of the applicant.

23. No sale will be made of a less amount than £1,000 nominal of Stock. If an application is satisfied in part only, the excess amount paid will, when refunded, be remitted by cheque despatched by post at the risk of the applicant, if an application is rejected the amount paid on application will be returned filterwise.

application is rejected the amount paid on application will be returned likewise. Non-payment on presentation of a cheege or non-receipt of a CHAPS payment on the due date in respect of any Stock sold will render such Stock liable to forfeigne. Interest at a rate equal to the London Inter-Bank Offered Rue for seven day deposits in sterling ("LIBOK") plus 1% per annum may, however, be charged on the amount payable in respect of any Stock for which payment is accepted after the due date. Such rate will be determined by the Bank of England by reference to market quotations, on the due date for such payment, for LIBOR obtained from such source or sources as the Bank of England shall consider appropriate.

24. Subject to the provisions governing membership of the COO Service, a member of that Service may, by completing Section C of the application form, request that any Stock sold to him be credited direct to his account in the COO on Thursday, 1 February 1996 by means of a member-to-member delivery from an account in the name of the Governor and Company of the Bank of England, Number 2. Account. Failure to accept such delivery by the deadfine for member-to-member deliveries under the rules of the COO Service on 1 February 1996 shall for the purposes of this prospectured social.

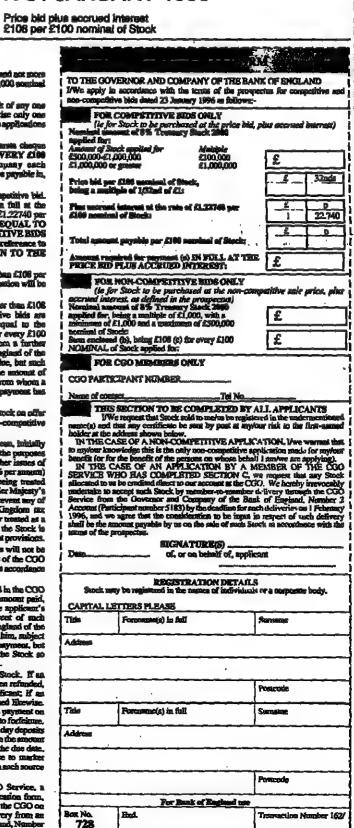
25. Application forms and copies of this prospecture may be obtained by post from

25. Application focus and copies of this prospectus may be obtained by post from the Bank of England, New Issues, Southgate Rouse, Southgate Street, Gloucesser, Gl.1 IUW: at the Central Gibs Office, Bank of England, I Bank Buildings, Princes Street, London, EC2R SEU or at any of the Branches or Agencies of the Bank of England, at the Bank of Ireland, Moyne Buildings, 1st Floor, 20 Callender Street, Belfast, BT1 5BN; or at any office of the London Stock Exchange.

26. Attention is drawn to the press release issued by the Inland Revenue on 28 November 1995, providing details of reform of the annion of gilts and bonds announced by the Chancellor of the Exchequer on 16 July 1995, to the Finance Bill published by HMSO on 4 January 1996, and to the Government Statement referred to in the final paragraph of this prospectus.

Government Statement
Amention is drawn to the statement issued by Her Majesty's Treasury on 29 May
1985 which explained that, in the interest of the orderly conduct of fiscal policy,
neither Her Majesty's Government nor the Bank of England or their respective
servants to agents undertake to disclose tax changes dealded on but not yet
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Government or the Bank; that no responsibility can therefore be accepted for any
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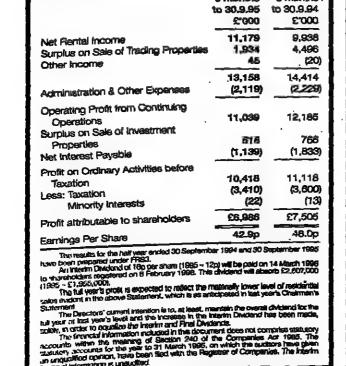
Batch Number | New Account No. Cert. Posted Date Dayrinne Telephone Number (in case there is a query) NOTE: The Stock will be registered on the Bank of England Register, unless you with the Stock to be registered on the NATIONAL SAVINGS STOCK REGISTER. wish the Stock to be registered on the NATSONAL SAVINGS STOCK REGISTER (NSSP) (for which there is a maximum limit of \$25,000 account of Stock) or at the Bank of Ireland, Belfast, in which case please tick the appropriate box. NSSR BELFAST

(a) Except in the case of members of the CGO Service who have completed Section C. a CHAPS payment most be seat to the Sterling Hanking Office. Bank of Singland (Sont Code 10-03-00) for the credit of New Issues' (Account Number 28560009) quoting the reference "8TY 21446" to arrive not later than 1.30 pm on Thursday, 1 Pelerany 1996.

A separate cherus must accompany each non-competitive application. Cheques should be made payable to "Bank of England" and crossed "New lessues" and must be derwn on a bank in, and be payable in, the United I Kingdom, the Changel Islands or the Isle of Man.

(c) The procedure for any refund, or further amount psyable, is set out in the

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- P.L.C. -

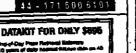
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COMPANY NEWS: UK

Berkeley makes £73m cash call

By Andrew Taylor, Construction Correspondent

Berkeley Group, regarded as a beliwether of the UK housing market and one of its most profitable companies, yesterday launched a £73.1m (\$112.6m) rights issue to buy land and finance "possible"

Last month Westbury, a rival housebuilder, announced £32.2m rights issue to help fund its £60.7m purchase of BICC's housebuilding subsidiary Clarke Homes.

Berkeley said yesterday that decisions by a number of broadly-based construction and engineering groups to withdraw from housebuilding had created opportunities for spe-cialist housebuilders as the UK housing market appeared to be

on the point of reviving. Mr Tony Pidgley, group chief executive, said net reservations - agreed sales on which a deposit had been paid - had risen by about 30 per cent in the past four months compared with the same period a year

"There definitely has been

the autumn," said Mr Pidgley who did not rule out a "modest acquisition" but said land purchases were more likely.

having a good record in judging the housing market cycle. It sold much of its land before prices really began to plummet in the recession. It also was an early buyer of land in 1992 before house sales revived briefly in 1994.

It is offering shareholders two new shares at 435p each for every nine already held. Following the announcement, Berkeley's shares slipped 5p to

504p.
The company, which specialises in up-market executive homes, has recently announced plans for a series of speciality town centre housing develop-

Some of the money raised from the issue, which has been underwritten by SBC Warburg, expected to be used to fund similar town centre

Saad Investments which has an 11.35 per cent stake in the group, and Berkeley directors have agreed to subscribe for

LEX COMMENT

Railtrack

A lively battle has to be fought before Railtrack can be privatised. Predictably. Total passenger miles (000) the company wants the government to write off most of its debts. Equally predictably, the UK treasury is against it. Who is right? At 2.4 times, Railtrack's interest cover certainly looks tight, even for a utility. But the cash flow statement shows a more generous figure: 5.4 times. Arguably, some provisions should be stripped out, bringing cash flow interest cover down to 3.3 times. But

even this figure is still pretty healthy. And the provisions

may well, of course, turn out to be over-generous For investors, a taut balance sheet would not be all bad news. It would offer some protection from rash diversifications. And it would give less opportunity for a Labour government to take cash out through a windfall tax. The danger is that ministers will opt for a limp compromise. They are certainly likely to be tempted by Railtrack's hints of an investment renaissance if debts do not get in the way.

These enticements should be taken with a hefty pinch of salt. The glamorous projects are unlikely to be viable without big dollops of subsidy. Moreover, history suggests the com-peny will be much more able to finance investment than its current performance indicates – by cutting both capital and operating costs. The electricity sector has shown the scale of the mistakes that can be made. Ministers have only them selves to blame if they make them again.

£60m charge at Zeneca

By Daniel Green

Zenecs, the UK's third biggest pharmaceuticals company, is to take a one-off exceptional charge of about 280m to pay for restructuring of UK manufacturing and distribution.

The company would not specify where job cuts would fall, only that they would be concentrated among the 2,600 UK staff that do not work in R&D. Zeneca's main sites in the UK are in Macclesfield and Alderley Park, both to the south of Manchester.

The company described fourth quarter pharmaceutiahead of the third quarter

Price cuts in Europe, especially the UK and Italy, were offset by rises in the US where its Casodex anti-cancer drug had performed well. "Profits [in pharmaceuticals]

for the year are expected to show a growth rate slightly higher than that reported at the half year." Zeneca said. Pharmaceutical sales for the first six months were £1.08hn, 5.5 per cent up on the same period in 1994.

The group's agrochemicals and seeds division saw sales growth significantly above

total 1995 sales growth was 1994, boosted by a widespread rise in volumes. "An extended season in the northern hemisphere and strong sales in South America contributed to a good second half performance," Zeneca said.

Speciality chemicals had a mixed performance with textiles colours continuing to experience tough trading con-ditions and the effects businesses reporting good perfor-

"Due to continued downward pressure on sales prices and increases in raw material costs, specialities' profits are expected to be similar to those

Tate chief has two contracts

Sir Neil Shaw, executive chairman of Tate & Lyle, has two employment contracts and receives payments from two pension schemes, company documents show.

Britis S**THEOT TRU**STS

Sir Neil, who is up for reelection to the board at tomorrow's annual meeting, has one contract with the sugars and with Redpath Industries, a Canadian subsidiary.

He is also in receipt of pension payments from Redpath's executive pension scheme and from a pension scheme established in Jersey by the subsidto the Jersey scheme to fund a deficit identified when his pen sion payments began in 1992.

The annual report does not state that he has two contracts. However, documents available for inspection ahead of the AGM provide details. His Tate contract says "in the event of potential conflict of

Therexsys new financing disorder - are expected to follow in 1997.

RESULTS

Therexsys; the only UK company specialising in gene therapy, is about to start a second round of financing, with a view to floating on the London Stock Exchange next year.

Dr Martin Preuveneers, the chief executive recruited from Glaxo Wellcome, aims to raise between 28m and £10m this spring through a private placement. Nine venture capital funds contributed £6.4m to the first round in 1998.

Clinical trials for Therexsys' first product, a treatment for inoperable tumours, should have started by next year. Two others, for HIV/Aids and Gaucher's disease - an inherited metabolic Gene therapy, the medical use of the genetic chemical DNA, has recently received adverse publicity in the US, where about 50 biotechnology companies specialise in the field. Last month an expert panel told the US govern-ment's National Institutes of Health: "Expectations of current gene therapy have been over-

Therexsys also announced a strengthening of its management team, including the appointment of Dr Philip Barr, former director of molecular biology at Chiron in California, research.

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| RÉ | Date of | — Dividends Coresponding | Total for | Total laws |
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| 5 | Apr 10 | . 0,7 | - | 1.6 |
| | Mar 14 | 12 | | 32 |
| | Apr 10 | 8.4 | 10.1 | 8.6 |
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| | Feb 27 | 1,5 | 3.2 | 3.2 |
| • | Apr 18 | 0.87 | 1.8 | 1.3 |
| | Ápr 8 | 4.2 | 6.65 | 7.2 |
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1994/95 RESULTS

A YEAR OF STRONG GROWTH

The Supervisory Board chaired by Mr André P. GUICHARD, at its meeting of 22 January 1996, reviewed the management report and accounts for the year ended 30 September 1995, which were presented by the Management Board chaired by Mr Jean-Pierre GUICHARD.

The turnover of MANUTAN S.A., supported by the strong economic recovery, grew strongly (+ 21 %) to FRF 658 million. All the other Group companies, with the exception of the German group company, had sustained growth; consolidated turnover increases by 15 % on the basis of a group structure identical to the previous year.

The acquisition of the OVERTOOM Group in April 1995 substantially increased the scale of the Group; including the accounts of the Dutch company for six months, consolidated turnover of the

MANUTAN Group amounts to FRF 1.39 billion, an increase of 40 %. The net profit attributable to the Group, before amortisation of goodwill, is FRF 100.5 million, an increase of 36 %. After amortisation of goodwill, this profit amounts to FRF 90 million.

The turnover of the newly-constituted group, including twelve months of the OVERTOOM Group, should be close to FRF 1.8 billion for the 1995/96 financial year, while achieving a fully acceptable rate of return.

At the Annual General Meeting of 27 March 1996, it will be proposed to increase the amount distributed by more than 40 % by increasing the dividend per share to FRF 9 inclusive of tax credit. It will also be proposed to double the capital by capitalising reserves and having a bonus issue of shares.

MANUTAN: A COMPLETE SERVICE TO BUSINESS. BY CATALOGUE GENERAL EQUIPMENT - HANDLING - LIFTING - STORAGE - OFFICE - WORKSHOP

US set to become net exporter of beef

tion, the United States Meat

Export Federation says. If cat-tile hides and edible tallow are included, the figure is closer to

By Afshin Molavi in Washington

US beef exports are expected to exceed imports for the first time in 1996 as the US Department of Agriculture gears up for a major international US beef marketing campaign. Estimates for 1995 show that exports and imports were almost equal and industry analysts and cattlemen's groups are predicting a significant export push in 1996 that will, according to the National Cattlemen's Association (NSA), "start a historical trend that will lead the U.S to being a net

exporter on both a volume and

Total 1995 US export sales of

foreign markets soared to a record high 890,000 tonnes worth \$3.1bn. Currently, Japan, Canada, Mexico and South Korea purchase the lion's share of US beef products, accounting for 90 per cent of all sales. The USDA is looking to China. South America and the Russian Federation as "the next big markets for US beef" and

import assistance. The beef industry has set an ambitious 1996 export goal of im tonnes, up 18 per cent on 1995, according to NCA. US beef exports account for

about 10 per cent of the whole-

has recently agreed a plan to provide Mexico with US beef

Despite aggressive market-ing campaigns, the US has yet to pry open European Union markets because to the EU hormone ban. Washington will lodge a complaint to the World Trade Organisation against the

15 per cent. it adds.

ban, which restricts US beef from European markets despite recent scientific conclusions that US hormonetreated beef poses no health

Mr Franz Fischler, EU commissioner for agriculture, indicated on Monday that the EU

beef, veal, and variety meats to sale value of total US produc- would not lift the ban on US more cash receipts than any beef, setting the scene for the first major agricultural test of the WTO.

The US Department of Agriculture estimates \$100m in lost sales because of the EU ban, while US beef exporting groups envisage a \$200m-300m-a-year market in Europe.

Mr Bob Drake, president of NCA, calls the European ban "nousense", noting that many of his 200,000 members resea the ban, hardening their feelings toward the WTO. "Many of us agreed to endorse the Gatt because the government promised us an end to unfair trading practices like the Euro-

Cattle and calves generate

economic crisis and plantation

other sector of the US agricultural economy, with nearly a quarter of all farm income derived from sales of cattle and calves. Beef production exceeds all other forms of US meat production by nearly a 4-1 margin in terms of value, according to USDA figures. Total economic activity asso-ciated with the beef industry

The second secon

accounts for about 4 per cent of the US GDP, according to real wool prices will continue their long-term downward trend, although some yearthe Cattle and Beef Industry Handbook. "World-wide export competito-year fluctuations will

tion is stiffening," an agricul-ture department official said, "and our producers are beginning to realise the importance of tapping foreign markets."

probably occur as customers build up and then run down

Any growth in Australian production would help to reverse the trend of the past

Pasminco, the Australian zinc

producer, said yesterday that it had secured the future of its

Budel zinc smelter in the

Netherlands, after the Dutch

authorities agreed to allow it

to produce and store jarosite

there until July 1998. After

that date, Budel will switch to

By Nikid Talt in Sydney

Australia's wool production is

expected to increase by more than 21 per cent during the next five years, contributing to

a forecast 11 per cent rise in global production, according to

the International Wool Secre-

But the IWS also warms that

five years. Since 1989-90, Aus- the IWS sees Australia wool tralian wool production has fallen by nearly 40 per cent, or about 290m kg. This decline has been blamed on the collapse in wool prices, the recent drought on the eastern seaboard and the better returns available from other agricul-

If Australian woolgrowers met the IWS predictions, the country would lift its share of world raw wool production to 33 per cent by the end of the decade, from around 31 per cent at present. Its output would continue to be more than double that of the next largest producer, New Zealand.

In the current 1995-96 year,

Dutch zinc smelter's future secured

processing "clean" concen-

trates at the Budel smelter,

Jarosite is a hazardous waste

material produced in the sinc

refining process, and environ-

mental concerns over its stor-

age at one stage threatened to close the smelter.

supplied by the new Century mine, which CRA is developing

in Queensland.

Australia forecast to stretch

its lead in wool production

tural produce.

production slipping slightly, to 437m kg, clean, from 470m kg in 1994-95. But, thereafter, production should stabilise and then rise to 530m kg level by the year 2000. The IWS also said that it was

anticipating that the large Australian wool stockpile, which was built up under a previous guaranteed pricing scheme and is currently being sold off through a regular schedule of sales, should be exhausted by 1999. Because of the diminishing impact of the stockpile sales, total wool supply from Australia would increase by only 2 per cent between 1994-95

However, after long negotia-

tions between the company

and the Dutch authorities and

in the wake of last December's

decision by CRA to proceed

with the Century mine, it was

agreed that, with a switch to the low-iron Century

concentrates in 1998, the

smelter could continue operat-

Mexican coffee growers gloomy about crop damage

Coffee growers and exporters in Chiapas, Mexico's top producing state, estimate that the 1995-96 crop will be down by between 30 and 325 per cent because of adverse weather, reports Renters from Tapa-

That would mean a drop of between 600,000 to 650,000 bags (60kg each) from the 2m produced in the 1994-1995 season. if other states held output at similar levels to last season's the national crop would drop to between 3.51m and 3.58m

Concern about the Mexican crop helped coffee futures to gain ground in London and New York yesterday. The March robustas position on the London Commodity Exchange closed at \$1,860 a tome, up \$47 on the day, while on the New York Cocoa, Sugar and Coffee Exchange the May arab-ica's position was up 0.7 cents at \$1.07% a pound in late trading.

bags, 14.4 to 15.6 per cent below the 1994-95 level, Reuters survey revealed. But frost damage to the current season's crop in Verscruz and Puebla, the second and third biggest producing states, are expected to result in a bigger cut in

national output. Reasons given for the estimated decrease were recent

Single voice proposed for British fishing industry

invasions, growers said.
"We have had reports of declines of 80 per cent, but for the state as a whole between 40 and 45 per cent would be a fair average," said Mr Carlos Bracamontes Gris, secretary-general of the National Association of Coffee Growers. There has been no investment against us, with reports of up to 7m of rain during the cycle."

A proposal to restrict coffee

experts after June 1996 in a continuing effort to prop up prices had the backing of pro-ducers and would most proba-bly be implemented, an Ecuadorean official said yesterday. He was speaking during a break in a meeting of the Asso-ciation of Coffee Producing Countries in London.

"Ecuador has proposed that the ACPC maintain coffee export retention past June 1996," Mr Jose Modesto Apolo, vice-minister of foreign trade and integration said.

MARKET REPORT

Copper leads base metals rally

Base metals generally ended higher at London Metal Exchange yesterday, following the trend in the COPPER mar-ket. But traders believed the gains were due to markets correcting from an oversold coudi-

They said the move in copper helped to dent recent downside sentiment but they expected the market eventually to test support around recent 17-month lows of \$2,440 against the backdrop of deter-iorating fundamentals.

LME stocks registered another rise yesterday and currently stand at 346,575 tonnes. A lack of physical demand is also helping to undermine

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-0.010

At the London Bullion Market, meanwhile, GOLD continned its bull run to close at \$403.8 a troy ounce, up another \$1.20, after fixing at \$403.65, the highest level since August 3,

"I think they'll keep going until such time as somebody decides to sell it," said one ana-

Some analysts and dealers were forecasting a correction as gold tended increasingly towards the overbought, although that was not a major concern for the overall trend.

"The big worry for this mar-ket is that at some point this rise is really going to stall. I don't mean a day's stalling or two day's consolidation, but sometime it is going to reach a point where it won't advance any further," an analyst said. "I suspect once that is reached, you'll see quite a bit of disinvestment selling from the Middle East," he contin-

Compiled from Reuters

heavy rains, a prolonged dry spell during llowering periods, lack of crop attention because in plantations, no credits available, even the climate has been age to the current season's

Ey Altaon Maitland

Checa

nemg

The UK government said yesterday that the country's fishing industry was hampered by poor internal communication and "a failure to understand others' needs and prob-

Mr Tony Baldry, fisheries minister, backed proposals for a single body to represent the industry in an effort to boost quality and sales of fish and to overcome supply problems caused by quotes.

But the government

COMMODITIES PRICES

LONDON METAL EXCHANGE

BASE METALS ...

expressed doubt about whether a new body could overcome divisions within the industry. "Its effectiveness would depend on industry organisations' willingness to allow

members to speak on their behalf. At present the diversity of views in the industry is such that this would seem unlikely."

The industry is highly fragmented, with many bodies representing different regions and

The proposals for a single industry voice have been duce greater flexibility into the

Precious Metals continued

drawn up by the Sea Fish Industry Authority, a statutory body, and are expected to be approved by its board today

Professor Michael Haines. the chairman, was optimistic that industry representatives from fishermen to processors, retailers and consumer bodies would perticipate. "From the soundings we

have made, the industry does want it." he said. One of the new fish forum's tasks would be to try to intro-

GRAINS AND OIL SEEDS

men who had exhausted their quotas before the end of one year should be able to "borrow" quota from the next year to ensure consistent supplies of

The government responded that it could not allow this under current EU rules, which require quotas to be managed by species on an annual basis. But these issues are under discussion within the EU and we will look closely at any proposals for flexibility between

SOFTS

aims were to improve the handling of fish on boats and at ports so that they arrived undamaged at market, and to promote the benefits of fish to younger consumers. Mr Baidry welcomed these

"Modern marketing techniques are commonplace in some other member states," he said. "Unless the industry pays greater attention to marketing, it risks being left behind by its competitors, both within the

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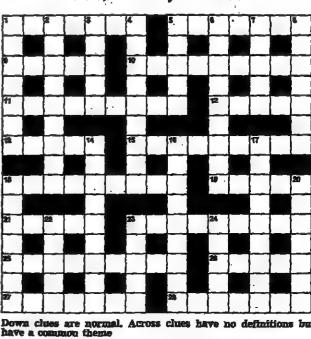
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JOTTER PAD 4,842, 20,250 1,553 12,618 46.475 +0.275 45.525 46.105 2,059 8,346 44.660 +0.350 45.000 44.376 2,222 10,862 50.325 +0.625 50.375 49.800 802 6,822 48.450 +0.425 49.475 49.025 382 2,241 **SPOT GOLD LIVE 0331 333110** 24 HOURS A DAY Calls charged at £1.50 per strinus Market Data Coutes, 19-21 Great Tower Street, London BC3R 5AQ Tel: 0171 522 0094 53,850 +0,400 53,650 52,850 1,678 3,734 CROSSWORD

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ACROSS
1 Subdues cheek (7)
5 Without charge article is 8 A bra-less brat, drooping 9 Not a gentle embrace (5) 10 Pursue to live broadcast (8,6) 14 Room not in charge of Eric, a former war minister (9) 16 People having radio set tuned into ships (9) 11 Black said "I write about it"

12 Tears off (5)
13 Beds rejected by King (5) 17 Finish it in wrought iron for 18 Vegetable put into desserts! 20 Six-footer erected girl's aerial 19 Man with a couple of names 22 About first light it ignited retired (5)

21 Some regular churchgoers (5) 28 Pears could be a lot of money 25 Clean, cook and eat (9) 27 Utter chaos in a corner of

26 Caught one boy outside (5) England (3-4) Enclose in salt water (7)

Before getting to back street hide stamps (7)
2 Present West shouted warning about. Why? (9)

3 Which sumplifies light in Guatemala service stations (5)

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7 Halve gratuities with student in lift (5)

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Contemptible person takes second drink (5)

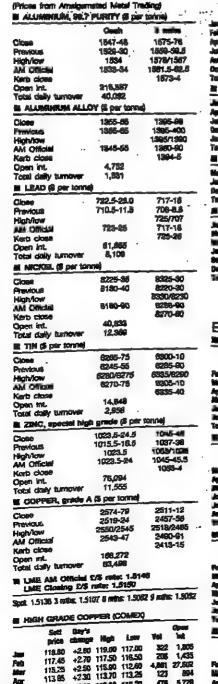
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INTERNATIONAL CAPITAL MARKETS

Sentiment in Europe hit by political worries

Lisa Bransten in New York

government bond markets faltered yesterday, with political worries and concern over budget deficits undermining sentiment. In the US, traders watched political developments in Washington

■ German government bonds opened lower after the sell-off in Treasuries overnight, but recovered early losses after the future hit a trend-line support level at 100.60, followed by some short-covering that

helped lift the market. Mr Karl Haeling, head of futures and options at Deutsche Morgan Grenfell in Frankfurt, said: "Overall sentiment in the long-term is bullish." Traders believe there may be a 7 to 10 basis point cut in the

repo rate today. On Liffe the March 10-year bund future closed at 100.88. up 0.02. The yield spread of 10year bunds over Treasuries moved from 18 basis points to 12 points.

■ UK government bonds opened lower after a weak overnight performance from US Treasuries, and finished the day slightly down after a recovery in bunds helped lift them off their low points. There was little reaction to economic data or to the announcement of the next auction stock.

On Liffe, the March long gilt future closed at 111%, down a. The 10-year yield spread over Germany moved from 162 basis

points to 163 points. The CBI trends survey showed few signs of improvement in business conditions and Mr Simon Briscoe, economist at Nikko, said: "This survey is weaker than expected, supporting the last rate cut." The Treasury said the stock

in the next auction on January

By Martin Brice in London and gilt, due 2000 and strippable, ill-afford to 'play chicken' with Lisa Bransten in New York There had been talk of a issue the market on the austerity of the 7 per cent due 2001, and The rally in European Mr Nigel Richardson, head of bond research at Yamaichi. said: "Clearly they are keen to pursue issuance of a bond which is strippable."

> ■ Italian government bonds experienced a volatile day, with the March future on Liffe opening at 111.20, and falling to 110.73 before closing at a high of 112.15, up 0.30 on the previous close.

> Nervousness about the political situation was replaced with confidence after Mr Silvio Berlusconi, the centre-right politician, said he thought agreement could be reached on the formation of a government.

COVERNMENT BONDS

The 10-year yield spread over Germany moved from 442 to 445 basis points.

■ Swedish government bond prices fell yesterday as investors continued to react to comments by Mr Goran Persson, finance minister, that appeared to threaten fiscal discipline

The yield on the 10-year bonds rose nearly 40 basis points but fell back and closed up only 28 basis points on Fri-day's levels. Mr Persson yesterday reiterated that his plan to raise levels of sickness and unemployment benefits would be financed within the social

Mr Graham McDevitt, senior bond strategist at Paribas Capital Markets, said Swedish bonds had enjoyed a rally during the past nine months, with the 10-year yield spread over Germany tightening from about 450 basis points last April to 215 points last week.

Mr David Brown, chief European economist at Bear Stearns International, said:

Refco pays \$925,000 fine to the CFTC the market on the austerity programme. The market has

now put a well-timed shot

across Persson's bows, with

the message to keep battening

The yield spread over Ger-

many on Sweden 10-year bonds

spreads moved from 239 basis

French government bonds

ended lower, in line with other

European markets. On Matif

the March 10-year future set-

tled at 122.76, down 0.04, while

March Pibor fell 0.03 to 95.37.

■ US Treasury prices fell in

thin trading early yesterday as

traders prepared for new sup-

ply in the afternoon and

watched political developments

Near midday, the long bond

was % lower at 1102 to yield 6.067 per cent, while at the

short end of the maturity spec-

trum the two-year note was

unchanged at 100%, yielding

In the early afternoon the

Treasury Department was due

to announce the results of an

auction of \$18,25bn in two year

notes. Bonds often fall in

advance of an auction as deal-

ers attempt to push yields

higher to make bonds more

attractive to retail buyers.

Today, the Treasury is to sell

default on its debt also

weighed on the market yester-

day. Mr Robert Rubin, the

Treasury Secretary, sent a let-

ter to the Speaker of the

House, Mr Newt Gingrich, say-

ing the Treasury would not be able to meet its obligations

after March 1 unless Congress

raised the federal borrowing

Since November, Mr Rubin has paid off US debts while

remaining under the technical

borrowing limits by using

funds from several government

Worries that the US could

\$12bn in five-year notes.

5.077 per cent

down the fiscal hatches."

points to 238 points.

By Laurie Morse in Chicago

Refco, the Chicago-based brokerage firm with a worldwide presence in the commodity and financial futures markets, has agreed to pay nearly \$1m to settle an administrative complaint brought by the Commodity Futures Trading Commission, the chief derivatives regulator in the US.

The CFTC had accused Refco of violating rules requiring segregation of customer funds in the firm's dealings with five German accounts beginning in 1989 and continuing through

1992 The agency also found that Refco had not adequately supervised its employees and had violated previous cease and desist orders against the

Refco, which noted a civil suit on the same matter had been dismissed last year withont any award of damages, said in a statement that no investor was ever damaged by Refco's actions as a broker for the German accounts, and that the firm simply executed and cleared transactions for these customers according to client

The firm agreed to the settlement because "it wanted to avoid protracted litigation with its primary regulator", a statement issued by Refco's

attorney's said. It said it had already implemented the internal controls and special reporting required by the CFTC's administrative order, and agreed to pay a fine of \$925,000. The fine is among the largest ever imposed by the CFTC for an account segregation violation.

In December 1994, Refco agreed to pay \$1.25m to settle a different complaint brought by the CFTC regarding to the firm's futures brokerage

South Africa returns to sterling pollar re

By Conner Middelmann

Continuing its strategy of expanding its investor base and setting benchmark issues in various currencies, the Republic of South Africa made its long-awaited return to the sterling hand market yesterday with a successful £100m offering of 10-year bonds - the country's first sterling issue since the early 1980s.

The bonds, which yielded 190 basis points above gilts at the re-offer price, were placed predominantly with investors in the UK, both institutional and retail, joint leads J. P. Morgan and SBC Warburg said.

South African-qualified institutional buyers were for the first time, allowed to buy into a South African foreign-currency bond following the partial removal of capital controls last week.

scribed and the yield spread narrowed to 186 basis points over gilts after the bonds were

freed to trade. After issuing a five-year US dollar global bond in 1994 and five-year domestic yen bonds in 1995, "we are very happy that we now have a 10-year deal in place", said Ms Maria Ramos, deputy director-general at the South African finance ministry.

Moreover, she said, "we were very pleased that we were able to do it at a spread below 200 basis points and - although that's comparing apples with pears - below the 193 basis point spread of our dollar global," she said.

South Africa chose the sterling sector because it "offered the best opportunity to get a 10-year maturity at a reasonable price" and because South Africa had no sterling in its debt portfolio, Ms Ramos said. Funding plans for the fiscal year 1996-97, which begins in April, are not yet clear, but with DM400m of bonds maturing in October, the country is expected to access that market

in the course of this year.

Elsewhere, DePfa, Germany's

Tue Jan 25

largest public-sector lender, buy, say, a World Bank global bond. The way this issue will surprised D-Mark players with be marketed and traded will plans to issue the first-ever resemble a standard global global Plandbrief. bond, which is something that's lacking in the Pfandbrief

market today."

The huge market for Pfandbriefe - bonds collateralised by public-sector or mortgage loans - has traditionally been domes-tically based, but issuers have recently been keen to attract greater international participa-

INTERNATIONAL BONDS

tion.

Rather than being an SEC-registered global issue, the bonds, which are expected to be launched early next week, will be sold into the US to qualified institutional buyers in a private placement under the SEC's Rule 144a. "They're trying to dress something up as a global bond that isn't," complained one dealer.

However, Mr Michael Dee, head of syndicate at Morgan Stanley, joint book-runner with Commerzbank, said: "Technically, 144a deals are considered to be global and the criteria for qualified investors encompass virtually everyone who would

slew of US dollar-denominated floating-rate notes. Like previous FRN issues in recent weeks, the deals were aggressively priced. largely as a result of tight spreads in the

by Moody's and IBCA.

DePfa hopes to place between 60 and 70 per cent of

the issue outside Germany.

including about 30 per cent in

Asia and 10 to 20 per cent in

the US. DePfa's public-sector

Plandbriefe are rated triple-A

Elsewhere, the market saw a

secondary market. However, their lead managers reported solid demand from money-market funds and financial institu-Bankers Trust, which is on Standard & Poor's CreditWatch

ing-rate notes at an all-in cost of 26 basis points over Libor via PaineWebber. Italy's Banca Nazionale del Lavoro issued \$315m of seven-

list for a possible downgrade.

issued \$300m of five-year float-

year FRNs at an all-in cost of 33 basis points over Libor, supported by some lead orders, said lead CS First Boston.

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The National Bank of Canada meanwhile sold \$200m of five-year floaters at an all-in : cost of 15.5 basis points over Libor via Goldman Sachs.

Two deals also surfaced in the reviving French franc sector: the Kingdom of Sweden issued FFr3bn of eight-year bonds and Spanish bank Argentaria issued FFr2.5bn of 10-year paper.

• Puma. Australia's largest private sector issuer of mortgage-backed bonds, is planning its first eurobond issue in the second or third quarter of the year. Led by J. P. Morgan, the issue is expected to total up to \$500m and will be split into two triple-A rated senior tranches and one subordinated

"Raising offshore funds will provide Puma with a diversified funding base, allowing us to expand our activities in the secondary mortgage market, spreading funding risk and reducing funding costs," said Mr Tony Gill, Puma managing

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CURRENCIES AND MONEY

MARKETS REPORT

Dollar revives on talk of lower German rates

arm to steel

The dollar and high-yielding European currencies recovered on the foreign exchanges yesterday on the back of the renewed belief that German interest rates are set to remain

Suspicions that German economic growth was not as weak as had been suspected and that expectations of lower interest rates were overdone prompted a sell-off in the dollar and highyielding currencies in favour of the D-Mark on Monday.

But the D-Mark's rise yesterday appeared to have been only temporary. The German currency rallied strongly early in the session, supported by worries over European mone tary union, before retreating in later trading to finish lower against the dollar, the yen and other European units.
The D-Mark's demise allowed

the Italian lira, the Swedish krona and the Spanish peseta. which had been among those

POUND SPOT

hardest hit on Monday, to the D-Mark, at FFr3.426, from regain some of their lost FFr3.418. ground. Sterling also had a good day, rising against the D-Mark but lagging behind the dollar's rally.

The dollar finished against the D-mark at DM1.4773, from DM1.4755. It also closed higher against the yen at Y105.82 from Y105.7550 at the previous close. The pound finished at DM2.2368 from DM2.2358 against the D-Mark. Against the dollar, it finished at \$1.514

from \$1.5149. Sterling's trade-weighted exchange rate index closed at 83.0 from 82.9 at the previous

The lira closed at L1,080 against the D-Mark, from L1,077. The French franc finished slightly weaker against nd in How York

- Prox. close -1.5112 1.5101 1.5083 1.4985 ----2 apat 1 min 3 min 1.5120 1.5110 1.5091 1.4005

■ The recovery of the dollar and other European currencies after Monday's slide demonstrated that the recent trend away from the D-Mark into high-yielding currencies was still intact, analysts said. Mr Avinash Persaud, currency strategist at JP Morgan

in London, said that Monday's

decline had been due to profittaking He said: "What we have seen over the last two sessions has all the hallmarks of profit-taking and little in the way of a serious trend away from the high-yielders. The market is now returning to the view that German interest rates are

going to remain low for a long

period of time."

The case for lower interest rates was supported by data showing low German inflation and weak activity. Figures showed that producer price

Swedich Krona



end of last year, while the Ifo research institute said there had been further reductions in industry capacity constraints in the fourth quarter of last

"Taken together this paints the picture of a very shaggish economy and one that needs lower interest rates," said Mr Steve Hannah, head of research at IBJ International

DOLLAR SPOT FOR

in London

This view was supported by comments by Mr Reimut lochimsen, a member of the Bundesbank council. His suggestion that there might be scope for a further decline in official interest rates, although this depended on developments in M3 money supply, helped support the dollar.

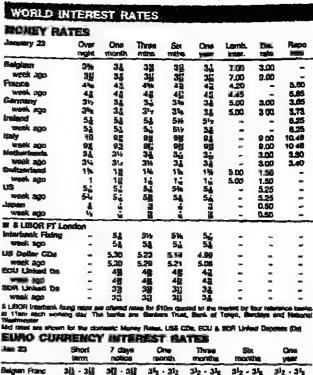
was further underpinned by signs of stronger US economic growth. Data showing a large rise in personal spending and in weekly retail sales showed that the economy was in "rea-sonable shape which is dollar supportive," according to Mr

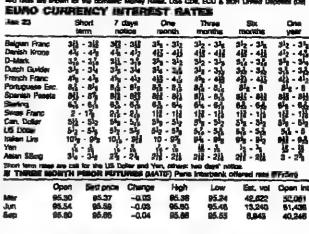
Worries that the stand-off between the Whitehouse and epublican leaders over the US budget might cause the US to default on its debt obligations caused a sell-off in the US Treasury market but this was largely shrugged off by the US

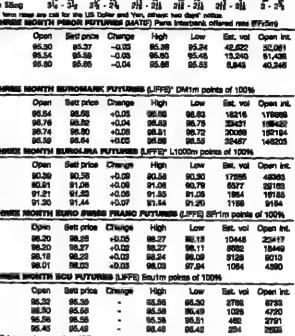
MA surprisingly strong rise in UK M4 money supply last month, which took broad money supply growth to 10 per cent in the year to December, dented expectations of a fur-ther UK interest rate cut and prompted an early sell-off in the short sterling futures mar-

But short sterling reco ■ The US currency's recovery after the turnsround in interest rate sentiment in Germany lifted euromark futures. It was also supported by a survey of industrial trends which painted a gloomier picture of the UK manufacturing sector. The June short sterling future on Liffe settled at 94.13, unchanged from the previous

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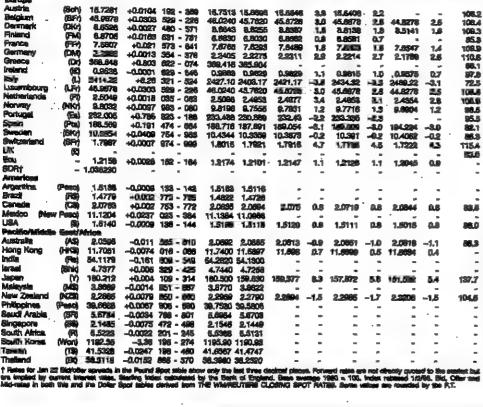


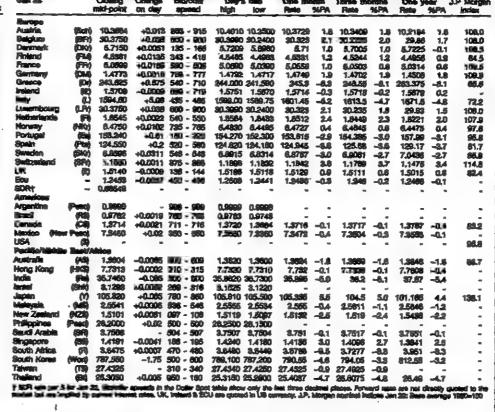


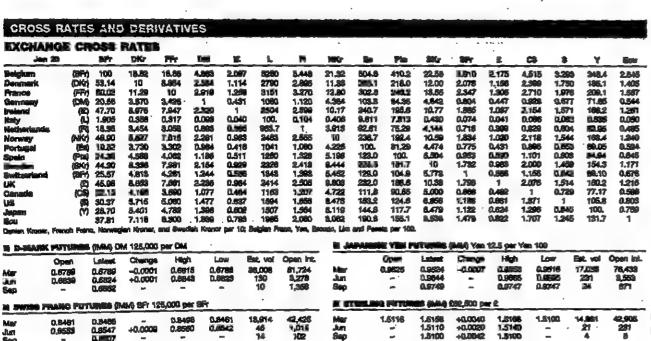
APPOINTMENTS

ADVERTISING

Appears in the UK edition







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LONDON STOCK EXCHANGE

Renewed weakness in gilts restrains equities

By Steve Thompson, UK Stock Market Editor

Worries about international bond markets continued to depress European equities and were mostly responsible for a disappointing performance from UK shares yest-

ahead of an \$18bn auction of twoyear bonds and the State of the Union address on US television by President Clinton, was another factor unsettling markets.

The marketwide retreat by equities was all the more disappointing in the wake of the not unexpected victory by Granada in its hostile bid for Forte, the hotels to restaurants

Dealers, keen to see more hids emerging, had been hoping for a Granada success, which they said could pave the way for a spate of contested takeover battles.

But at the close of what was always an uncomfortable session A twitchy start by Wall Street, for equities, the FT-SE 100 index was left only a fraction above the day's low. It closed a net 19.2 down at 3,735.0, after persistent bouts of profit-taking and futures-driven sell-

There was much less downside pressure in the second-liners, however. The FT-SE Mid 250 index settled only 5.8 softer at 4.072.4

Overnight losses of more than a point in US Treasury bonds, and opening falls in German bunds. increased the downward pressure on UK gilts, which declined by almost a half-point during early trading. Sentiment was also upset by news that M4 lending in December increased by 1 per cent over the

month and by 10 per cent on an

annualised basis, well above con-

sensus forecasts of 0.4 per cent and

9,4 per cent respectively. The M4 figures, dealers said, unsettled the market, reducing the chances of a further cut in UK interest rates in the near term. Share prices started on a quietly

Wall Street's overnight surge to yet another record, preferring to wait for direction of gilts and more news from the Forte bid.

With the M4 news causing ripples of unease, however, the FT-SE 100 posted a near 15-point fall ahead of Wall Street's opening and the Forte

The Dow Jones Industrial Average dropped more than 20 points within five minutes of the opening and took London with it. At its lowest the FT-SE 100 was down 19.5, before easing off the bottom.

Forte topped the FT-SE 100 performance table, but Whithread suffered as its conditional deal with dull note and paid little heed to Forte was shredded by Granada's

Exchange rose 6% to 271%p

382n. The two insurers have

been considered as prime take-

Midlands Electricity moved

forward another 10 to 368p in

spite of a company denial

shortly before the close of trad-

ing that it was in talks with a

rival. Tractebel, of Belgium.

has been the name consistently

Pharmaceuticals group Zeneca fell 14 to 1285p in the

wake of a trading statement

which provided little upside

Zeneca said profits, before an

exceptional charge of £60m for

restructuring costs, would be

at the upper end of market

But analysts said positive

news in the pharmaceutical

business was offset by a disap-

pointing performance in speci-

ality chamicals and seeds.

linked with Midlands.

expectations.

sector ripe for consolidation.

victory. Dealers were quick to pin-point the next potential hid targets, alighting on Guardian Royal Exchange, the composite insurer long viewed as prey for an overseas insurance group. Rexam and Ladbroke were others seen as liable to attract the attention of bidders.

Oil shares took another tumble as crude oil prices reflected the possibility of a resumption of iraqi oil

Turnover in equities reached 752.7m shares, with non-FT-SE 100 stocks again accounting for more than 60 per cent of the day's total. Customer business on Monday was valued at £1.72bn, well ahead of usual levels.



Granada win lifts Forte

Mid-afternoon news that Granada Group had won its bitterly contested takeover battle for Forte triggered a spate of buying in the defeated

Forte shares were firm in early trading after Mercury Asset Management (MAM), the biggest stakeholder in both groups, pledged most of its holding in Forte to Granada, thus ensuring victory for the home entertainment group.

Buyers of Forte seeing it as the cheap way into Granada sent the shares to a day's peak of 387p, before they came off the top to close II up at 384p, the best performer in the Foot-

The stock was by far the day's busiest and turnover reached a hefty 33m, nearly double the figure of its nearest rival. It was also the most heavily traded stock option, with the equivalent of 2.7m shares dealt by the close.

Dealers were surprised that MAM had taken the decision on its Forte shares, securing victory for Granada, and one "It shows you what a

good fight Forte put up." Shares in Granada fell 18 to 678p, having also seen an active session which brought volume of 12m. However, many analysis remain positive on the stock and Mr Bruce Jones at Merrill Lynch said this stock remains "fundamentally cheap,

quiet in the short term".

Pubs groups active Brewing and leisure giant Whitbread, which was said to still be interested in buying Forte's roadside businesses recovered from an early fall to

close just 4 off at 684p. There were rumours that it may turn its attention to The Pelican Group, the restaurant and bars operator. One analyst said such a takeover would be "cheaper for Whitbread and would offer it scope for enhancement of earnings".

A shortage of stock was reported in Regent Inns and the shares jumped 29 to 720p. Public houses group J.D. Wetherspoon continued to be boosted by bid speculation. The shares gained 16 at 716p. with attention shifting to Bass as the group's most likely suitor. Bass ended a penny

lighter at 732p. The prospect of replacing Forte in the premier FT-SE 100 index boosted Greenalls, which put on 7 at 604p. Credit Lyonnais Laing continues to favour the stock and Mr Peter Lucas at the broker believes: "It should be on the same earnings rating as Whithread and it has a little way to go.

Guinness rose 11 to 484p following a buy recommendation from Morgan Stanley.

In leisures, London Clubs was in demand following a positive analysis visit to the company earlier this week. The shares climbed 15 to 459n.

made by big investment funds. But by the time they do, it will be too late for speculative investors to turn a quick profit.

The most evident beneficiary of these thought processes was Rexam, the paper and packaging company. The shares advanced 10 to 379p as stories about a potential takeover reemerged. Rexam saw its share price tumble last year following two profits warnings. Also, the company was wallowing around without a chief executive for some time and seen to

At the end of December bid rumours centred on Switzerland's Alusuisse-Lonza. Yesterday, some traders added that a large seller had

be vulnerable.

been cleared and that was giving relief to the shares. There was also talk of a note on the sector from Merrill Lynch. Elsewhere, among blue chip stocks. Guardian Royal

| PRIANCIAL TIMES EQUITY INDICES | | | | | | | | | |
|---------------------------------------|----------|------------|-----------|-------------|---------|---------------|-----------|-------------|--|
| | Jan 23 | Jan 22 | Jan 19 | Jen 16 | Jan 17 | Yr ago | "High | "Low | |
| Ordinary State | 2769.4 | 2779.6 | 2762.1 | 2773,5 | 2753.3 | 2251.3 | 2779.6 | 2238.3 | |
| Ord. div. yield | 3,92 | 3.91 | 3.98 | 3.91 | 3.96 | | 4.73 | 3.91 | |
| P/E ratio net | 16.56 | | | 18.61 | 15,47 | 17.00 | 21,33 | 15.35 | |
| P/E ratio nit | 16.37 | 18,42 | 16.35 | 16.40 | | 10.47 | 22.21 | 15.17 | |
| "For 1995/86, Ordina Date: 1/7/36, | ry Stare | index eino | t complie | ien; high â | 7784 19 | O'L/BEST, BOW | 49.A 28/6 | 40. Bee | |

Open 9.00 10.00 11.00 12.00 13.00 14.00 18.00 16.00 High Low 2778.9 2774.6 2773.0 2770.2 2770.8 2773.4 2773.4 2772.2 2770.3 2779.1 2768.9

| | Jun 28 | Jan 22 | Jan 19 | St 198 | Ján 17 | Yr ago |
|-----------------------|--------|--------|--------|--------|-----------------|--------|
| SEAC bergains | 37,887 | 44,115 | 40,678 | 39.813 | 34,168 | 23,192 |
| Southy turnover (Emit | | 1720.1 | 2181.5 | 2203 8 | 1 93 7,4 | 1867.7 |
| Equity bargains† | - | 46,860 | 48,148 | 41431 | 35,395 | 30,157 |
| Shares traded (milit | - | 545,0 | 716.9 | 718.4 | 8,000 | 677.1 |

| As the dust on the Forte/ Granada tussic settled, market- | Il Conton mertal del | <u> </u> | | |
|---|---|---------------------------------|----------------------------------|-------------------------|
| makers were identifying the next "hot" bid favourite. It will be some time before | Total Rises 625 Total Felia 694 Stree 1,596 | | Total contracts Calls Puts | 35,46 15,66 19,60 |
| asset allocation decisions are | Jan 25 'Data based on Equi | ity shures listed on the London | n Share Service. | |

Also, ABN Amro Hoare and Sun Alliance gained 4 to Govett crystallised its recent sell stance on the stock in a note that landed on fund manover or merger candidates in a agers' desks this morning. The broker has lowered its 1996 profits forecast by 3 per cent

and sees 1150p a share as fair

value for the stock. British Biotech, the pharmaceuticals company which has shot ahead on hopes for its cancer treatment, climbed a further 25 to 1970p. It is now nudging the £20 a share target set by Lehman Brothers towards the end of last year.

Oil shares drifted lower as brokers continued to voice caution on the sector and Shell's US arm reported lower than forecast fourth-quarter results.

The company cited lower margins for refined products and chemicals, and several analysis were concerned that the fall in chemicals earnings could be mirrored by UK oil companies, particularly BP and Shell when their results come out in the weeks ahead. Shell dropped 12 to 833p and BP shed 4% to 514%p.

Confirmation that Fernell Electronics plans a big US takeover sliced the shares by almost 10 per cent and led to the heaviest turnover for two years. They closed 62 chaaper at 617p in 6.3m traded.

tion was said to reflect the rights issue planned to finance around a fifth of the £1.85m deal plus the prospect of initial earnines dilution.

However, most analysts applauded the group's management verve - the deal stands to double Farnell's market capitalisation - and warmed to the trading forecasts. Farnell promises to increase both profits and dividend by 20 per cent

Telecoms leaders fell as AT&T officially launched nationwide telephone service in the UK. The US giant is competing directly with BT and the Mercury system owned by Cable and Wireless, and although the initial launch is limited to long distance business calls the market chose yesterday to focus on longer

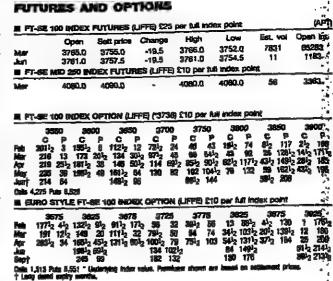
term competitive pressures. BT came off 4 to 375p in turnover of 6.2m, while C&W, down 12 at 4530, was one of the day's second worst performing Footsie stocks. News that US aircraft maker

Boeing had picked up a \$4bn contract washed over on to aerospace equipment supplier Smiths Industries, boisting the shares 9 to 662p.

GKN rose 6 to 805p following switch advice from a leading broker which was said to be urging clients to buy GKN at the expense of Lucas Industries, off 5 at 197p.

Rolls-Royce, down a further 3 at 193p, continued to wilt on worries about big customer Fokker. Volume was again heavy at 16m traded.

AB Ports, which has trailed the market as a whole by 17 per cent over the past three months, put on 2 at 274p foilowing a move from sell to hold by UBS.



TRADING VOLUME

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MARKET REPORTERS; Peter John, Joel Kibazo,

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| FT-SE SmellCap ex Im | / Treate | | 1989,38 | | | | | 1698.46 | 3.35 | 1.01 | T9,56 | 2.15 | 1602. |
| FT-SE-A ALL-SHARE | | | 1827.22 | -0.4 | 1884.51 | 1681.53 | 1829,71 | 1475.48 | 8.73 | 2.01 | 16,68 | 2.76 | 1621, |
| E FT-SE Actua | ries : | AU-50 | | | | | | | | | | | |
| | | | * | Day's | Ten 20 | lee 18 | - | Year | čilv. yleki% | Net OOVER | PVE medio | Xd adi, Ytd | Total |
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| 10 HINERAL EXTRA | | | ST4B.09 | | | 3199,26 | | | 3.71 | 2.02 | 18.63 | 0.00 | 1324. |
| 12 Extractive industrie | (Sign) | | 4052.70 3192.01 | | | 4073.53 3251.17 | | | 5.86 5.86 | 1,95 | 18.59 | 0.00 | 1378 |
| 15 Oil, integrated(3) 18 Oil Exploration & 8 | Procifi (i) | | 2083.27 | | | 2116.37 | | | 2.85 | 1.48 | 35.88 | DQ.0 | 1236 |
| | | | | | | | | | 4.10 | 1.90 | 16.04 | 0.54 | 1081. |
| 20 GEN BEDUSTRIAL 21 Building & Constru | | | 2013,29 1040,64 | -0.3 | 1043 20 | 2018.70 1048.16 | 1051.10 | 948.35 | 3.86 | 2,18 | 14.68 | U.34 U.36 | 857.6 |
| 22 Building Mass A.M. | | | 1796.53 | | | 1721.08 | | | 4.17 | 2.03 | 14.78 | 0.40 | 891.7 |
| 23 Chemicals(23) | | - 1 | 2454.33 | -1.0 | 2478.14 | 2459.26 | 2447.13 | 2212.55 | 3.00 | 1,87 | 16,75 | U.91 | 1143. |
| 24 Diversified industria | | | 1825,90 | | | 1832.72 | | | 5.40 | 1,58 | 14.63 | 0.00 | 1000.0 |
| 25 Electronic & Elect | Edmble | | 2235.10 | | | 2264.85 | | | 3.22 | 1,95 | 19.83 | 1.31 | 11473 |
| 26 Engineering(71) | | | 2231.31 | | | 2230,34 2584,57 | | | 3.34 3.82 | 1.24 | 16.75 25.68 | 1.02 | 1336. |
| 27 Engineering, Vehicle 28 Paper, Pokg & Prin | | | 2615.08 2630.11 | | | 2623.51 | | | 3.79 | 2.53 | 13.03 | 0.39 | 1079.1 |
| 20 Tomber & Append | | | 1508.80 | | | 1514.40 | | | 4.60 | 1.80 | 15.12 | 0.00 | 904.9 |
| 30 CONSUMER GOO | | | 3665.03 | | | 3661,36 | | | 3.71 | 1,79 | 18.78 | B.30 | 1334. |
| 32 Alcoholic Beverson | | | 2915.81 | | | 2874.02 | | | 4.17 | 1,79 | 16.71 | 27.39 | 1050. |
| 38 Food Producers(23 | | | 2637.09 | -0.1 | 2639.30 | 2632.52 | 2626.10 | 2259.87 | 3,91 | 1.51 | 17.68 | 0.13 | 1169. |
| 34 Household Goods(| 16) | | 2896.50 | | | 2722.01 | | | 3.59 | 2.15 | 16.22 | 1,41 | 1015. |
| 56 Health Care(20) | | | 1924.75 | | | 1929.53 | | | 3.22 | 1.78 | 28.57 | 2.08 | 1157. |
| 37 Pharmaceusicate(18 38 Tobacco(1) | 9 | | 5105.04 \$883.46 | | | 5191.10 4883.46 | | | 4.91 | 1.70 | 22.87 13.12 | 0.00 | 1705.0 |
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| 40 SERVICES(254) 41 Distributors(32) | | | 2273.04 2800.59 | | | 2279,24 2613.05 | | | 3.00 | 2.12 1.79 | 19.65 | 2.75 | 1166.6 948.4 |
| A2 Letture II (Cashida | 6 | | 2781.58 | | | 2775.31 | | | 3.11 | 2.04 | 19.66 | 12.51 | 1435. |
| 48 Media(46) | - | | 3581.73 | -0.3 | 3591.89 | 3573.34 | 3578.61 | 2662.33 | 2.12 | 2.24 | 26.34 | 4.28 | 1283.4 |
| 44 Retailers, Food(15) | | | 2041,74 | -0.8 | 2057.92 | 2075.29 | 2090.15 | 1761,80 | 3,58 | 2.40 | 14.53 | 0.00 | 1278, |
| 45 Retailers, General | 13) | | 1915.02 | | | 1936.07 2880.18 : | | | 3.10 | 227 | 17.78 | 1.13 | 1060. |
| 47 Breweries, Pubs & 48 Support Services(4 | | 4 | 2884,82 1928,37 | | | 1089.45 | | | 2.43 | 2.07 2.50 | 17.65 20.58 | 7.81 | 1375.8 |
| 49 Trensport(21) | ٠, | | 268.05 | | | 2241,91 | | | 3,82 | 1.39 | 23.52 | 1.17 | 931.8 |
| 60 UTILITIESOS | | _ | 449.92 | | | 2461.44 | | | 5.03 | 2.02 | 12.32 | 18.28 | 1032.6 |
| 82 Electricity(13) | | - 1 | 2585,41 | -0.1 | 2688.87 | 2701.22 | 2699.94 | 2479.00 | 5.08 | 2.82 | 9.39 | 69.31 | 1282.0 |
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| FINANCIAL TIMES WEDNESDAY JANUARY 24 1996 * | |
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NASDAQ NATIONAL MARKET

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Financial Times. World Business Newspaper.

US equities retreat as cyclicals fall

Pont, which fell \$% to \$72%.

Dow, which contains three

major producers: Chevron lost

Technology shares were mixed, with the Nasdaq com-

Apple Computer moved

ahead \$1% to \$32% on rumours

that it was in merger talks

dropped \$3 to \$45 on the

Elsewhere, Premier Indus-

trial jumped \$7% or 30 per cent to \$31% on reports that Farnell

Electronics, of the UK, planned

to buy the company for cash

\$1% or 3 per cent to \$36% after

the company reported weaker

than expected fourth-quarter

Salomon, the parent com-

pany of Salomon Brothers, fell \$1% or 3 per cent to \$36% after announcing its fourth-quarter

at the company's oil refinery, and were not as strong as those reported in the third

Toronto treated its broad

equity market more kindly

than Wall Street, although the

precious metals index showed

a fall of 91.67 by noon at

1,939.31 as the sector encoun-

The TSE 300 composite index

had declined 10.02 to 4.838.96 by midsession, its losses in

golds, and in oil and gas

stocks, partly offset by rises

in metals and minerals and

Volume rose from 42.45m

shares to 47.33m at midday.

Active stocks included Trizec

the real estate stock with old

UK connections, which added

C\$% at C\$10, TVX Gold, hold-

ing firm at C\$12%, and Placer Dome, off C\$% at C\$28%.

quarter of last year.

tered profit-taking.

consumer products.

Cummins Engine retreated

and stock.

earnings.

which is weighted

and Texaco \$% at \$78%.

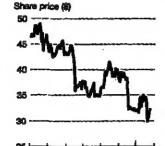
Wall Street

US share prices reversed the gains that were made late on Monday and were mostly lower in midsession trading yesterday, writes Lisa Bransten in

At 12.30 pm the Dow Jones Industrial Average was 22.76 lower at 5,196.60 and the Stan-1.37 to 612.03. The American Stock Exchange composite rose 1.04 to 532.75. Volume on the NYSE came to 209m shares.

On Monday the Dow outperformed other indices, helped by rising cyclical issues, which are concentrated in the Dow, and yesterday it fell as cyclical shares reversed their gains.

Apple Computer



The Morgan Stanley index of cyclical issues was 0.4 per cent lower, while the counterpart index of consumer shares was

In percentage terms, International Paper posted the largest decline among the Dow 30 companies with a loss of \$1% or 3

The stock fell after a warning by Georgia Pacific, which released its fourth-quarter results yesterday along with a warning that 1996 profits would not be as robust as those seen last year. Georgia Pacific slipped \$% to \$67%. Other falling cyclical issues in the Dow included Caterpillar, off \$1% at \$61%, Boeing,

Mexico tracks US

Mexico City gave back an early rise in reaction to the fall on Wall Street. By midsession the IPC index was down 13.64 on balance at 3,073.84.

firmer as investors hoped for a reduction in domestic interest rates during the central bank's primary auction, due to be held later that day.

Bancomer, the financial per cent on a report that it was set to sell some of its equity to Bank of Montreal. Technical analysts said that the market was now targeting the 3,160

SAO PAULO stood 1 per cent higher at midday as investors purchased Talebras. The Bovespa index was up 567.26 at

However, a lack of news about progress on the constitu-tional reform debate in contrading at low levels.

A lower house panel was due group, was an early riser, up 5 to begin discussions on the government's pension reforms. but reports said that the president of the country's largest trade union would attempt to delay the debate.

Gold shares attract attention

strong bullion price supported

rold price was likely to stay firm, and was looking to break ever, the rally in bullion did not look entirely solid, they cantioned, and said that they above the \$400 an ounce level

NATIONAL, AND REGIONAL, MARKETS

The gold shares sector ended a to convince more cautious busy day with fresh gains as a fund managers of an extended

The overall index made 29.2 Dealers suggested that the to 6,934.8, industrials rose 23.7 to 8,709.1 and the golds index added 12.3 at 1,684.3.

Anglos advanced R4 to R269, Rusplats moved ahead R3 to R74, De Beers was steady at R122.50 and Genbel put on 30 cents at R12.80, but Sappi fell R2.50 to R54.50 and Absa dipped 25 cents to R20.75.

Nedlloyd weakens on container price war fears

Another difficult day in AMSTERDAM saw a sharp loss in Nedlloyd, down 9 per cent at the opening on reports of a possible price war in container

shipping in the Far East However, there was some bargain hunting during the day and the transport group recovered to Fl 31.70, off 6.8 per cent or F12.30; there were reports that it had been downaded by a number of domes-

\$1% at \$52%. Exxon \$1 at \$78% The AEX index slipped 3.63 or 0.7 per cent to 504.80, partly on weakness in bonds, but also because of a sharp fall in the heavily weighted Royal Dutch, towards that sector, off 1.04 at which gave up F13.20 to F1222. The oil group suffered following disappointing fourth-quarter figures from its US offshoot Shell Oil, where profits fell 11 per cent in 1995. Brokers added that Royal Dutch had been affected by a fall in price for

> regarding fraq's possible re-en-try as an oil producer. Hoogovens, which said that it had taken a 30 per cent stake in a French company, dipped FRANKFURT had second thoughts about Monday's tales

crude, as well as worries

of woe, taking its time in the of Daimler, which came back from suspension and saw

Monday's other big casualty,

Share price & index (rebused)

a low of DM752.05, down 2 per cent from last Friday's Ibis close, before it recovered to end DM9.20 better at DM776.90. Daimler had support from fundamental and technical analysts. Deutsche Morgan Grenfell raised it from neutral to overweight, lifting its 1997 earnings per share forecast from DM52 to DM56 in the process; Vereinsbank also saw improved earnings prospects, and a couple of technical analysts liked the share price

Bremer Vulkan, Germany's largest shipbuilder, heard the

regional government of Bre-men say that it would underwrite a new bank loan of DM220m; the shares recovered DM450 or 17.9 per cent after a 32 per cent drop on Monday.

Turnover rose from DM7.5hn to DM9.2bn as the Dar index closed 1.38 higher at an Ibis-indicated 2,393.12; Daimler accounted for DM2.44bn on the day. Meanwhile, Siemens held to its forecast of a 20 to 25 per cent gain in 1995/96 profits: but the stock, having outperformed more than a year, rose just DM1 to DM823.50.

PARIS investors tidied their books ahead of the end of the monthly account today, and the CAC-40 index shed 20.34 to 1,934.08. Brokers observed that the new account would be affected by the release of 1995 corporate results, the first of which, Saint-Gobain, was due tomorrow. The industrial group lost FFr11 yesterday to There was better news from

Euro Disney, rising sales lifting the stock by 20 centimes to FFT11.75. Another outperformer, and a

stock outside the CAC-40, TF1, the broadcaster, added FFr6.50 at FFr498.50 ahead of postbourse results for 1995 which were in line with estimates. Its

FT/SAP Asia (ex Jan

574.30. Telkom slipped Rp50 to Rp3,375, with some 5.3m shares

Rp75 to Rp1,700.

Indices (rebesed)

FT-SE Actuaries Share Indices THE EUROPEAN SERIES Deep 10.30 11.00 12.00 13.00 14.00 15.00 . Close House change FT-GE Eurotrack 100 1528.76 1528.31 1528.88 1527.28 1527.26 1527.20 1528.61 1529.19 FT-GE Eurotrack 200 1653.33 1632.15 1522.22 1532.06 1633.94 1634.56 1635.74 1634.84 Jan 18 Jan 17 Jan 18 Jan 19 Jan 22

1538.46 1841.80

parent group Bouygues slipped

ZURICH fell on interest rate fears and on the easing US dollar the SMI index losing another 30.5 at 3,219.4. Pharmacenticals were weak, the most active stock. Roche certificates dropping SFr100 at SFr8,890; and so were banks, where UBS bearers lost SFr33, or 2.5 per cent at SFr1.291. However, Nestlé bucked the

trend with a rise of SFr18 to SFr1,263, UBS getting a better reception here as it reaffirmed buy recommendation on earnings forecasts rising from an estimated SF173.90 a share for 1995 to SFr102.10 in 1998. Sulzer registered put on SFr8 at SF1760, but this was before a post-bourse progress report which talked of significantly lower profits for 1995, and bet-

MILAN went higher early on

1544.02 1537,43 1525.14 1639.86 1633.80 1618.45 as some hopes emerged that the political situation might be nearing clarification. However, by the end of the day the situation was again mudited by a statement from the leader of the far-right National Alliance party which seemed to contra-dict the more positive over-

tures made during the morning. The Mibtel index rose 51 to

9,768, but the Comit lost 5.98 to

STOCKHOLM's mood improved on a late afternoon rally in bond yields and on strong fourth quarter sales for Astra's Losec anti-ulcer drug, as the Affärsvärlden General index closed 4.3 higher at

Astra A rose SKr4 to SKr2.60 but the interest rate action came too late for rate-sensitive stocks, banks and constructions continuing extending Monday's losses with Handels-banken off SKr3.50 at SKr126, and Skanska SKr2 lower, also

WARSAW built on Monday's gains as turnover rose 24 per cent to 92m zlotys. The Wig

index rose 62.2 to 8,962.1. Analysts said that investors were anticipating an interest rate cut in February or March. and that this could propel the index towards the 9,400 level.

They added that allegations that the prime minister. Mr Jozef Oleksy, had spied for Moscow might not be hurting sentiment at the moment, but that this could alter if a demand for new elections

ISTANBUL had a volatile session as most investors con-centrated on political deliberations surrounding the formation of a new government. The composite index fell 526.77 or 1.1 per cent to 49,167.42, as turnover dipped to TLi1,140bn.
ATHENS hit profit taking, this encouraged short selling. and turnover was high as the general index 12.42 lower at 83.88. This followed Monday's high as the new prime minister was sworn in

Manila at 5-month high as Nikkei continues descent

Tokyo

Afternoon selling of high-technology stocks brought the Nik-kei average back towards the 20,000 level, writes Our Markets

Uncertainty over the prospect of parliamentary reaction to the government's scheme to wind up housing loan companies also figured. Futures fell, and the 225-share Nikkei index closed 115.61 down at 20,080.92 after an intra-day low of 20,040.66 and high of 20,363.86. The Topix index of all first section stocks lost 6.29 at 1,564.10 and the Nikkei 300 shed 1.57 to 292.58. Volume rose from 331m shares to 432m: falls led advances by 611 to 427, with 169 issues unchanged. But in London the ISE/Nikkei 50

index rose 2.78 to 1.374.47. Institutional selling of hightech shares, accelerated by stop-loss selling by dealers, followed a series of downgradings by Nomura Research, concerned that dynamic randomaccess memory (Dram) chip

prices could fall, Nikon was the higgest loser on the first section, down Y80 Y810, Fujitsu Y40 to Y1,110, Okt Y45 to Y856, Sanvo Y22 to Y605 and NEC Y60 to Y1,250. sagged Y270,000 to Y2,560,000

after Nomura's downgrading of chip-related companies, and Kyocera by Y130 to Y7,570 after the broker cut its 1996/97 operating profits forecast from Y142bn to Y137bn. Banks finished lower after

trading higher for most of the day. Bank of Tokyo and Mitsuhishi Bank both lost Y30 to Y1,680 and Y2,290 respectively, ilthough Fuji Bank was ilat at

Makers of television antennae and tuners climbed on talk of good business prospects when digital satellite broadcasting starts in Japan this spring. Yagi Antenna moved forward Y200 to Y1,510, Yokowo Y70 to Y1,140 and Uniden Y40 to Y2,010. A trader said that there was also talk US, where digital satellite

with Japan Paper Industry up Y18 to Y995 in 5.44m shares alt, and Honshu Paper Y20 better at Y673.

Roundup

Poreign buying helped MANILA advance for the third a five-month high. The composite index added 42.53 or 1.5 per cent at 2,873.68.

Brokers reported foreign interest in selected index heavyweights, apparently prompted by the strength of Wall Street. A number of Philippine stocks, traded in the US, reacted sympathetically to gains there

HONG KONG saw profits taken after Monday's rise of nearly 2 per cent to a 23-month high. But the Hang Seng index. after a session's low of 10,857.23, recovered to end 1.89 points ahead at 10,957.22. Turnover dipped to HK\$7bn from Monday's HK\$8.7bn.

Sino Land firmed 50 cents to HK\$8.50 on talk of a share placement at HK\$8.60 per share. Cheung Kong climbed 75 cents to HK\$54.50 on reports Hutchison, gained 70 cents at HK\$49.90 as it announced plans March of its UK-based Orange

SYDNEY was affected by worries about half-year corpo rate earnings reports, which begin to appear next month, mate. Brokers said that with a federal election due by May, there was already a certain way, with some commentators forecasting that Mr Keating.

The All Ordinaries index lost 14.0 to 2,248.6 in turnover of A\$497m. A higher bullion price pushed the gold shares index up 20.2 to 2,163.7 in spite of Placer Pacific's fall of 15 cents to A\$3.05. JAKARTA was subjected to

profit-taking in the telecommunications sector but the composite index put on 2.98 at

227.94 223.72 151.76 175.27 191.54 231.16 175.22 175.25 200.76 197.04 133.66 154.36 174.67 204.32 167.28 189.43 272.32 257.27 181.30 259.39 235.68 295.02 222.22 229.98 184.88 161.14 109.31 126.24 172.64 1771.87 145.93 153.72 179.82 175.98 183.39 175.87 180.17 243.21 238.70 161.92 167.01 242.55 246.53 186.14 186.14 187.98 178.22 120.90 133.83 147.53 184.61 148.99 152.57

Ime issues as the blue chip composite index made 6.95 to

Second board issues eased during the afternoon as reports circulated of possible trading restrictions. The index lost 11.64 or 2.8 per cent to 397.81 after hitting a 12-month high of 416.76 earlier in the day. Volume was 582m shares. BOMBAY fell in late trading

on reports that some brokers in Calcutta and Ahmedabad were facing payment problems. The BSE-30 index dipped below 2,900, ending 30.08 or 1 per cent off at 2,896.70.

SEOUL rose on bargain hunting, the composite index climbing 8.03 to 850.83 in volume of

traded, and Smart, another The financial sector was supported by foreign interest, bro-KUALA LUMPUR mainly kers said. Korea First Bank.

which was affected by Woo-sung Construction's debt default last week, gained KARACHI was helped higher by selective interest in major

15.16 or 1 per cent to 1,526.12. SHANGHAI's B index gained 1.5 per cent on speculative buytions were dull. The index rose 0.769 to 52.645 in volume of 4.3m shares worth \$1.7m. Dealers suggested that inter-

ues. The KSR-100 index rose

est would be prompted by the start of the 1995 corporate results season. The A index put on 3.024 at 534.407 in volume of 51m

shares worth Yn236.3m. TAIPRI weakened moder ately, with investor interest generally limited. The weighted index recoded 30.75 to 5.008.25 as turnover set a twomonth low of T\$17.2bn, com-pared with Monday's T\$18.1bn. The electronics sector was the hardest hit, falling by 1.2 per cent on worries that the industry could slow down this year. Shipping shares encountered profit-taking after recent gains on speculation over direct links with China.

SINGAPORE saw some institutional buying, but the Straits Times industrial index fell on profit-taking, losing 15.52 to 2,433.00. However, the broader based All Singapore index firmed 1.85 to 589.17.

Brokers said there were clear signs that foreign mutual funds had recently increased their asset allocation for Singapore, as well as for a number of other Asian markets

Volume amounted to 301m shares as advances outpaced declines by 226 to 116.

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